



**Cheshire and Warrington Local Enterprise Partnership  
Performance and Investment Committee**

Wednesday 2<sup>nd</sup> December 2020 1.30-3.00

**By teams meeting:**

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Conference ID: 938 266 942#

Attending: Chris Hindley (Chair)  
Stewart Brown, Catherine Walker, Paul Goodwin,  
Peter Skates, Nichola Newton, Alex Thompson,  
Joe Toward, Ian Brooks, Rachel Laver

Apologies:

Presentations:

John Laverick – Warrington Bus Depot  
Peter Simpson – AP Centre of Excellence  
Sarah Williams, CWLEP – Skills funding

**AGENDA**

Agenda Item		Lead	Timings
1	Welcome, introductions and apologies	Chair	2 mins
2	Conflicts of Interest	Chair	5 mins
3	(i) Minutes from the meeting of 23 <sup>rd</sup> September 2020	Chair	5 mins
	(ii) Actions Arising	Chair	5 mins
4	BEEP project – additional funding	RL	2 mins
5	Quarterly report sign off	RL	5 mins
6	Getting Building Fund – Alderley Park Centre of Excellence	PS	20 mins
7	Getting Building fund – Warrington Bus Depot	JL	15 mins
8	Skills Funding allocation	SW	20 mins
9	Delivery Plan update	RL	10 Mins
10	Programmes update Warrington Smart Grid - Risk review - RAG report	RL	15 mins

11	ESIF update	TS	10 mins
	AOB	All	5 Mins
Dates of next meetings, time 1.30 pm and Venue Wyvern House, unless otherwise specified:			
	16 <sup>th</sup> December 2020	Getting Building Fund – Chester Drainage Tunnel Acclerate presentation Delivery Plan update - Infrastructure NW Crewe Approval Ellesmere Port OPE wider approval Lilife Science Fund	
	27 <sup>th</sup> January 2021	Delivery Plan update - EZ and Housing Quarterly report	
	24 <sup>th</sup> February 2021	Delivery Plan update - Business Growth	
	24 <sup>th</sup> March 2021	Delivery Plan update - Strategy	
	28 <sup>th</sup> April 2021	Delivery Plan update - Marketing Delivery Plan update Quarterly report	
	26 <sup>th</sup> May 2021	Delivery Plan update – Skills	
	23 <sup>rd</sup> June 2021	Delivery Plan update -	
	28 <sup>th</sup> July 2021	Quarterly Report Delivery Plan update all	
	25 <sup>th</sup> August 2021		
	22 <sup>nd</sup> September 2021		
	27 <sup>th</sup> October 2021	Quarterly Report Delivery Plan update all	
	24 <sup>th</sup> November 2021		
	22 <sup>nd</sup> December 2021		



**Minutes of the Cheshire and Warrington Local Enterprise Partnership  
Performance and Investment Committee Meeting  
held on 23<sup>rd</sup> September at 1.30 via Teams**

**In attendance:** Chris Hindley (Chairman), Sean Traynor, Paul Goodwin, Peter Skates (part), Stewart Brown, Joe Toward (part), Gemma Davies (part) Rachel Laver

**Apologies:** Nichola Newton, Ian Brooks, Alex Thompson

Presentations on AMET centres – Nichola Newton and Michelle Seeley

Item No.	Item	To be Actioned by	By When
1.	<p>Welcome, Introductions and Apologies</p> <p>Apologies from IB and AT. NN only able to stay for the beginning of the meeting and GD had to leave after first hour.</p> <p>Due to the Corona Virus meeting held via Teams</p>		
2	<p><b>Conflicts of Interest</b> CH asked for any conflicts to be declared.</p> <p>Declarations of interest: CH Declared an interest in item 6, the allocation of skills funding. PS and PG declared an interest in the Northwest Crewe cycling scheme</p>		
3	<p><b>Minutes and actions from the last meeting:</b></p> <p>RL Stated that she had still not received any claims from the Computers for Schools projects and had struggled to get a response. RL to follow up again</p> <p>Revised information received from CCSW. The project is now making great progress and while not all of the funding is expected to be spent by the end of the quarter due to supply issues it is expected to be financially complete by the end of October .</p> <p>ST recognised the issues with the reporting on Ellesmere Port One Public Estate which are in the process of being resolved. Project discussed in more detail later in the meeting .</p> <p>RL confirmed that she had asked the outputs to be reforecast every year on the monthly reports as BEIS require profiles to be updated annually in the quarter report and rate the LEPs against their achievement of outputs v forecasts.</p>	RL	Sept

	<p>AT had signed and returned the quarterly report to RL.</p> <p>CH updated the committee on the work that he had asked the Engagement Board to do . He had suggested they look at how to engage young people in the programmes that the LEP runs, with a special focus on the Accelerate programme .</p> <p>RL Noted the typos and would send a revised set of minutes for uploading onto the website</p> <p>Minutes approved.</p>	RL	Sept
4	<p><b>Update on WVR project</b></p> <p>NN and Michele Seeley gave an update on the WVR projects. NN Stated that what had been agreed at the last committee meeting transpired not to be possible as it was in contravention of the college's financial regulations.</p> <p>Winsford campus on track to complete before Christmas. Warrington campus to be financially complete by the 5th of February . NN stated that the AMET project was always a two-phase project and phase 2 won't fully complete until 2022.</p> <p>The college has recently received some bids which they have assessed, and they are currently in the 10-day standstill period. All bidders have given outline dates for delivery which are acceptable . Invoices will be submitted before January. Purchase order expected to be issued 5th of October . End of January for receipt of kit. The value of kit subject to the standstill period is £158k.</p> <p>NN stated that both the AMET centre and digital skills in construction projects would be able to claim all the funding by early February as per the revised milestones sent to RL.</p> <p>E&amp;S Board has agreed the revised milestones and given each of the skills projects a mentor to keep an eye on progress and spend.</p> <p>RL explained that there were other projects that could spend the money and achieve additional outputs, but they would need notice, should there be an issue with any projects in the programme.</p> <p>The committee requested that the E&amp;S board provide details of what plan B is to spend money if projects continued to experience delays and recommended that there was a cut off of the end of October for any further delays with the AMET projects.</p> <p>RL to reissue offer letter for Digital Skills in Construction once IB is back from leave.</p>	<p>E&amp;S/RL</p> <p>RL</p> <p>RL</p>	<p>Oct</p> <p>Sept</p> <p>Sept</p>





	<p>complete a revised business case incorporating these elements in order to be able to claim the funding associated with them. It was also agreed but the project would move to monthly grant claims to give better visibility of progress and to be able to demonstrate progress to BEIS. RL to follow up.</p> <p>Winsford industrial estate is behind profile unable to get the updated figures due to leave . ST Was able to help unlock a delay so the contractor is on site . RL to get update on profile spend .</p> <p>LGF Finance - Programme is currently behind profile due to significant slippage on key projects . It is expected a large proportion of the remaining skills money is spent/claimed this quarter with the majority of the remaining expected to be spent by the end of December.</p> <p>There have been issues with some of the energy projects which have been discussed at the committee before and these largely appear to be fine now, with delivery in full swing on all of the energy projects . The BEEP project has actually fully committed its full grant now and subject to agreement will be able to draw it down in full this quarter .</p>	RL	Oct
8	<p><b>Risk Register</b></p> <p>RL ran through the corporate and programme risk registers. RL drew attention to the delivery risks associated with the Accelerate programme. The programme has a target to engage 6000 learners but has only engaged 100 so far. Acting Cheshire has been engaged to get people on the courses . Committee agreed to ask for a separate update on the Accelerate programme at the next meeting . RL to arrange.</p> <p>JT and CH to follow up with how Engagement Board can help.</p>	RL JT/CH	Oct Oct
9	<p><b>Evergreen Fund</b></p> <p>RL reported that new guidance had been issued which would make investing slightly easier as the loan applicant doesn't need to be an SME.</p> <p>RL encouraged the committee to promote the fund which still has the original £20m of ERDF to invest, although the pipeline is beginning to firm up with the first deal expected before the end of the year.</p>	ALL	ongoing
10	<p><b>Local Assurance Framework</b></p> <p>RL gave an overview of the main changes to the document and will circulate a link for review by the committee members. PG pointed out the need to change the name of the documents as it is now designed to be a generic document covering all of the activity of the LEP,</p>	RL	Sept
9	<p><b>AOB</b> – Next meeting date to be changed. RL to send out doodle poll to see whether the week before or week after is better.</p>	RL	Sept



**Cheshire & Warrington Local Enterprise Partnership  
Performance and Investment Committee**

**Title: MDC, Validation Centre of Excellence**

**Agenda item: 6**

**Prepared by Rachel Laver**

**Date of Meeting: 2<sup>nd</sup> December  
November 2020**

## **1. Executive Summary**

The LEP was invited to submit bids to the Getting Building Fund in the summer. Any schemes put forward had to be in an advanced stage of development and able to fully spend any grant award by March 2022. Following an assessment process, the LEP was given indicative approval for £15 million to be split across three projects: Validation Centre of Excellence (VCE), Warrington Bus Depot, and the Northgate drainage tunnel.

MDC would like to create a Validation Centre of Excellence for innovative diagnostics, biomarkers and complex medicines and develop and increase the UK's diagnostic capability and capacity and the associated supply chain.

The project will create a Biosafety Level-3 (BSL3) laboratory and national facility for testing and validation of new diagnostics, biomarkers and innovative therapeutics for disease, particularly highly infectious pathogens, including respiratory viruses such as COVID-19. The VCE will enable retention of the newly created diagnostics talent pool from AP Lighthouse, as well as attracting new businesses into the C&W area.

MDC have submitted a business case for the project which has been appraised. The project has a good strategic fit and complements the life science fund the operates out of Alderley park which is also part of the Enterprise Zone. The project is significantly developed but does still need to be procured which carries some financial uncertainty with it. The project will increase capacity in the region for this type of facility at a time when there is a great focus on the need for life science facilities in the country.

## **2. Recommendations / Actions / Decisions Required:**

### **The committee is asked to:**

- Note the contents of the Business Case and Independent Assurance review.
- Authorise the LEP executive to issue a Final offer letter to Medicines Discovery Catapult Limited (MDC) for £5.05m towards the costs the Validation Centre of Excellence with the following conditions:
  - MDC confirm that they will meet the operating costs of the centre for a minimum of 5 years. If they do not operate the facility for the full five years, then equipment bought through the project should be returned to the LEP for reallocation.



- They will underwrite the capital costs of the scheme pending the completion of the procurement processes.
- Confirmation that the project is state-aid compliant
- Complete a project development plan including updated milestones
- Confirmation that the GBF can be fully spent by the end of March 22
- A copy of the successful tender is submitted to the LEP
- Consider a requirement to engage with schools and colleges annually.
- Undertake an energy audit of the design to see if the facility can be made more sustainable.

### **3. Background**

The project is to create a new VCE of Alderley Park (AP). AP is a great asset for the region and is home to over 200 life science businesses, as well as excellent conferencing facilities. Previously the site was owned by AstraZeneca who still have a presence on the site but have moved most of their operations to Oxford. The site is now owned by Bruntwood and Legal and General.

The site is part of the Enterprise Zone (EZ)/Science Corridor and has benefitted from a EZ loan into the newly refurbished 150,000sqft Glasshouse which offers high specification workspace for tech companies. Further investment from the Enterprise Zone has been approved in principle.

Catapult Ventures which runs the Greater Manchester and Cheshire life science fund is based at Alderley park (AP). The fund has made 18 investments to date in businesses that are either located at AP or which have established offices/lab facilities there as a result of the investment.

### **4. Scheme Proposal**

The proposal is to use the GBF to fund a new centre of excellence. There is a shortage of this type of facility in the country with Liverpool science park and Daresbury at capacity and limited availability at Manchester Science Park.

The projects are still in the final design stages and a contractor is not likely to be procured until the new year with construction not expected to start March and be operational until March 22.

### **5. Objectives**

The objectives of the project are to:

- Increase by 2022 the UK's diagnostics testing capacity through the development of a new national category 3 facility (Biosafety Level 3 - agents are those requiring containment of airborne bacteria, viruses, or toxins).
- Support 45 businesses' innovations to commercialisation by 2027.
- Increase regional net additional GVA by £11.8m by 2027; and
- Create 24.5 new additional high value jobs in the region by 2027.

### **6. Strategic Case**

The project has a very strong strategic fit with the Draft Local Economic Strategy and the Strategic Economic Plan at a local level while at a regional level helps to support the Northern Powerhouse agenda and nationally it fits with the UK Industrial Strategy.



It would help drive income levels to the EZ as more businesses decided to located at AP to make use of the facilities and it would complement a new life science fund, if the LEP decides to support another, when the current fund closes to new investments in April 21.

## 7. Economic Case

The options appraisal is limited, but they have given consideration to how it could be delivered elsewhere. Alderley Park is not the cheapest option, but it is felt that benefits of locating the centre at the heart of such an established life science location offsets the increased costs of operating at this prestigious facility. Without the GBF funding the project would not be delivered.

The outputs for the project can be divided into two, those created directly as result of the investment and those that are likely to be achieved through its operation:

Output	
New Lab Space	1055 sqft
New commercial space (office)	915sqft
Construction jobs	23
Private match	£6.314m
Private sector leverage (income generated)	£10m
New jobs created	32
Jobs Safeguarded	100
Businesses supported	45
GVA (over five years)	£10m

There is a sound basis for the outputs estimated and the appraiser felt they may be on the conservative side.

Based on the outputs above the BCR is 2.04 showing good value for money. The project is also very likely to have supply chain benefits which haven't been calculated as well as the reputational benefits of further enhancing the facilities at AP, helping make it a centre capable of rivalling those found in Oxford and Cambridge.

## 8. Commercial Case

The procurement of the project will be split into construction services and equipment purchases. Procurement will follow MDC's procurement policy and will conform with EU procurement directives and as such there are no concerns about the appropriateness of the procurement strategy.

## 9. Financial Case

The total cost of construction is estimated to be £6.125m. The operating costs are estimated to be £1.047m per annum. It is reasonable given the size of the grant that MDC should be contractually required to operate the facility for a minimum of five years. Due to how MDC is funded they have indicated that this may be difficult as the five years would fall within their current funding window. If they are unable to run the centre for five years, it is recommended that the equipment



purchased through the project is returned to the LEP for reallocation. Clawback of grant funding is unlikely to be a viable option post construction completion.

<b>Funder</b>	<b>Total (£m)</b>
Getting Building Fund	5.05
MDC – Capital	1.075
MDC - revenue	5.239
<b>Total</b>	<b>11.364</b>

## 10. Management Case

The management case is robust with clear governance arrangements in place, risk management and monitoring and evaluation.

The construction element of the project is currently at feasibility stage-2, validation surveys have commenced, initial design concepts are agreed in principle with cost plans and cash flow profiles in the development phase. Construction delivery procurement strategies have been agreed in principle, whilst not confirmed.

There are very limited milestones presented in the business case and some contradiction in those that are presented . It is recommended the project development plan is submitted which includes a full project plan detailing key milestones and the critical path.

<b>Key Project Milestone</b>	<b>Date</b>
Procurement	Nov – Mar 21
Construction	Mar 21- Aug 21
HSE/CTSA sign off	Sept 21
Equipment Installation	Nov 21- Mar 22
Facility opened	Mar 22

A risk register has been included as an appendix to the business case with the top 5 risks detailed in the business case. They appear appropriate except for cost uncertainty which doesn't feature . This is surprising given that the project has yet to be procured and therefore at this stage there is considerable cost uncertainty.

## 11. Sustainable and Inclusive case

Due to the specialist nature of the facility it is harder to integrate energy savings measures into the design of the facility and by MDCs own admission life science is inherently inefficient and dirty.

It is recommended that they look at low carbon technologies as part of the design of the facility such as light sensors and LED lights which should be standard as part of any new build now.



They are committed to equal opportunities and have said that they will engage with the public and schools and colleges. It is felt that they could make further efforts to improve this case. However, this is the first time we have included this case and so best practice has yet to be developed.

## 12. Independent Appraisal

The independent appraisal has given the project an overall score of 2 – requirements substantially met, which is typical of a good quality project at this stage of development.

<b>Strategic Case</b>	<b>1</b>	The Strategic Case appears to be quite strong, even if the evidence base is limited in some places. The Project objectives are clear and there is a strong fit with strategic priorities at national and local levels.
<b>Economic Case</b>	<b>2</b>	The Economic Case falls short of full Green Book compliance in terms of both the option appraisal and the extent of the impact assessment. However, there is sufficient detail to demonstrate genuine consideration of alternative options and to evidence value for money within an acceptable BCR range. The argument that the forecast impacts are a likely underestimation does have some merit and partly mitigates the lack of optimism bias in the BCR calculations.
<b>Financial Case</b>	<b>2</b>	All main elements are covered but would benefit from more detail regarding third party contributions, and financial risks (even if these do appear manageable).
<b>Commercial Case</b>	<b>1</b>	All main elements are covered.
<b>Management Case</b>	<b>2</b>	Overall, the Management Case seems to be sufficiently robust. Some minor amendments to the risk scoring and some detail on assurance and approvals processes and future stakeholder engagement would be useful.

## 13. Appendices

- EKOS Review of Business Case
- Final Business case



## Cheshire & Warrington Local Enterprise Partnership

**Title: Update on Remaining Local Growth Fund Skills Funding**

**Prepared by Pat Jackson and Sarah Williams**

**Date: 11<sup>th</sup> November 2020**

### 1. Purpose

The purpose of this paper is to:

- Note progress in issuing contracts for the remaining £102k of Local Growth Fund Skills investment
- Seek approval for the proposals submitted for further investment of £30k for Equipment to Support Local Growth Fund Skills Projects in their Response to Covid-19

### 2. Progress in issuing contracts for the remaining £102k of Local Growth Fund Skills investment

At the Employers' Skills and Education Board on 16 September and Performance and Investment Committee meeting on 23 October it was agreed that the remaining £102k of Local Growth Fund Skills investment would be used as follows:

- Use £30k of the remaining funds to support 4 of the 15 already contracted LGF skills projects that are performing well and have a cost benefit ratio (BCR) of between £16 : 1 and £36 : 1, to assist them in moving some of their delivery online as a response to Covid-19 restrictions. The projects would be invited to submit proposals for the additional funding and will be required to increase their outputs.
- Use £27,800 of the investment to extend the Widening Access to Technology and Digital Skills project to additional communities north and east of Crewe, to support learners on smaller programmes and those applying for jobs online.
- Use £45k of the remaining funds to provide laptops to a targeted group of 16-19 year olds who are transitioning from school to FE college and in danger of becoming NEET over the next few months. The laptops would be part of a wider package of support provided by our colleges to encourage our most disadvantaged students to stay in education. The £50k would provide up to 180 laptops. The investment would be led by one of our local colleges on behalf of the other colleges. The funding will be allocated based on the number of students who live in areas with the highest Income Deprivation Affecting Children Index (IDACI).

## **2.1 Allocation of £30k for equipment to support Local Growth Fund Skills projects in their response to Covid-19**

Four projects were invited to submit proposals for use of additional £30k of submit to support their Local Growth Fund projects to move more of their delivery online, widen access and extend the scope of their project. The projects invited to submit proposals were:

- Yocto.Digital – Youth Federation
- IOTA – Carpe Diem
- Made.Digital – Live Wire / Culture Warrington
- Community Libraries Project – Warrington and Vale Royal College

Projects were invited to submit proposals for:

- Option A - the ideal amount required to assist the project
- Option B - an allocation of a maximum of £7.5k (in the case that all 4 projects submitted proposals and we had to limit the amount)

Proposals were received from:

- IOTA – Carpe Diem
- Made.Digital – Live Wire / Culture Warrington
- Yocto.Digital – Youth Federation

Warrington and Vale Royal declined the invitation to submit a proposal as online delivery would not be a suitable delivery method for their target audience.

Details of the proposals submitted that we are asking Members to approve are summarised below.

### **2.1.1 Proposal from IOTA – Carpe Diem**

The project has requested funding of £7,500 to enable the setup of a more flexible video recording facility and to support the additional requirement for online/digital asset creation and delivery.

In additional, the portable nature of the equipment will allow for better utilisation in variety of locations. The Adobe Creative Cloud software licensing is now essential for the increased demand of video and digital asset production.

Information on outputs is currently being clarified and will be available for Employers' Board meeting on 18 November 2020.

## Additional Outputs

Outputs Years ended (31 March)	Local Growth Fund Additional contribution of £7,500
Number of individual learners benefitting leading to a qualification.	
Number of individual learners benefitting not leading to a qualification.	
New jobs created connected to the intervention.	
Number of schools and colleges engaged.	
Number of businesses benefitting.	
New learning space created m2	
Private sector Match	

The project has spent all of its original £118k funding and made progress in the delivery of outputs. However as a result of Covid the project has arranged to swap some of the smaller items of original equipment which are difficult to clean with equipment that is more easily recycled. We are still awaiting precise details of this change. We would recommend approval of the addition £7.5k on the condition we are provided with the information about the swapped equipment.

### 2.1.2 Proposal from Made.Digital – Live Wire / Culture Warrington

Made.Digital's reach so far has been through the Livewire Warrington's Library and community hubs via workshops and online content. The additional funding will enable the project to move more of their programme online, enable artists and local businesses to test new ways of digital working and develop the digital skill set of their staff. This will futureproof the organisation enabling them to widen the scope of the Made.Digital project, promote home learning of key digital skills and support a new cultural digital offer reaching new audiences.

The project has requested funding of £17,209 to purchase video recording equipment, streaming equipment and wifi routers. They have advised that £7,353 funding would provide a scaled down version of the proposal with fewer staff trained, fewer artists and small businesses engaged and reduced capacity for audience engagement.

## Additional Outputs

Outputs Years ended (31 March)	Local Growth Fund Additional contribution of £17, 209	Local Growth Fund Additional contribution of £7,353
Number of individual learners benefitting leading to a qualification.	60	60
Number of individual learners benefitting not leading to a qualification.	160	17
Learners benefitting through online training	234,885	78,295
New jobs created connected to the intervention.	0	0
Number of schools and colleges engaged.	0	0
Number of businesses benefitting.	162	15
New learning space created m2	0	0
Private sector Match	£149,400	£19,350

The project is delivering taster sessions to a large numbers of learners and has started delivering on outcomes. The project has not fully spent all of the original capital allocation, this was due to furloughing of staff when the libraries closed. The project has provided assurance that all of the original allocation will be spent before Employers' Board meeting on 18 November 2020. If all of the original allocation is spent by 18 November we would recommend allocating £9k to this project that is approximately just over half of the £17, 209 requested.

### 2.1.3 Proposal from Yocto.Digital – Youth Federation

Youth Fed planned to open the Daresbury Security Operations Centre in March 2020. The opening has been postponed as a result of Covid. The project is now planning delivery via blended and online services. The key item needed to deliver the proposed e-Learning services is a Learning Management System (LMS).

Youth Fed have said they would like to procure an LMS licence for either 3 or 2 years. The cost of the licence for 3 years is £39,785 and the cost of the licence for 2 years is £21,420. However they are asking for £7,500 contribution to a 2 year licence to be matched with £13,920 funding from Barclays and Youth Fed and for a £25,865 contribution to a 3 year licence also matched with £13,920 from Barclays and Youth Fed.

## Additional Outputs

<b>Outputs Years ended (31 March)</b>	<b>Local Growth Fund Additional contribution of £7,500</b>	<b>Local Growth Fund Additional contribution of 25,865</b>
Number of individual learners benefitting leading to a qualification.	162	97
Number of individual learners benefitting not leading to a qualification.	1,118	767
New jobs created connected to the intervention.	0	0
Number of schools and colleges engaged.	40	25
Number of businesses benefitting.	96	55
New learning space created m2	0	0
Private sector Match	£13,920	£13,920

To date Youth Fed have spent all their initial £17,398 allocation of funding but will not start delivering outputs until next month. This project is delivering relatively high intensity learning to fewer learners and in response to our queries is also proposing to run some taster sessions which would deliver larger volumes of outputs in addition to the figures shown above. We are confident any additional funding allocated to them would help to secure the longer term sustainability of the project but an additional an additional £13,500 (the remainder of the funding available) would only contribute 50% towards the cost of the 3<sup>rd</sup> year contract and would need more matched funding from the project. If this matched funding can be found then we would recommend allocating £13,500 to this project, which is approximately half of the £25,865 they have asked for.

### 2.1.4 Recommendations

It is recommended that all of the 3 projects that submitted proposals are awarded additional funding as follows:

<b>Project</b>	<b>Additional Allocation</b>
IOTA	£7,500
Made.Digital	£9,000
Yocto.Digital	£13,500

## 2.2 Allocation of an additional £27,800 of funds to extend the Widening Access to Technology and Digital Skills Project to additional community settings

When the Widening Access to Technology and Digital Skills project was originally approved it was the last project to be approved and therefore funding was limited and at the time of approval there were some concerns that the project would ideally have a wider geographical coverage.

When one of the original projects that was approved did not proceed the employers' Skills and Education Board agreed to allocate £27,800 to extend the Widening Access to Technology and

Digital Skills project to additional communities north and east of Crewe, to support learners on smaller programmes and those applying for jobs online.

The project has now submitted details of how the additional funding will be used. This is currently being reviewed subject to a number of minor queries an extension of the original contract will be issued.

### **2.3 Investment £45k in Equipment to Support Resourcing a Programme Aimed at 16-25 Year Olds at Risk of becoming NEET due to Covid-19**

When one of the original projects that was approved did not proceed the employers' Skills and Education Board agreed to allocate £45k to Cheshire College South and West as the lead partner for a project that will provide equipment for young people at risk of becoming NEET.

Cheshire College South and West will purchase equipment on behalf of all five colleges involved:

- Cheshire College South & West
- Macclesfield College
- Priestley College
- Reaseheath College
- Warrington & Vale Royal College

A business case has been submitted and the LEP is in the process of gathering data from the colleges to inform allocation of the funding based on IDACI Decile 1 and 2. There are some questions that need further clarification before the offer letter is sent. This information will be available in time for the Employers' Board meeting on 18 November 2020.

# Delivery Plan key action monitoring

Skills		Rag Rating	latest Position
<p>1. Launch Accelerate – Raise Awareness, aggregate the training demand from employers and deliver training to 5,700 learners. Measure the impact on productivity as well as completion of the training, with the first review at the end of Q1.</p>	Q1	→	Accelerate launched - include offer of 100% grant for smaller businesses. Training started for the first cohorts of employees.
<p>2. Work with local partners to develop data and labour market information that will inform and help shape the curriculum offer across Cheshire and Warrington and establish an agreed baseline of skills data from which to measure impact over time, e.g. uptake of STEM subjects, course enrolment and completion in derived wards, digital inclusion of the population, digital capability of the workforce.</p>	Q1		<p>All our local authorities and colleges are working through the Data and Labour Market Steering Group to develop data and labour market information to inform the curriculum offers across Cheshire and Warrington. A series of reports have been produced and all bar two of the 2019/20 reports are now available on the LEP website. The recent evaluation we undertook illustrated that our local colleges are making extensive use of the reports to inform their curriculum planning and the development of a bid for an Institute of Technology. Jobcentre Plus, our Digital Skills Partnership, Accelerate and the Pledge are also making increasing use of the reports and the reports have been used to inform the next invitation of bid for European Social Funds. The 2020/21 phase of work has just been commissioned and will inform our Skills Action Plan. The Digital Skills Partnership are also providing information about digital roles and career pathways to inspire and inform young people as well as individuals seeking work.</p>

<p>3. Ensure the delivery of outcomes and outputs from investment of Skills Capital funding, contracted (to date) as:</p>	<p>Q4</p>	<p>→</p>	<p>Contracts issued to all 13 investments (value £4.5m) that were approved pre-lockdown. As a result of Covid-19, one project decided not to proceed and the delivery of outputs for all the other contracted investments have been delayed to varying extents. The majority of the spend expected to be completed by end Dec at very latest. Three projects involving some refurbishment will be completed by end Feb. Additional £30K investment in computers for schools also contracted. Funding that was unallocated in September now allocated to 3 new projects and to extensions of 4 existing projects. Two of these projects have been contracted and the remaining projects are in the process of being contracted. These additional contracts have a stronger focus on online and digital inclusion. Devices being purchased by schools and additional donations from employers also being received - to date 390 devices distributed (total value £77K).</p>	
<p>For the initial 15 investments and Computers for Schools project:</p>				
<ul style="list-style-type: none"> <li>· jobs created: 517</li> </ul>				
<ul style="list-style-type: none"> <li>· Business benefitting: 3,570</li> </ul>				
<ul style="list-style-type: none"> <li>· Learners benefitting: 71,278</li> </ul>				
<ul style="list-style-type: none"> <li>· Public Sector leverage: £3.8M</li> </ul>				
<ul style="list-style-type: none"> <li>• Private Sector leverage: £0.43M</li> </ul>				

<p>4. Aggregate the training demand from employers, develop and implement a skills and education stakeholder engagement plan.</p>	<p>Q1</p>	<p>→</p>	<p>Plan to be informed by data and labour market intelligence reports. In light of Covid-19 a group of Local Authorities has also be conveded to coordinate the support for people being made redundant, at risk of redundancy or young people leaving school this summer. The work includes a detailed analysis of the persona of key cohorts of people affected by Covid - this will also inform skills and education priorities. Marketing plan also being developed and reviewed regularly with Marketing Cheshire - this includes plans to inform key cohorts of individuals about new digital jobs and training opportunities. The Digital Skills Partnership are providing di</p>
<p>5. Ensure the effective delivery of the Pledge network that meets all the targets set by the funding providers and the wider key performance indicators that have been agreed by our Employers' Skills and Employers' Board including overseeing a coherent calendar of at least 40 business led inspirational events and increasing the number of young people who undertake digital and STEM related work experience from less than 7% to more than 15%. Follow up with young people to identify whether any changed their career choices as result.</p>	<p>Q4</p>	<p>→</p>	<p>Pledge outputs continue to be achieved in line with contracts and delivery plan. Online ways of working are allow the Pledge to engage with large numbers of young people.</p>
<p>6. Increase the percentage of schools and colleges that provide at least one meaningful encounter for every student, in every academic year, with business (Gatsby Benchmark 5) to 70% (from 54%) and experiences of workplaces (Gatsby Benchmark 6) to 55% (from 46%). Influence the planning by schools to increase STEM work experience.</p>	<p>Q2 2021/22</p>	<p>→</p>	<p>Covid has seen a regression against these targets nationally. However, we now have the relationships in place to make progress this academic year to achieve these targets. The targets have now been updated as follows: Gatsby 5 75% by Aug 21 and Gatsby 6 to 60% bu Aug 21</p>

7. Ensure that more than 12,000 young people have meaningful engagements with at least 153 SMEs by September 2021 and that over 500 employers engage with the Pledge, by hosting a variety of events including work experience events and large scale fairs.	Q2 2021/22	→	Very much on line to achieve these figures.
8. Develop a plan to ensure the long-term sustainability of the Pledge, e.g. enlist new funders.	Q4	→	Work ongoing.
<b>Strategy</b>			
1. Publish the LIS and an implementation plan for Cheshire & Warrington	Q1	↘	Government has indicated that the National Industrial Strategy is to be re-written in 2021 with a greater emphasis on science and innovation. We are waiting for further guidance on what this means for Local Industrial Strategies
2. Enhance the current LIS, to take economic advantage from sustainability and inclusivity, working with Local Authority partners to develop policy accordingly.	Q2	→	Sustainable and Inclusive Growth Commission was launched in September and held its first meeting on 6th November 2020. Work programme being developed.
3. Complete the development and publication of a Digital Infrastructure Plan, to include proposals which ensure 99% fibre broadband coverage, superfast broadband, 4G and 5G.	Q2	→	Draft final report received in October 2020. Final version will be considered at December meeting of the Strategy Committee
1. With the successful deployment of the Pledge, Accelerate and the Digital skills Partnership, review Skills Strategy to take account of findings from the Skills Programmes, and determine the next priorities for the Skills agenda.	Q2		Priorities continue to be Pledge, Accelerate, Digital Skills Partnership and Local Growth Fund investments - informed by data and labour market intelligence. Currently reviewing priorities in the light of Covid-19.
5. Ensure that the sub-region has the processes and mechanisms in place to ensure economic resilience in the face of economic uncertainty post Brexit.	Q3	→	We continue to use the LIS as the basis for developing our medium-long term recovery and growth strategy. A short term set of actions has also been identified that will support the economy at this uncertain time

Business Development			
1. Establish the baseline measures of business performance and investment from which to measure business growth over time.	Q1		Significant work done on baseline in Q1. High degree of shift due to COVID economic downturn. Constant update is required and ongoing
2. 1,200 Business Engaged who require support through the Growth Hub	Q4		On track, currently engaged with over 500 businesses in Q1 putting us ahead of profile
3. 6,000 Unique visitors to the Growth Hub website	Q4		Already achieved. Largely due to COVID response over 8,000 unique views in Q1
4. Establish 40 new exporters across Cheshire and Warrington and increase existing exports by 5%	Q4		Some data of new exports but not been priority in Q1. Significant additional resource will be deployed to support International trade across Q2 and Q3 to ensure target is met.
5. Secure 40 new investments in Cheshire and Warrington businesses with a total investment of at least £1,000,000	Q4		Confirmation of 5 new investments so far, resource has been focussed on COVID response. Value of investments is on track
6. Support the creation 500 jobs across LEP priority sectors	Q4		On track, awaiting final info on up to 100 jobs in Q1. Significant resource focussed on redundancy support and job matching in this area
Infrastructure			
1. Work with CEC and other sub-regional partners to ensure Crewe operates as a genuine HS2 hub station, enabling easy, quick connections to the rest of C&W and beyond.	Q3		
2. Ensure Transport for the North plans reflect the benefits and investments needed for sub-regional priorities.	ongoing		
3. Establish an investment programme to develop the region's energy infrastructure to prepare for a decarbonised, locally generated network.	Q2		

4. Work with partners to produce at least 4 initial business cases for key infrastructure projects, that will deliver significant economic benefit to the sub-region which may include, transport, broadband/IT and infrastructure services (e.g. water and electricity).	Q4		
<b>LGF</b>			
<b>Outputs</b>	<b>Contracted on projects 2020-21</b>		Position at end of q2
Businesses supported	1200		
Jobs created	1640		
Public / Private sector Leverage (£m)	102		
New homes completed	160		
New Commercial Floor Space (sqm)	110,000		
Total amount of new or upgraded road (meters)	700		
New / upgraded cycleway (meters)	11,000		Not expected to be achieved until q4
Schools and Colleges engaged	246		
New learning space created (Sqm)	312		
Learners benefitting	6000		
<b>Enterprise Zone</b>			
1. Develop and actively manage the investment pipeline for the Cheshire Science Corridor Enterprise Zone	Q4		
2. Invest £8.7m in 6 new schemes in the Cheshire Science Corridor Enterprise Zone	Q4		
3. Create 187,000 sq ft of new and refurbished commercial floorspace in the Cheshire Science Corridor Enterprise Zone	Q4		
4. Market the Enterprise Zone to attract 56 new businesses into the Cheshire Science Corridor Enterprise Zone	Q4		
5. Attract 1,800 new jobs into the Cheshire Science Corridor Enterprise Zone	Q4		

6. Leverage £30m of private sector investment in the Cheshire Science Corridor Enterprise Zone	Q4		
7. Work with the University of Chester to secure a JV partner for the development of Thornton Science Park	Q4		
8. Develop with partners proposals and funding bids for the creation of an Energy Innovation District in Ellesmere Port	Q4		
9. Support the development of business cases for investment in the Cheshire Science Corridor outside the Enterprise Zone	Q4		
<b>HS2 Growth Corridor</b>			
10. Produce a business case for government for new HS2 Growth Corridor	Q1		
<b>Marketing and Comms</b>			
1. Develop a Tourism Action Zone proposition for Cheshire & Warrington	Q3	↘	The Tourism Action Zone initiative is on hold due to CV19, the government is focused on response and recovery. We intend to re-visit this later in the year in line with further communications
2. Develop an enhanced approach / programme for Chester "attack" brand working with CWAC	Q1		We have established an effective Destination Chester Network group, who have worked together on the launch of a campaign to support the reopening of Chester. It focused on the Simple Pleasures people can enjoy in the city now it has reopened
3. Develop & launch new Destination Management Plan for sub-region and implement it to increase visitor numbers and spend by 3%	Q1		Meeting scheduled for later this month, to develop the DMP. Will be a recovery focused plan
4. Establish a baseline for delegate economic benefit (£M) linked to driving conferences from priority sectors identified in the LIS	Q4	↘	Due to CV19, business tourism is not currently operational, will be integrating a plan for future delivery as part of the place marketing strategy.

5. Develop a coherent and joined up Business Support Marketing Programme with target economic benefit outcomes.	Q2	→	We are developing a new website for the LEP family which will bring together all business support initiatives in a coordinated way. This will be ready early August.
6. Prepare a C&W place marketing strategy programme, that incorporates business attraction and retention and talent retention and attraction and implement it. Targets values will be set once the perceptions baseline has been established in May.	Q1	→	Perceptions work is almost complete (July) and phase 2 to develop the narrative will get underway shortly.
7. Ensure C&W LEP is recognised and influential locally, regionally and nationally (NP11, LEP Network, Govt / MPs, Businesses and Investors, Local Authorities). Evaluate effectiveness by measuring funding secured, GVA increase and media coverage.	All Year	↗	Media coverage is now being monitored through the Agility software. Stakeholder communications plan is in place. A lot of coverage has been achieved for the #GSO campaign with the LEP clearly positioned as leading this initiative.
8. Develop new 'Green Cheshire' year-long Marketing Campaign focused on sustainability, linked to local authority climate change initiatives. Contribute to visitor number increase by 3%	All Year	→	Marketing campaign has been refocused in response to CV19 - to focus on a more local and regional campaign supporting businesses. As cars will be main mode of transport the Green Cheshire campaign was not appropriate and messaging has changed. To date we have had a reach of 1.6million through our social media campaign activity
9. Develop Influencer Programme to take our priorities to key national decision makers.	Q2	→	Due to CV19 this hasnt progressed yet, however, will be evaluated as part of the place marketing strategy development.
<b>Housing</b>			
1. Work with Homes England and sub-regional partners to develop and deliver a compelling Cheshire and Warrington Housing Deal.	Q4		
<b>Town Centres</b>			
2. Influence the development and delivery of the Town Fund programmes for Crewe and Warrington	Q4		
3. Contribute to Historic High Streets Fund bids for Chester	Q1		

4. Ensure strategic priorities are reflected in the delivery of town centre regeneration plans for Ellesmere Port, Macclesfield, Crewe and Winsford	Q4		
5. Explore the potential to pilot the creation of town centre Real Estate Investment Trusts.	Q4		

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**Cheshire & Warrington Local Enterprise Partnership  
Performance and Investment Committee**

**Title: Programme Manager Update Report**

**Agenda item:7**

**Prepared by Rachel Laver**

**Date of Report: 25<sup>th</sup> November 2020**

## **1. Executive Summary**

Despite Covid issues, there continues to be a substantial amount of activity across all programmes. With less than five months to go the Local Growth Fund programme looks to be in a good position. £5 million was spent in quarter 2 bringing the total spent to this year to £9.8m with £14m left to spend. Output achievement continues to pick up as projects complete and the projected levels of outputs to be achieved will exceed BEIS contracted levels in the main.

There is still concern about a number of projects and all partners are encouraged to take every step to accelerate delivery to ensure if there is any slippage, spend can still be achieved before March 21.

There has been some very positive news on some of the projects , such as the Westwood/Lorawan project, which is getting lots of attention from international companies, following the LEP investment. The Business Energy Efficiency Programme (BEEP) is already fully committed, including the additional funding recently awarded showing there is clear appetite from businesses in the region to improve their energy efficiency.

The Getting Building Fund (GBF) projects are all in development with the first one due to be considered at the November meeting. However, it will be challenging to achieve £7.5 million of spend this year and we will need to utilise flexibilities with the councils to ensure this is achieved.

It is very pleasing to see the first investment from the Cheshire and Warrington Development Fund has been agreed with the second one likely to complete before Christmas. Partners are encouraged to promote the fund to potential interested parties especially those that might be seeking low carbon funding.

**The attached RAG report shows the status of all projects. Projects are only reported by exception below.**

### **1.1. Energy Fund**

#### **1.1.1. Net Zero**

This project submitted a nil claim for Q2 which is of concern as they haven't yet claimed any of the £300k grant. However, the VRF system and solar panels are due to go in this month. The battery storage system can't be installed until April, but they are forecasting that they can spend all the grant by March. Alternative options for achieving spend with them are being explored. Work on the operating manual has started which potentially could be shared with schools and colleges to help raise the profile of environmental technology. We are working with The Pledge team to develop links with this and other Energy Fund projects.

### **1.1.2. Warrington Smart Grid**

Progressive Energy have had significant problems getting a bank account set up and have therefore not placed any orders for the equipment. They confirmed on the 18<sup>th</sup> November that a bank account had now been set up and they would start placing orders. They haven't confirmed relationships with the housebuilder or SMEs that will be recipients of the kit and therefore the risk of non-delivery is high. There are a number of options which should be considered;

- Rescinding the whole grant offer
- Reducing the grant to just cover the elements that will be completed with the house builder
- Looking to see whether WBC could help with the delivery and or /spend on other low carbon schemes they've already developed.

A further update will be given at the meeting.

### **1.1.3. Westwood – Lorawan**

This project is going extremely well. Having had considerable difficulty engaging Cadent they were finally able to get in a room with some Cadent engineers and show them how the equipment worked . The engineers were amazed when they could set them up within only a few minutes and since then the company has been very keen to instal them on the network . Following this success Total has indicated they're interested in buying 2000 units. Westwood have been trying to engage with the National Grid for over a year with little success, but have now finally been able to engage them too.

### **1.1.4. Business Energy Efficient Programme (BEEP)**

The project has now completed 47 energy audits and fully committed the additional grant funding.

## **1.2. Skills Funding**

The skills programme is benefitting from having an Employer and Skills sponsor allocated to each project which coupled with the LEP staff monitoring of the projects appears to making a difference. The programme has now spent 52% of its LGF allocation and 6/16 projects have fully claimed the full LGF grant.

There needs to be a continued effort to spend the grant money this quarter to allow the final quarter for any slippage. We do know that several projects such as Reaseheath, WVR and UOC have forecast spend for q4 so need to ensure that the risk mitigation measures are robust as BEIS have confirmed that no funding will be allowed to be carried forward.

### **1.2.1. Remaining Skills Funding**

**Please see separate paper.**

### **1.2.2. AMET Centres (WVR)**

The project is moving on at a pace which is great to see. They have forecast £464k of spend in q3. The college has flagged some issues with the supply of lathes which are being delayed at UK ports due to capacity constraint. The college has indicated that they still expect to spend the full grant by the end of March.

### **1.2.3. Reaseheath – Automatic Dairy**

Good progress continues to be made with the project. The great news is that following confirmation of the investment a major company has decided to locate their national training centre to Reaseheath. The company has also decided to provide additional equipment to enable teachers to show the breakdown of the equipment for teaching purposes.

### **1.2.4. Computers for schools**

One of the schools has now submitted a grant claim, which had been incorrectly completed and has been returned for amends, but not yet resubmitted. The other two schools, despite repeated chasing have still not submitted claims and none of them have submitted monitoring reports so it's not at all clear whether the money has been spent and the laptops issued to students.

### **1.2.5. IOTA- Carpe Diem**

The project isn't delivering due to COVID and also has to find new space and is in discussions with Warrington BC about this. They still have funding which they overclaimed and have you to spend and are still not supplying the required paperwork. They have given assurances that they will provide the outstanding paperwork and intend to spend the funding they hold on kit in the next few weeks.

### **1.2.6. UOC- High Performance Private Cloud**

Most of the kit to be used within UOC has been acquired but they continue to face delays with acquiring a van and kitting it out but hope to have completed the capital spend by the end of the next quarter.

## **1.3. Sustainable travel**

So far only one sustainable project has completed, Sutton Way Boulevard in Ellesmere Port. All schemes are now designed and are all simple to deliver, but with so little time left in the programme, the local authorities should be encouraged to start work as soon as possible because with COVID and winter there are numerous risks of delay.

### **1.3.1. NW Crewe Sustainable Transport Scheme**

Some good progress has been made with Bentley over the land required for the scheme and heads of terms have been agreed. However, the processing of the legal agreements mean that construction is likely to be pushed into 21/22. The business case for the wider NW Crewe scheme will be presented to P&I next month for approval which will allow for all the funding to be claimed this quarter.

## **1.4. Ellesmere Port One Public Estate**

The new bus station is now open and work on the hub has now started. The project is now moving along at a pace and we are receiving monthly claims in order to track progress better. The project has now spent 58% of the grant. This will increase again in December when approval for the wider scheme is given, enabling another approximately another £300k to be claimed and a total of £1.2m for the quarter.

## **2. LGF Finance**

If the remaining £75k of skills funding allocation is ratified at the meeting the whole LGF programme of £127m will be fully contracted.

The total claimed in q2 was £5m against a profile of £5.55m (90%). Total paid to date is £116m with £7.6m profiled to be spent in q3 and £3.53m in q4. Clearly there is a lot of pressure to achieve spent still, but overall

given the stage of most projects, the programme is looking in good health. We are still forecasting that all funding can be spent by the end of March.

A further review of the position should be undertaken at the January meeting after the q3 claims have been received to see if any further remedial action needs to be taken to achieve spend.

BEIS has not moved on their position that all funding has to be spent by the end of the year and cannot be carried over.

Please see updated table appended showing the spend and profiled spend position of all projects.

### 3. LGF outputs

The outputs have been fully updated following the quarter two submissions. We are now starting to see the number of outputs achieved steadily increase as projects complete and become operational. As can be seen from the table below we will likely substantially exceed the BEIS targets with the exception of jobs created where we are 1% short of the contracted level.

However, as we are required to capture the outputs for the next five years, we may well exceed this target, but it is difficult to currently forecast given the current uncertain market conditions. There is little we can do at this stage to contract another 191 jobs. As can be seen from the table below though the programme is set to achieve many additional benefits and undoubtedly demonstrates good value for money.

Outputs	BEIS Target	Contracted on projects	Achieved to date	% achieved	% achieved against BEIS target
<b>Economic Outputs</b>					
New homes completed	6,044	13,961	4,035	29%	67
Jobs created	16126	15,935	8,009	50%	50
Private sector Leverage £m	354.54	696	556	80%	157
Public Sector Leverage £m		300	183	61%	
GVA (£m)		52.335587	7.004	13%	
Constructions jobs		1167	172	15%	
<b>Business Support</b>					
Businesses receiving investment		29	17	59%	
Business Supported/Benefitting		3221	47	1%	
New Commercial Floorspace (sqm)		700,344	389,326	56%	
Renovated Commercial Floorspace (sqm)		2880	2880	100%	
Space occupied at Alderley Park (sqm)		18580	1576	8%	
<b>Transport</b>					
Total amount of new road (meters)		1201	1081	90%	
Total amount of road resurfaced (meters)		2120	2920	138%	
New Cycleway (m)		24427	4667	19%	
<b>Skills</b>					
Learners Engaged/Benefitting		51620	24363	47%	
No. of schools and colleges engaged		575	0	0%	

Learners benefitting leading to a qualification		19980	0	0%
New learning space created (sqm)		7518.46	6198.46	82%
<b>Low Carbon/ Energy Outputs</b>				
EV Charging points		38	0	0%
greenhouse gas reductions (Tonnes)		539765	0	0%
Energy Audits		47	47	100%

#### 4. Getting Building Fund (GBF)

The business case for the MDC Validation Centre of Excellence has been received and is subject to a separate paper.

The Northgate Drainage Tunnel Business case and appraisal is still being worked on and will be ready for consideration at the December meeting.

The Warrington Bus Depot is being developed and a revised timetable is awaited.

The LEP has to spend £7.5m of GBF this year. This will be difficult to achieve on the GBF projects as they are all still going through the procurement processes. BEIS is comfortable that we use our flexibilities to achieve spend this year.

It is therefore recommended but subject to WBC approval we use £4 million of GBF to displace £4million of WBC borrowing on Centre Park Link on the condition that this funding is then allocated to the Warrington Bus Depot project. Centre Park Link is part LGF funded and is due to complete in January . The cost of the scheme is £20m of which LGF is contributing £5.3m and the council borrowing is £10m. Therefore, switching the funding works within the timescales.

We are still waiting for MDC to confirm how much they can spend and CWAC has confirmed that it can spend £3.1m this financial year which would leave just £400k for MDC to spend which appears achievable based on their business case figures.

**Recommendation:** P&I approve the increased allocation to Centre Park Link on the basis that WBC will submit a business case and appraisal for the Bus Depot project before the end of March. No funding will be transferred until the business case has been approved.

#### 5. Cheshire and Warrington Development Fund

The first Cheshire and Warrington Development project has been approved and is likely to draw down funding next year. The project is to speculatively develop units art Winsford industrial estate. The project complements the LGF funded scheme which is being delivered by Cheshire West and Cheshire council.

A second scheme is likely to complete subject to approval before the end of the year. This is at Aviator and complements an Enterprise Zone funded scheme.

It is important that CBRE is able to invest the £8 million of low carbon funding. Partners are encouraged to raise awareness of this funding wherever possible.

## 6. Risks

### Corporate Risks:

ATEG ORY	RISK SCENARIO	IMPACT	Planned actions	Residual risk rating		
				MPA CT {1-5}	IKELI HOO D {1-5}	OTAL
no	RISK	IMPACT	Planned actions	MPA CT {1-5}	IKELI HOO D {1-5}	OTAL
	EZ receipts received not in line with forecasts	Unable to undertake the necessary EZ investments, repay loans and develop other areas of LEP activity.	Improve forecasting and understanding of cashflow and monitoring of income. Ensuring that we have sufficient levels of reserves to manage short-term variances in EZ income. Ensure sufficient flexibilities to turn on and off commitments.			2
	Uncertain economic conditions make delivering the SEP objectives challenging	Failure to deliver economic growth, skills or the quality of place aspired to in the Strategic Economic Plan and Local Industrial Strategy. Failure to deliver outcomes and outputs within prescribed timescales leading to failure to meet the LEP's economic objectives leading to a downgrading of the LEPs Delivery and Governance ratings.	Investment in developing business cases and "Place" marketing has been approved by the board and further use of EZ retained business rates is expected to continue creating opportunities and awareness. Committees are tasked with redirecting funding for failing projects in order to prevent loss of funding. Continue Horizon scanning to drive pipeline of appropriate projects.			2

	Failure to successfully deliver projects and programmes which the LEP is responsible for [in compliance with the funding conditions]	Reputational damage, loss of funding, damage to stakeholder relationships, LEP needs to find funding to underwrite costs, not able to deliver the SEP/LIS	Make it a mandatory part of the approval process that FD opinion is given on all bids. Consider writing into the LAF. Carry out a review of all existing funding contracts so that the LEP fully understands and can account for the financial implications of those programmes e.g. Accelerate which requires the LEP to cash flow the delivery costs with the funds only being reimbursed if the targets are met.			2
	Focus on COVID response may mean that the LEP is criticised for its recovery response and has little resource to do so	Reputational damage to the LEP. Govt may look to LAs to deliver future initiatives	In the process of developing shorter term interventions which could start early next year as we emerge from the pandemic. Pipeline of projects developed.			2
	Funding of the LEP is uncertain both at a core level and programme level.	Makes it difficult to forward plan.	Set budgets at a level which recognise uncertainty.			2
	Capacity and Capability. Limit in terms of money and time of what the LEP can do. Risk of being challenged over chosen priorities and interventions. Capability - whether the LEP has the skills, knowledge and experience to run short term COVID programmes and small-scale responsive interventions	reputational damage. Impacts future funding awards.	Continue to look at securing additional funding to help address emerging issues.			

## Programme Risks

RISK REF	RISK SCENARIO		EXISTING CONTROLS / MITIGATION MEASURES	FUTURE RISK RATING		
	RISK	IMPACT		IMPACT {1-5}	LIKELIHOOD {1-5}	TOTAL
1	Crewe Hub - Risk that project may not happen due to national political uncertainty and or that the funding isn't fully spent due to the delays with the project	Reputational risk. If govt decide not to go ahead then there the economic benefits won't be realised. Not achieving the maximum connectivity to the Hub and thereby reducing the economic benefits of the Hub and VfM.	Working closely with new govt/, CEC, DfT and the rail industry to deliver a scheme which supports the wider economic growth of the region.	5	3	15
2	Failure to deliver Accelerate in line with SLA	Reputational damage, loss of funding, funding could be reclaimed/ fines imposed and lost opportunity.	Recruited 2 staff with one to be appointed. Changing focus of third role to bring range of expertise. Regular monitoring using CRM, Weekly meetings with all staff inc. UOC. Delivery board and mgt board established to give adequate oversight.	4	3	12
3	Projected retained business rates not being fully realised.	Reduction in retained business rates and delay in investment projects paying back. The VOA value our investment projects lower than projected as part of the business case. We don't capture all the business rate growth in the EZ. Revaluation reduces overall business rate income	Projected business rates assessed by property advisers as part of the appraisal of business rates, based on previous business rates. Cushman and Wakefield commissioned to assess historic and future business rate retention on each EZ site to help give confidence in projections. Only investing a proportion of business rates from any one scheme so that there is cover if an investment fails/defaults.	3	3	9

4	It may be difficult to invest Evergreen due to the priorities it is being drawn from	Loss of funding and reputational damage	Work with partners to develop a strong pipeline of projects. Appoint fund manager with strong history of investment	3	3	9
5	Northgate isn't delivered to the size and scale anticipated when the bus station scheme was approved or within the timescales given.	Loss of outputs and potential reputational damage. Would affect the overall impact of the LGF programme. Chester City continues to lose trade impacting the businesses that already exist there.	Continue to closely monitor progress. Escalate concerns if it appears progress is stalling. Scheme is now receiving support through GBF. Scheme has been redesigned to increase leisure and housing offer and is now less reliant on retail. Does impact outputs, but now more housing will be delivered.	3	3	9
6	Middlewich rail study isn't supported or doesn't meet expectations. Middlewich study raises expectations of delivery which will need funding.	Reputational damage, potential loss of opportunity to secure govt. funding. Doesn't support the SEP or doesn't take account of cross boundary issues. Potential rail and infrastructure improvements are not delivered in a timeframe that meets people's expectations. Reputational impact, accusations of waste of money for study to be completed if no capital available.	Completed Feasibility study and started dev. Of SOBC. Stakeholder closely engaged with SOBC dev. Initial BCR is poor but figures being reviewed by consultants. Revisit by end of Feb.	3	3	9
7	Failure to deliver a HS2 station at Manchester Airport will constrain access to the airport and restrict it's growth potential.	inhibits our ability to deliver the SEP through insufficient connectivity of the airport.	Working grp est to look at these issues and will feedback recommendation to relevant authorities	3	3	9
8	Bus Strategy not agreed, or could raise expectations, or causes tensions between bus companies/LAs and the LEP.	reputational risk to the LEP. Busses will continue to underperform which would impact of the regions ability to fulfil it's potential. Ie.it will hinder economic growth if people are unable to effectively move around the region. Environmental impact of less people using buses (2-5% of people use busses.)	Collaborative working with the interested parties. The vice president of the confederation of the passenger transport in the NW is now an advisor to the LTB.	3	3	9

9	Failure to deliver a HS2 station at Manchester Airport will constrain access to the airport and restrict its growth potential.	inhibits our ability to deliver the SEP through insufficient connectivity of the airport.	Working grp est to look at these issues and will feedback recommendation to relevant authorities	3	3	9
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Summary of project status

updated: 01/11/2020

Project Name	Main Recipient	Main Contractor	Project description	Total Cost (£)	LGF Grant (£)	Current RAG Status	Total Paid to date (£)	% of grant paid	Current Position
<b>LGF</b>									
<b>Live Projects</b>									
GM & Cheshire Life Science Investment Programme	Catapult Ventures	Catapult Ventures	£31m Life sciences Investment Fund.	31,982,000	10,000,000	→	10,000,000	100	Invested £18.4m into 29 investments. 16 of which are in Cheshire. Full grant paid. Extension to investment period agreed.
Centre Park Link (Warrington)	Warrington Borough Council	Balfour Beatty	The Centre Park Link comprises a new highway route into the Town Centre, providing access to developable land. This involves the construction of a new bridge structure and associated highway link.	19,891,000	5,300,000	→	5,300,000	100	Works due to be completed in January 21, delayed due to need to divert a water main that wasn't deemed necessary previously.
Ellesmere Port Central Development Zone	Cheshire West and Chester Council	Vinci	Development of new council offices for use by CWAV staff, DWP and For Housing on old bus station site. Relocation of bus station, demolition of existing council offices to make way for new housing.	17,392,000	8,332,000	→	4,799,462	58	Work progressing on site. Main works due to start on site at the end of the month. Some slippage during quarter due to sewer issues. Completion of market hall works delayed due to COVID. Now expected to complete in December. Full grant paid. Formal launch of new market expected Easter 21. Uncertainty in the market might mean there is a slow take up of units.
Crewe Market Hall	Cheshire East Council	Parkinsons	Refurbishment of the indoor and outdoor market to bring more variety to the markets and create more opportunities for the space to be used in the evenings.	3,900,000	2,290,457	→	2,290,457	100	
Unlocking Winsford Industrial expansion Land	Cheshire West and Chester Council	A E Yates	Infrastructure works to open up the site for redevelopment to create new commercial and industrial buildings with associated jobs.	5,000,000	3,800,000	↘	3,355,910	88	Project is experiencing some delays due to covid. Work continues on site. Moved to monthly claims. Now looks more likely that the full grant will be spent by March. 11000 trees planted off site as part of mitigation works. Schedules to complete in March.
Tarvin Road (Chester)	Cheshire West and Chester Council	Balfour Beatty	Improvement to the highway to help improve traffic flow.	5,427,000	3,663,000	→	1,871,655	51	Construction on site and going well. Project behind profile, but should be able to spend most of the grant by the end of q3.
<b>Warrington West Programme</b>									
Omega Local Highways Schemes phase 1 and 2b	Warrington Borough Council	Not yet appointed contractor	Highway improvements. Preferred option currently being developed.	8,815,000	4,050,000	↗	-	-	Phase 1 works delays due to overrun with phase 3b works. Looking at project plan to see where time savings could be made Phase 2b expected to start on site in October.
Warrington West Station cycle access	Warrington Borough Council	Not yet appointed contractor	New cycle and pedestrian access to the station	345,000	250,000	→	-	-	Issues acquiring the land from Network Rail likely to lead to delays, however NR are supportive and the delays is a result of them saying WBC need to take more land.
Burtonwood Omega Path (WBC)	Warrington Borough Council	Not yet appointed contractor	This is a new 3.5m wide shared use path alongside Burtonwood Road/Clay Lane in North Warrington which aims to provide a safe, secure and attractive cycling and walking link between the west side of Burtonwood village and the commercial and employment growth areas of Omega, Gemini and Lingley Mere. The length of the proposed path is 2.4km	1,650,000	500,000	→	-	-	Started on site in July. Due to complete in January 21.
<b>WW programme total</b>				<b>10,810,000</b>	<b>4,800,000</b>		<b>10,197,000</b>	<b>94</b>	Payment made against programme of projects
<b>Skills</b>									
C&W Security Training	Youth Federation	Youth Federation	an investment in computers, servers and networking equipment to deliver cyber security training to individual learners and local businesses. The equipment will be based at the Science and Technology Facilities Council, Daresbury. The proposed business model is based on an existing facility in Salford.	297,398	17,398	→	17,398	100	Continuing to work on developing online/digital offer.
Community Learning Hubs	Warrington and Vale	Warrington and Vale	Project to provide digital equipment for use in the community by adult learners and the workforce of local businesses, situated in 'Community Digital Learning Hubs' at Northwich and Winsford libraries. The college will co-locate some of its adult and community (ACL) provision at the libraries and will augment existing learning opportunities there, primarily focusing upon digital familiarisation and upskilling.	52,525	39,038	→	39,038	100	The project is at a standstill awaiting reopening of the libraries.
The digital hub - Digital doorstep	CCSW in collaboration with Forward Futures		an investment in portable, entry level specialist equipment to support the development of additive manufacturing and virtual and augmented reality. The equipment will be based at Cheshire College South and West's Crewe campus.	44,172	18,235	→	18,232	100	All kit acquired. College in process of engaging with schools to showcase equipment.
Made Digital (previously Warrington digital)	Culture Warrington	Culture Warrington	an investment in equipment to deliver coding, digital fabrication, physical computing workshops to young people and vulnerable people in schools, central and neighbourhood libraries and businesses within Warrington. The investment would build on pilot work already undertaken by LiveWire Warrington library staff and Spark at Penketh High School.	37,892	19,992	↗	15,074	75	project has been successfully established and already run 4 sessions with a total of 46 participants. Looking at online delivery options. Need clarity on what remaining grant will be spent on
21st Century Skills Lab	UTC Warrington	UTC Warrington	an investment in specialist equipment to support the development of computer network management and cyber security skills. The equipment would complement the UTC's cyber curriculum. The equipment would be located at Warrington UTC but could be moved and installed at a range of temporary sites.	39,988	19,988	→	16,106	81	Some students now being trained to use the kit. Roll out of the full project limited by COVID. Having some issues acquiring required kit.
Macclesfield Stem Centre	Astra Zeneca	Astra Zeneca	Investment in a STEM Centre at AstraZeneca Macclesfield to allow employees and visitors to experience AR, VR, 3D Printing and Projection Mapping. The STEM Centre will be a dedicated building and use existing underutilised space on the AstraZeneca Macclesfield site whereby employees can go to experience immersive digital content for training in digital and increase their awareness and understanding of advanced manufacturing and research.	402,420	268,420	→	158,457	59	Expect to acquire remaining kit during q3. Having made a strong start, progress over the last few months has been slow. There have been staff changes which along with Covid restrictions have slowed progress.
The Digital Hub - Project 4.0	Cheshire College South and West	Cheshire College South and West	Investment in a digital hub employing cutting edge technology including Virtual Reality, Augmented Reality, Robotics and Additive Manufacturing that would be based in a central and fully accessible Digital Hub on College campuses. A proportion of the equipment that is readily portable will be incorporated into a mobile learning centre that will deliver the opportunity to engage with the technology and the desired reskilling and upskilling.	2,230,749	913,648	→	913,648	100	Full grant now claimed. Asked for supporting evidence.

Automatic Milking dairy	Reaseheath College		Investment in a new automatic milking dairy to provide training, upskilling and reskilling and education in digitalisation, robotics and data-driven dairy management. A key part of this is the creation of a Centre for Dairy Automation and Robotic Milking.	736,000	656,000	→	108,562	17	Tender process completed. Capital works progressing very well. Robotic milking machines due to be installed in November.
The Controlled environment Food Production Centre	Reaseheath College	Lele	Facility to develop precision horticulture through controlled environment food production.	450,000	340,000	→	64,524	19	Tenders returned. Project not expected to complete until March so very little scope for slippage
Specialist equipment to transform Digital and advanced manufacturing skills	Macclesfield College	Reaseheath College	New Digital Hub to provide Agile Project Mgt training, cyber security, coding and robotics.	1,124,912	521,615	→	484,711	93	Soft launch arranged for October with formal launch in November. Most kit now acquired. Q2 claim not yet received but expcting most of the grant to be claimed.
High Performance Private cloud	UOC	UOC	Investment in client server computing environment for use by industry and education.	1,968,308	893,005	→	389,021	44	Continuing to order kit and realign project to current circumstances. Van now ordered.
IOTA	Carpe Diem	Carpe Diem	skills lab to train participants in their STEM confidence and raise aspirations across new technology and advanced engineering.	398,560	118,800	↗	118,800	100	Now received monitoring report. Still struggling to get claim forms. Pyramid centre where the project should be operating from remains closed. Looking at other premises and developing video content.
AMET centres - Warrington Campus and Vale Royal campus	Warrington and Vale Royal	Warrington and Vale Royal	Advanced manufacturing and Engineering Centres. The Centres will enhance the skills of prospective and current employees through the training is the use of specialist equipment.	1,369,000	656,000	↘	141,751	22	Project has progressed significantly. More equipment has now been ordered and spend of £464k is expected in q3
Computers for schools	Various schools	Various schools	Funding to provide laptops to schools to lend to students with no access to a computer at home	30,000	30,000	↗	11,250	38	Now received claim from one school. Still not clear whether all the laptops have been bought and are in use.
specialist equipment to transform digital skills in Construction	Warrington Vale Royal	WVR, CCSW, UTC	The ACT hub and spokes aim to assist the industry to build high quality, smart, green and efficient building infrastructures, faster, cheaper and more sustainably than ever before.	571,500	260,000	→	-	-	Project in development
specialist equipment to widen access to technology and digital skills	Cheshire College South and West	CCSW, Macclesfield College	To purchase equipment which will support and develop businesses, educational establishments, and communities within the Cheshire & Warrington LEP region in their use of and adoption of digital skills and new technologies.	270,500	125,000	→	125,000	100	Full grant now claimed.
<b>Energy Innovation</b>									
Business Energy Efficient Programme (BEEP)	Blue Orchid	Various	Energy Audit and Grant programme for SMEs	1,415,030	728,672	→	392,237	54	Grant increase confirmed and already fully committed projects
Project Vanguard	Storengy	Logan Energy	Green Hydrogen Generation and refuelling station at Middlewich refuse truck depot. Four vehicles to be converted to Hydrogen. Refuelling services to be made available to NW hydrogen alliance members.	1,035,000	345,000	→	345,000	100	Good progress being made with the project. Design work complete for conversion tanks and for ranger acquired. Project made not be complete by March but funding has been spent on developing the design and enabling works.
Netzero Cheshire	EA Technology	EA Technology	Development of a net carbon-zero smart energy building. Including ground sources heat pump, LED lighting, PVs, 20 EV charging points	753,000	335,000	→	-	-	Nil claim submitted for q2. Concern about progress. Looking at different ways of achieving spend.
Delivering network visibility in Cheshire's Energy Innovation district	SP energy networks/Ea Tech	EA Technology	Collecting data from 673 sub stations to help understand constraints and trade variable loads	1,364,100	825,084	→	240,440	29	260 units built and sent to SPEN. Lockdown is having an impact on ability to install the units. Remaining units will be delivered in January and February.
E-port Net Zero	Cheshire Energy Hub	Cheshire Energy Hub, EA Technology, SPEN	The project is to complete a detailed study to inform a capital programme of investment for a net zero cluster.	928,600	718,600	↗	233,085	32	Project is making good progress
Warrington Smart Grid	Pure Leapfrog Lillypad CIC	tbc	The project pilot will involve the installation of 160 energy storage assets (10 electric batteries and 150 heat batteries) and 40 energy optimisation Smart Boxes across Warrington. The majority of these will be into social housing working with the Council for deployment in their existing and newly proposed ECO housing stock but a number also into SMEs.	535,109	353,551	↗	-	-	Delays is setting up bank account which they say is preventing them placing any orders. Not confirmed any SMEs that will take the kit and not confirmed an arrangements with WBC's housing provider to install the kit in new builds. Very concerned about lack of progress.
Hy-Net	Progressive Energy	tbc	The HyNet project is a major decarbonisation infrastructure scheme in development since 2016 which will deliver the UK's first low carbon industrial cluster. The funding will go towards further development work for the project.	830,316	447,760	→	402,984	90	Good progress being made with the project. Vision document drafted circulated to stakeholders.
Aircorn and LoraWAN deployment	Westwood Limited	Westwood Limited	The primary goal of the project is to facilitate green energy sources and reduce carbon emission for the natural gas network. The deployed equipment provides a higher density of monitoring and control equipment for injecting Hydrogen and or bio-Methane into the gas grid.	484,240	231,417	→	65,980	29	Project going well. The project has helped raise the profile of the technology with two major companies interested in buying a significant number of units from the company. Covid is impacting the ability for the units to be installed.
Canalside EV charging scheme	Cheshire West and Chester Council	tbc	Commercial Electric Vehicle Charging Hub at Canalside Depot in Ellesmere Port which is located on Canalside Industrial Estate within the Cheshire Science Corridor Enterprise Zone.	200,000	200,000	↗	-	-	Nil claim submitted. Progress is being made with the project, but it appears slow. Concern about ability to spend by March
<b>Joint Cheshire and Warrington Sustainable Travel Access Fund</b>									
Chester Road	Warrington Borough Council	tbc	Pedestrian and cycle route along Chester Road. Will link to Centre Park Link (another LGF scheme) and link into the Trans Pennine Way.	900,000	600,000	→	74,459	12	Due to appoint contractor in September.
TPT Upgrade	Warrington Borough Council	tbc	To widen and upgrade the Trans Pennine trail which is a tourist attraction as well as a link between residential and employment sites.	900,000	600,000	↘	34,222	6	Contractor appointment due to be confirmed in December with start on site in January. 12-15 week construction period.
Wilmslow Strategic Cycle and Walking route	Cheshire East Council	tbc	Upgrading of pedestrian and cycle links between Royal London site and Wilmslow. Fill gaps in the off-road route between Wilmslow and key employment sites Inc. Alderley Park, Waters and Manchester Airport Enterprise Zone. Total route length to be upgraded is 2.7km	950,000	900,000	→	149,567	17	Detailed design progressing. Public consultation carried out. Likely to be impacted by COVID.
Northwest Crewe Cycling and Walking Link	Cheshire East Council	tbc	Extending a cycling and walking path linking Crewe and Nantwich, the Bentley employment site, Leighton Hospital and residential areas. NR widening bridge at Boulderstone Bridge, this project will link into the widened bridge.	1,850,000	700,000	↗	239,593	34	Issues acquiring land required for scheme from Bentley. May not be able to spend the grant on time.
A5117 Cycle Route, Ellesmere Port	Cheshire West and Chester Council	Ringway Jacobs	4.5km cycleway linking Ellesmere Port and Chester.	602,000	380,000	→	91,917	24	Construction due to start in October
Ellesmere Port Canal Towpath	Cheshire West and Chester Council	Canals and River Trust	Enhancement of 2.2km of canal towpath between A41, Ellesmere Port and Chester to shared use.	4,379,000	680,000	→	182,760	27	Price agreed. CRT awarded contract. Kier to deliver on their behalf. Vegetation clearance work starting this month.
Sutton Way Boulevard, Ellesmere Port	Cheshire West and Chester Council	Ringway Jacobs	1 mile new shared pathway which will link the town centre with the western fringe and residential areas and provide a link to Chester by joining up with Stony Lane.	1,024,000	640,000	→	540,381	84	Pathway complete. Planting will be finished in Autumn. Some issues with the lighting.
Management Charge				537,681	537,681	→	482,655	90	

				only includes locally held LGF				
<b>Major Transport Schemes</b>								
Poynton Relief Road	Cheshire East Council	Graham construction	Poynton Relief Road is a proposed 3km single carriageway road scheme to the west of Poynton with the primary aims of relieving village centre congestion and regenerating the north of the borough.	50,657,000	5,600,000	→	5,600,000	100 Work started on site. Budget and programme impacted by COVID. Due to Complete in August 22
Congleton Link Road	Cheshire East Council	Graham Construction	A new 5.5km road for Congleton to reduce congestion and support town centre regeneration. The Congleton Link Road would join the A534 Sandbach Road (to West of Congleton) with the A536 Macclesfield Road (to the North of the town).	90,743,268	7,709,543	↘	7,709,543	100 Work going well on site despite covid delays. Due to open in February 21.

<b>Completed LGF schemes</b>								
Birchwood Pinch point (Warrington East Phase 1)	Warrington Borough Council	Balfour Beatty	The scheme aims to improve access to Birchwood Park. It includes: Signal improvements at junction of Birchwood Way/Birchwood Park Avenue A bus only link connecting the Birchwood Way/Faraday Street junction with Ordnance Avenue The replacement of the Moss Gate roundabout with a higher capacity junction to eliminate traffic congestion, accessibility and road safety problems	4,986,000	2,140,000		2,140,000	Completed
M62 J8 Junction Improvements	Warrington Borough Council	Balfour Beatty	The scheme involves the remodelling of the current junction to increase capacity and improve traffic flow.	11,690,000	5,000,000	→	5,000,000	Completed June 18
Chester Central (Northgate and Bus Interchange)	Cheshire West and Chester Council	Graham Construction	The project is to create a new Bus Interchange. The old bus station site will then be freed up to form part of the £380m Northgate development which will see new retail and leisure opportunities developed.	21,637,682	13,500,000	→	13,500,000	Completed May 17
Thornton Science Park (Chester)	University of Chester	Wilmot Dixon Construction	The project is to refurbish an existing building to create an energy demonstrator. The aim of the Demonstrator is to provide a flexible platform (with office and laboratory space) for research and development, focusing on testing new and emerging technologies across all aspects of energy systems and smart grids. The initial objective is to concentrate research on emerging energy storage technologies.	17,382,500	6,800,000	→	6,800,000	Completed May 17
Reaseheath Employer Focused Hub	Reaseheath College	John Turner Construction Group Ltd.	Construction of new lecture theatres, teaching and break out study areas of approximately 500m2 connecting the existing HE centre with the centre point building and refurbishment of the existing building approximately 337 m2	1,889,307	674,850	→	674,850	Project complete and operational
Reaseheath Agri Tech Centre	Reaseheath College	Engineering Extension - Novaplus Ltd. Agritech - Pochin Construction Ltd.	The National Centre for Agri-tech and advanced engineering will provide general teaching areas, workshop space, specialised facilities for robotics, tractor simulation, GPS and the most advanced agricultural engineering machines associated with precision farming, meeting current and future skills needs. In addition the project will introduce robotics to the college farm and livestock management improving animal welfare, farm productivity and reducing environmental impacts.	7,457,972	2,475,000	→	2,475,000	Project complete and operational
Reaseheath Sports Science and Performance Academy	Reaseheath College	Sports pitches - Blakedown Sport & Play Ltd. Sports Hall - Pochin Construction Ltd.	The construction of new sports facilities to deliver all year round sports provision, wider range of activities, sports science and performance laboratories, increasing recruitment and delivering higher level skills to all sports and public service learners. It will provide essential recreational facilities for 1200 residential students and the local community. The new facilities to include a sports hall a new MUGA pitch and a new 3G pitch to Sports England specifications.	6,169,154	2,169,750	→	2,169,750	Project complete and operational
Crewe Green Roundabout	Cheshire East Council	Balfour Beatty	Redesign of the existing roundabout to increase capacity and reduce congestion at this pinch point.	7,750,000	3,300,000	→	3,300,000	Completed October 18.
Ellesmere Port and Chester Campus remodelling	South Cheshire College	Wilmott Dixon	The project is to reconfigure the teaching and learning spaces at the Ellesmere Port and Chester Campuses. This is following an Ofsted report which gave the college an Inadequate grading. This was due in part, to the open design and layout of teaching spaces meant that learning is often disrupted by noise from other parts of the building.	3,791,198	3,198,000	→	3,198,000	Project complete and operational
Reaseheath Learning Hub and Accommodation	Reaseheath College	Learning Hub - Novaplus Ltd. Accommodation - Pochin Construction Ltd.	The replacement of temporary residential units (180 beds) with a new 200 bed purpose built facility that will provide accommodation for approximately 320 students meeting increased demand. Addressing significant condition issues in central scientific laboratory Hub	11,244,158	3,582,315	→	3,582,315	Project complete and operational
Sydney Road Bridge (Crewe)	Cheshire East Council	Network Rail and J Murphy & Sons	Replacement of the bridge at Sydney Road with a new bridge which take two lanes of traffic, plus a pedestrian path. The new bridge will reduce congestion in the area.	10,452,553	5,850,000	→	5,850,000	Project complete and operational
Chef's Whites Academy	Macclesfield College	no contractor	The LGF grant will be used to buy equipment to enable the college to set up the Chef's Whites Academy and run courses from September 2019. The course is expected to create apprentice opportunities for 40 students.	200,000	25,000	→	25,000	Course started. 11 students enrolled. More expected next year.
Warrington West Station	Warrington Borough Council	Balfour Beatty	New train Station. The new Warrington West railway station will act as a key interchange node and serve residential properties within the north and west of Warrington and improve accessibility to the Omega and Lingley Mere employment sites.	20,524,000	6,530,000	→	-	Project completed. Station opened in December 19
Warrington East Highways Improvements	Warrington Borough Council	Balfour Beatty	A five part scheme of traffic improvements to open up development sites and improve traffic flow.	13,500,000	6,900,000	→	6,900,000	Complete
<b>Total committed and spent</b>				<b>402,651,111.00</b>	<b>127,222,138.00</b>		<b>112,835,794.34</b>	

				Loan (£)				
Cheshire Green Employment Park	Cheshire Green Employment Park Limited	Jones Bros.	Infrastructure works to open up the site for redevelopment to create new commercial and industrial buildings with associated jobs.	14,000,000	3,650,000		3,200,000	Phase 1 and 2 infrastructure works completed. Land revalued. Number of plots now sold.
Glasshouse, Alderley Park	Bruntwood	Workspace and GMI	Refurbishment of a previously owned Astra Zeneca building into new office space.	27,800,000	3,873,000		2,726,498	Opened in February
New Bridge Road Sub Station	Peel Investment	LEAP utilities	New 10 Mva Sub station to facilitate £70m of investment in the creation of new cardboard manufacturing plant and open up 5 E2 sites for development premises	1,737,816	590,857		590,857	work completed and operational
Aviator	Redsun Developments Ltd	Cadex	125k sqft industrial Unit	10,786,918	1,701,418		803,778	Complete
Helix Phase 2	Gaerwen Properties	Portal	3 industrial units totalling 30k sqft	3,728,223	659,347		-	Scheme is complete. Awaiting final claim
Newport Rhino	Andrews4 Property	Portal	82k sqft European HQ of Rhino properties	6,187,228	792,670		792,670	Complete and occupied

Project	Total project cost (£)	Intevention rate (%)	Total grant	Paid 20/21	Paid to date	Profiled 20/21	Actual Q1 20/21	Profiled q2 20/21	Actual Q2 20/21	Profiled q3 20/21	Actual Q3 20/21	Profiled q4 20/21	Profiled 21/22	Total	Grant remaining to be claimed	Comment
<b>LGF1/2</b>																
<b>BEIS funding Profile</b>							4,712,629							84,452,230		
Balance c/f (defrayed by CEC)							- 171,885									
<b>Total Balance (profile +c/f)</b>							4,540,744									
<b>Completed Projects</b>	<b>27,946,590</b>	<b>301</b>	<b>9,897,915</b>						<b>83,543</b>	<b>35,218</b>						
Housing Fund Revenue (CWAC)	7,500,000	100.00	7,500,000		7,500,000									7,500,000		
DFT Tail majors including Crewe Green Link Road	25,747,350	18.64	4,800,000		4,800,000									4,800,000		
Chester Central	21,637,682	62.39	13,500,000		13,500,000									13,500,000		
Thornton Science Park	17,382,850	39.12	6,800,000		6,800,000									6,800,000		
Birchwood Pinchpoint	4,986,000	42.92	2,140,000		2,140,000									2,140,000		
M62 J8 Junction Improvements (Omega)	10,921,000	45.78	5,000,000		5,000,000									5,000,000		Complete
Reaseheath Agri Tech Centre	7,457,972	33.19	2,475,000		2,475,000									2,475,000		Complete
Reaseheath Employer Focused Hub	1,889,307	35.72	674,850		674,851									674,851		Complete
Reaseheath Sports Science and Performance Academy (osprey)	6,169,154	35.17	2,169,750		2,169,751									2,169,751		Complete
Reaseheath Learning Hub and Accommodation	11,244,158	31.86	3,582,315		3,582,316									3,582,316		Complete
Ellesmere Port and Chester Campus remodelling	3,791,198	84.35	3,198,000		3,198,000									3,198,000		Complete
Crewe Green Roundabout	7,750,000	42.58	3,300,000		3,300,000									3,300,000		Complete
Macclesfield College - Chef's Whites Academy	200,000	12.50	25,000		25,000									25,000		
Sydney Road Bridge	10,452,553	55.97	5,850,000		5,850,000									5,850,000		Complete
Warrington East Highways Improvements	13,355,000	51.67	6,900,000		6,900,000									6,900,000		Complete
<b>Live Projects</b>																
GM & Cheshire Life Science Investment Programme	31,982,000	31.27	10,000,000		10,000,000	0	-							10,000,000	0	Updated May 19 to show LGF being used to pay CEC's payments including those paid by CEC in 18/19
Warrington Waterfront (Centre Park Link)	19,891,000	26.65	5,300,000		5,300,000									5,300,000		Updated April 19
Ellesmere Port Central Development Zone	18,220,000	45.73	8,332,228	2,733,842	4,799,462	6,266,608	347,177	1,914,834	1,595,116	2,800,000	791,549	732,766		9,123,777	3,532,766	updated Sept 20
Poynton Relief Road	50,700,000	11.05	5,600,000	560,000	5,600,000	560,000	560,000							5,600,000		Final payment pushed into q1 as not required to be spent in 19/20
<b>Total LGF 1/2 spend</b>	<b>238,029,873</b>	<b>35.65</b>	<b>84,847,143</b>	<b>3,293,842</b>	<b>81,314,379</b>	<b>6,826,608</b>	<b>907,177</b>	<b>1,914,834</b>	<b>1,595,116</b>	<b>2,800,000</b>	<b>791,549</b>	<b>732,766</b>		<b>85,638,694</b>	<b>3,532,766</b>	
Funding defrayed on CEC projects																12,073,850
<b>LGF3</b>			Indicative allocation / Profile													615,491
<b>BEIS funding Profile</b>						20,192,577								61,549,115		
Crewe indoor and outdoor market improvements/	3,900,000	58.73	2,290,457	- 1,287,133	2,290,457	- 1,287,133	- 1,287,133	-	-	-	-	-	-	2,290,457	0	project finished ahead of revised profile for 19/20 reducing risk for final year.
Congleton Link Road	89,600,000	8.60	7,709,543	2,709,543	7,709,543	2,709,543	2,709,543							7,709,543	-	Congleton Link Road now included so that money can be transferred from CHSRH
Unlocking Winsford Industrial expansion Land	10,900,000	34.86	3,800,000	720,831	3,355,910	530,974	86,885	238,920	408,962	190,000	224,985	619,036		3,391,038	444,090	Updated June 20
Tarvin Road	7,029,726	52.11	3,663,000	276,501	1,871,655	1,806,027	14,682	260,457	261,819	625,098		643,971		3,401,181	1,791,345	Updated June 20
<b>Warrington West Programme</b>																
Omega Local Highways Schemes phase 1	4,100,000	74.76	3,065,000	-	-	-	-	-	-	-	-	-	-	-	3,065,000	updated 11.09.18. needs confirming by WBC
Warrington West Station	20,524,000	31.82	6,530,000	-	5,877,000	-	-	-	-	-	-	-	-	5,877,000	653,000	Updated April 19
Warrington West Station cycle access	345,000	72.46	250,000	-	-	-	-	-	-	-	-	-	-	-	250,000	
Burtonwood Omega Path (WBC)	1,650,000	30.30	500,000	-	-	-	-	-	-	-	-	-	-	-	500,000	CPO process underway. Profile updated Jan 19
Omega Phase 2b	2,350,000	41.91	985,000	-	-	-	-	-	-	-	-	-	-	-	985,000	
WW programme payment				-	4,320,000	1,133,000	-	1,133,000	-	-	-	-	-	5,453,000	- 4,320,000	10% payment held back until Omega on site
<b>sub-total</b>	<b>28,969,000</b>	<b>251</b>	<b>11,330,000</b>	<b>-</b>	<b>10,197,000</b>	<b>1,133,000</b>	<b>-</b>	<b>1,133,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,330,000</b>	<b>1,133,000</b>	
<b>Skills</b>																
Macclesfield Stem Centre (Astra Zeneca)	402,420	66.70	268,420	10,961	158,457	120,924	-		10,961					268,420	109,963	
Reaseheath College - automatic dairy	736,000	89.13	656,000	79,317	108,562	626,755	44,085	205,000	35,232	335,000		77,647		656,000	547,438	Profile updated June 20 from RH profile
Livewire Warrington- Made digital	37,892	52.76	19,992	-	15,074	4,918								19,992	4,918	on profile
Warrington and Vale Royal college - community digital Hubs	52,463	74.41	39,038	-	39,038	-	-	-	-	-	-	-	-	39,038	-	E62 underspend which isn't required. Rest now claimed.
Youthfed - C&W Security Operations Centre (SOC) Training Academy	297,398	5.85	17,398	-	17,398	-	-	-	-	-	-	-	-	17,398	-	fully spent as of end of March 21
UTC Warrington - 21st Century Skills lab	39,988	49.98	19,988	3,106	16,106	6,988	1,135	4,200	1,971	600	-	3,353		19,988	3,882	updated June 20 from UTC profile
The Digital Hub - Digital Doorstep (CCSW)	44,172	41.28	18,235	9,870	18,232	8,606		8,606	9,869.62	-	-	-	-	26,838	3	updated June 20
Digital Hub - Project 4.0 (CCSW)	2,230,749	40.96	913,648	789,122	913,648	789,122		389,122	789,122					913,648	-	
Reaseheath College - Controlled Env. Food production Centre	450,000	75.56	340,000	64,524	64,524	340,000		166,000	64,524	117,000		7,524		340,000	275,476	Updated June 20 from RH profile
UOC: High Performance Private Cloud	1,218,005	73.32	893,005	389,021	389,021	893,005	200,778	370,000	188,243	128,597		193,630		893,005	503,984	Updated July 20
Carpe Diem - IOTA	398,560	29.81	118,800	-	118,800	-	-	-	-	-	-	-	-	118,800	-	Full claim as can't reclaim vat
AMET Centres - Warrington Campus and Vale Royal Campus	1,369,000	47.92	656,000	141,751	141,751	656,000	96,583	92,000	45,168	229,000		87,249		656,000	514,249	Updated June 20
Macclesfield College - Specialist digital and advanced manufacturing equip	1,124,912	46.37	521,615	484,711	484,711	521,615	266,289	200,000	218,422			751,000		521,615	36,904	
Computers for schools	30,000	100.00	30,000	11,250	11,250	30,000				11,250				30,000	18,750	
Digital Skills in Construction (WVR)	571,500	45.49	260,000	-	-	260,000						260,000		260,000	260,000	updated Sept
specialist equipment to widen access to technology and digital skills (CCSW)	270,500	56.49	152,800	125,000	125,000	152,800		125,000	125,000					125,000	27,800	updated Sept
Unallocated			75,061			35,000						35,000		35,000	75,061	
<b>Sub total</b>	<b>9,273,559</b>	<b>53.92</b>	<b>5,000,000</b>	<b>2,108,633</b>	<b>2,621,573</b>	<b>4,382,933</b>		<b>1,589,928</b>	<b>1,488,513</b>	<b>810,197</b>		<b>298,646</b>		<b>4,905,742</b>	<b>2,378,427</b>	
<b>Energy Innovation</b>																
C&W Business Energy & Efficiency Programme	1,415,030	51.50	728,672	338,629	392,237	641,393	48,171	150,000	290,458	200,000		49,156		695,000	336,435	Updated February 20
Storengy - Project Vanguard	1,035,000	33.33	345,000	318,488	345,000	318,488	242,611	78,488	75,877	-	-	-	-	345,000	-	Updated June 20
EA Technology - Netzero Cheshire	570,000	52.63	300,000	-	-	300,000	-	95,000	-	199,000		101,000		300,000	300,000	updated Sept 20
EA Tech - Delivering network visibility in Cheshire's Energy Innovation district	1,364,113	60.49	825,084	240,440	240,440	825,084	72,320	200,000	168,120	500,000		84,644		825,084	584,644	Updated March 20
E-port Net Zero	928,600	77.39	718,600	233,085	233,085	718,600	11,900	140,000	162,486	322,000		58,700		718,600	485,515	Updated October 20
Warrington Smart Grid	535,109	66.07	353,551	-	-	353,551	-	19,500	-	73,566		279,985		353,551	353,551	Updated September 20
Hy-Net	830,316	53.93	447,760	402,984	402,984	447,760	-	200,000	402,984	44,776				447,760	44,776	
Aircom and LoraWAN deployment	484,240	47.79	231,417	100,559	100,559	231,417	22,029	50,000	43,951	150,000	34,579	19,142		231,417	130,858	
Canalside EV charging scheme	270,000	74.07	200,000	-	-	200,000	-	50,000	-	150,000				200,000	200,000	
Energy Fund video (moved to mgt charge- 986)	5,000	-	-	-	986	986	-	-	-	-		986		-	986	Approved Feb 20
<b>Sub-total</b>	<b>7,437,408</b>	<b>55.80</b>	<b>4,150,084</b>	<b>1,634,186</b>	<b>1,715,292</b>	<b>4,035,307</b>	<b>397,031</b>	<b>982,988</b>	<b>1,143,875</b>	<b>1,639,342</b>		<b>658,171</b>		<b>4,116,412</b>		

**Cheshire and Warrington Local Enterprise Partnership  
Performance and Investment Committee**

**Title: ESIF Update**

**Agenda Item: xx**

**Prepared by: Tim Smith**

**Date of Meeting: 25<sup>th</sup> November 2020**

**1. ERDF (European Regional Development Fund)**

The following projects are currently live.

<i>priority</i>	<i>project name</i>	<i>grant recipient</i>
1	Next Business Generation – Life Science Support Programme	BioCity Group Ltd
1	Northern Powerhouse Investment Fund	British Business Financial Services Ltd
1	SMART Cheshire	Manchester Metropolitan University
1	Innovation to Commercialisation (I2C)	University of Chester
1	UDF Cheshire and Warrington	Cheshire East Council
2	Digital 2020 Programme	Cheshire East Council
3	Cheshire and Warrington Growth Hub and Growth Advice Service	Blue Orchid Enterprise Solutions Ltd
3	Northern Powerhouse Investment Fund	British Business Financial Services Ltd
3	Enhancing SMEs International Trade Performance	Chamberlink Ltd
3	Support and Workspace for Business in Key Growth Sectors	Cheshire West and Chester Council
3	Pan-LEP Specialist Manufacturing Service	GM Business Support Ltd
3	Building Capacity and Capability in Health and Life Science Businesses (C&W)	Innovation Agency
3	Cheshire and Warrington Business Growth Programme	Northwest Universities European Unit
3	Helix Business Park, Newbridge Road, Ellesmere Port	Redsun Developments Ltd
3	Cheshire & Warrington SME Growth Grants	Blue Orchid Enterprise Solutions Ltd
3	Northern Powerhouse Export Grant Scheme	Department for International Trade (DIT)
3	UDF Cheshire and Warrington	Cheshire East Council
4	Northern Powerhouse Investment Fund	British Business Financial Services Ltd
4	Eco-Innovation - Cheshire and Warrington	University of Chester
4	UDF Cheshire and Warrington	Cheshire East Council

These projects are currently in the appraisal system. (Note – subject to confirmation from MHCLG.)

<i>priority</i>	<i>project name</i>	<i>grant recipient</i>
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1	BioHub: Accelerator and Scale-Up Programme	BioCity Group Ltd
1	Greater Innovation for Smarter Material Optimisation "GISMO"	Lancaster University
1	SMART Cheshire	Manchester Metropolitan University
1	Cheshire Advanced Manufacturing Centre (CAM)	Manchester Metropolitan University
1	Alderley Park Accelerator (extension)	BioCity Group Ltd
1	C&W 4.0	University of Liverpool
2	Digital Cheshire	Cheshire East Council
3	Pan LEP Specialist Manufacturing Service	GM Business Support Limited
3	Cheshire and Warrington Business Growth Programme	Northwest Universities European Unit Ltd
3	C&W Health MATTERS	Innovation Agency (the Academic Health Science Network for the North West Coast)
3	C&W Health Matters (extension)	Innovation Agency (the Academic Health Science Network for the North West Coast)
3	C&W Business Growth Programme (Phase 3)	Universities Economic Development Unit Ltd
3	Enhancing SME's International Trade Performance (extension)	Chamberlink Ltd
3	St James Business Centre	Wire Regeneration Ltd
3	Support and Space: The Port in Focus	Cheshire West and Chester Council
3	Support and Space: Winsford in Focus	Cheshire West and Chester Council
4	Cheshire & Warrington Low Carbon Investment Programme	Blue Orchid Enterprise Solutions Ltd
4	Energy Low Carbon Housing Support Ellesmere Port and Neston	Cheshire West and Chester Council
4	ECO-I North West	Lancaster University

Applications that were received for the final round of Cheshire and Warrington calls in 2019 amounted to more than the remaining budget available for Priority 3. A decision had to be made on which of the following capital expenditure / rebuild / refurbishment projects should be supported:

- St James Business Centre
- Support and Space: The Port in Focus
- Support and Space: Winsford in Focus

MHCLG recommended that St James Business Centre be prioritised and, after consultation with ESIF Committee, that project is now completing its full application.

Previous plans to have one final opportunity for potential bidders, via a National Reserve Fund, have changed in response to COVID19. For example, the Reopening High Streets Safely Fund, launched in summer 2020 is ERDF funding, clearly reducing any future budget available. Government no longer expects to launch England-wide ERDF Reserve Fund calls for proposals and will instead be using more targeted and rapid ways of funding remaining activities, such as through a commissioning model.

The Government's Q&A on COVID19 response, updated in November 2020, and specifically relating to ERDF is here:

<https://www.gov.uk/government/publications/european-structural-and-investment-funds-coronavirus-covid-19-response/european-regional-development-fund-2014-to-2020-programme-questions-and-answers-on-covid-19-response>

## 2. ESF (European Social Fund)

The following projects are currently live.

<i>priority</i>	<i>project name</i>	<i>grant recipient</i>
1.1	Skills Support for the Workforce	People Plus
1.2/1.4	Journey First	Cheshire East Council
1.4	New Leaf	Torus
2.1	Accelerate Cheshire and Warrington	University of Chester
2.2	The Pledge	Changing Young Lives Ltd

Where projects were originally scheduled to finish in 2021, namely Skills Support for the Workforce and New Leaf, discussions with their co-financing bodies, Education and Skills Funding Agency and National Lottery Community Fund respectively, about possible extensions into 2023 are ongoing. Any final recommendations would be put forward to ESIF Committee for consultation.

These applications were submitted in March 2020 and are now working their way through the appraisal system.

<i>priority</i>	<i>project name</i>	<i>grant recipient</i>
1.4	Parents First	Cheshire East Council
2.1	Level Up	University of Chester
2.2	Cheshire and Warrington Pledge Plus	Changing Young Lives

There is still budget in place for calls to an ESF National Reserve Fund. The LEP has had two proposals endorsed for more ESF funding for further activity in Cheshire and Warrington:

£2m (+£2m match funding required) for "people into jobs" type activity, particularly targeting

- newly unemployed
- young people, including school leavers, NEETs and at-risk-of-NEET
- over 50's

£2m (+£2m match funding required) for "workforce development" type activity, particularly targeting

- level 3 skills and higher
- STEM and digital skills
- leadership and management, coaching and mentoring, and entrepreneurial skills
- support for job creation and start-ups

The calls will be launched in the next few weeks, after endorsement by ESIF Committee and final ratification from DWP.

The Government's Q&A on COVID19 response, updated in November 2020, and specifically relating to ESF is here:

<https://www.gov.uk/government/publications/european-structural-and-investment-funds-coronavirus-covid-19-response/european-social-fund-2014-to-2020-programme-questions-and-answers-on-covid-19-response>

### 3. RDPE (Rural) Growth Programme

19 projects, totalling £2.65m, were contracted through 2 bidding rounds of the Cheshire and Warrington LEP area allocation of the programme. That represented full commitment of funds available, and that opportunity is now closed.



**LEP: Cheshire and Warrington**  
GROWTH Programme  
2014 - 2020 European Agricultural Fund for Rural Development

Theme and Description	Food Processing	Support for investments in processing/marketing and/or development of agricultural products
	Business Development	Support for investments in creation and development of non-agricultural activities
	Tourism Infrastructure	Support for investments for public use in recreational infrastructure, tourist information and small scale tourism infrastructure

CLOSED Rounds <i>Growth 2014-2016 (R1) Growth 2017-2018 (R2)</i>	Food Processing		Business Development		Tourism Infrastructure		Total Growth Programme	
	Projects	Value	Projects	Value	Projects	Value	Projects	Value
In Process: FA in Process	0	£ -	0	£ -	0	£ -	0	£ -
Contracted: Project Ongoing	1	£ 401,600.00	5	£ 730,559.24	0	£ -	6	£ 1,132,159.24
Contracted: Project Closed	3	£ 343,748.70	8	£ 780,497.97	2	£ 394,524.16	13	£ 1,518,770.83
Unsuccessful Application/Project*	2	£ 200,000.00	18	£ 1,869,773.80	18	£ 2,217,225.48	38	£ 4,286,999.28
Total Project Applications	6	£ 945,348.70	31	£ 3,380,831.01	20	£ 2,611,749.64	57	£ 6,937,929.35
<b>Committed</b>		<b>£ 745,348.70</b>		<b>£ 1,511,057.21</b>		<b>£ 394,524.16</b>		<b>£ 2,650,930.07</b>
Total Paid		£ 679,602.56		£ 1,179,026.06		£ 358,930.96		£ 2,217,559.58
Claims to be paid		£ 65,600.00		£ 320,358.27		£ -		£ 385,958.27

*Committed values are those originally awarded in the Grant Funding Agreements. These values will fluctuate in-line with approved project variations.*

A National Reserve Fund ran until 31<sup>st</sup> October 2020, giving a further opportunity for applications. 79 Cheshire and Warrington bids were received, totalling £7.97m. The fund has been considerably oversubscribed, and 49 of those applications have been unsuccessful. That includes withdrawn applications and projects, rejected applications, applications that failed completeness checks, and terminated projects that never started. However, 1 project is now live, 12 are at full application stage, and a further 17 have been endorsed to progress to full application.

Growth 2019-2020 (R3) <b>Open</b>	Food Processing		Business Development		Tourism Infrastructure		Total Growth Programme	
	Projects	Value	Projects	Value	Projects	Value	Projects	Value
In Process: EOI in Process	0	£ -	0	£ -	0	£ -	0	£ -
In Process: EOI Endorsed to FA	2	£ 330,000.00	10	£ 1,089,131.60	5	£ 354,600.00	17	£ 1,773,731.60
In Process: FA in Process	1	£ 248,373.86	7	£ 876,023.14	4	£ 450,648.21	12	£ 1,575,045.21
Contracted: Project Ongoing	0	£ -	1	£ 35,048.80	0	£ -	1	£ 35,048.80
Contracted: Project Closed	0	£ -	0	£ -	0	£ -	0	£ -
Unsuccessful Application/Project*	7	£ 771,300.00	17	£ 1,861,426.58	25	£ 1,955,880.96	49	£ 4,588,607.54
<b>Total Project Applications</b>	<b>10</b>	<b>£ 1,349,673.86</b>	<b>35</b>	<b>£ 3,861,630.12</b>	<b>34</b>	<b>£ 2,761,129.17</b>	<b>79</b>	<b>£ 7,972,433.15</b>
Committed		£ -		£ 35,048.80		£ -		£ 35,048.80
Total Paid		£ -		£ -		£ -		£ -
Claims to be paid		£ -		£ 35,048.80		£ -		£ 35,048.80

*Committed values are those originally awarded in the Grant Funding Agreements. These values will fluctuate in-line with approved project variations.*

DRAFT