REGISTERED NUMBER: 04453576 (England and Wales)

CHESHIRE & WARRINGTON LOCAL ENTERPRISE PARTNERSHIP

GROUP STRATEGIC REPORT,

REPORT OF THE DIRECTORS AND

CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

CONTENTS OF THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

	Page
Company Information	1
Group Strategic Report	2
Report of the Directors	5
Report of the Independent Auditors	7
Consolidated Income Statement	10
Consolidated Other Comprehensive Income	11
Consolidated Balance Sheet	12
Company Balance Sheet	13
Consolidated Statement of Changes in Equity	14
Company Statement of Changes in Equity	15
Consolidated Cash Flow Statement	16
Notes to the Consolidated Cash Flow Statement	17
Notes to the Consolidated Financial Statements	18
Company Detailed Income and Expenditure Account	29

COMPANY INFORMATION FOR THE YEAR ENDED 31 MARCH 2023

DIRECTORS: C E Hayward

J A Downes C J Hindley R L Bowden T J Brocklebank C J Browne Dr P Broxton L C Gittins N C Newton

Professor E A Simmons

R W N Collis Dr K P MacKay A McDonald

REGISTERED OFFICE: Floor 1

Wyvern House The Drumber Winsford Cheshire CW7 1AH

REGISTERED NUMBER: 04453576 (England and Wales)

AUDITORS: Murray Smith LLP

Chartered Accountants Statutory Auditor Darland House 44 Winnington Hill

Northwich Cheshire CW8 1AU

GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2023

The directors present their Strategic report, together with the Directors' report, the financial statements and auditors' report, for the Cheshire and Warrington Local Enterprise Group for the year ended 31 March 2023.

REVIEW OF BUSINESS

The statement of comprehensive income is set out on page 10.

The consolidated group turnover for the full year ended 31 March 2023 was £6.9Million (31 March 2022: £4.7 Million). The principal activity of the company continues to be a partnership of public and private sector organisations for the promotion of economic activity and growth in Cheshire and Warrington. Turnover primarily takes the form of various government grants which support the development of economic strategy and plans for infrastructure and skills development. A subsidiary of the LEP, CWTB Ltd, which trades as Marketing Cheshire, engages in activities which promote the visitor economy and the sub-region to businesses and residents.

The range of activities supported by the LEP include economic policy and planning, gathering of economic intelligence and evidence, convening stakeholders' views and opinions, and delivering a wide range of programmes for infrastructure development and enhancing skills. The LEP also has an interest in several investment funds, managed by third party fund managers, which support infrastructure development and the life sciences sector. Grant levels and the nature of the programmes the company delivers are set each year by central government departments and local authorities and can vary from one year to another in line with policy objectives and budget settlements.

The LEP and Marketing Cheshire are not for profit companies but seek to maintain adequate reserves to manage fluctuations in income and activity levels.

STRATEGIC REPORT

Operating activities

Before reporting on the activities of 2022-23 in detail, the most important issue currently facing the LEP, and its future, follows the announcement made on the 15 March 2023 by the Chancellor as part of his Budget statement:

"We need to unleash the Civic entrepreneurship that's only possible when elected local leaders are able to fund and deliver solutions to their own challenges. That means giving them responsibility for local economic growth and the benefits from the upside when it happens. So, this government will consult on transferring responsibilities for local economic development from local enterprise partnerships to local authorities from April 24."

Since the announcement, Government has sought the views of LEPs and Local Authorities regarding the policy. Government responded to the consultation on 5th August 2023 confirming the policy direction and we are engaged with our Local Authority partners on how to implement the proposals most effectively. In the meantime, we continue to work closely with Local Authority partners to ensure continued delivery of the LEP's objectives and to determine the future arrangements for the LEP and its programmes.

The announcement was coupled with a further reduction of £125k to Government funding for LEPs for 2023-24. The funding affected represents a relatively small proportion of the LEP's overall income, so while the further reduction presents a challenge, it is not insurmountable. Many of the LEPs activities receive ring fenced funding and are unaffected by the change.

Prior to the announcement and for 2022-23, the LEP continued to operate a wide range of activities, in support of its vision for Cheshire and Warrington to be the most sustainable, inclusive, healthy and fastest growing economy. Achieving progress towards the vision will remain a priority during the transition phase and our agile approach to the use of resources will be maintained. Many of the activities receive their funding under contracts which define specific objectives, outputs and use of funds. While the funding sets constraints, the LEP staff are multi-skilled such that resources can be used flexibly and applied to the various programmes and sources of funds. This flexibility, which works across the group, has helped quickly redeploy capacity in response to additional or reduced grant funding whilst retaining knowledge and experience.

GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2023

In 2022-23, the LEP's focus moved on from responding to the impacts of the Covid pandemic and Brexit. The Government published the findings of its review of LEPs in March 2022 which followed on from its response to the De Bois review of Destination Management Organisations published in September 2021. The LEP review set out the functions government expects of LEPs and, in what was a challenging period for departmental budget settlements reduced "core" funding to LEPs for 2022-23 by £125k (25%) while funding for Growth Hubs, which were bolstered by additional programmes during Brexit and Covid, reverted to levels closer to where they were before the pandemic.

Set against the reduction in core funding, 2022-23 had its share of upsides. The LEP began delivery of a programme of skills bootcamps (fast track training programmes) with a value exceeding £1M, and for which a management fee of £150k was received. Before the year ended, confirmation had been received for a further grant programme of bootcamps in 2023-24 of £1.2M, with a management fee of £155k.

The LEP continued to deliver several programmes relating to skills development ensuring that the business voice helps set the design and delivery of further education, higher education and vocational qualifications. Those programmes include the skills advisory panel, the digital skills partnership, and the Pledge. The Pledge, which initiated in 2019, with supporting European Social Funds works in partnership with Youthfed to inspire young people. Skills funding has also supported ongoing detailed analysis of the make-up of the Cheshire and Warrington workforce helping to design initiatives to bring people back into employment as well as provide evidence for skills development.

The LEP continues to be a member of the Northern Powerhouse 11 LEPs, and acts as the fund holder, employer and contracting authority for the partnership.

The operational outturn for the year 2022-23 was considerably better than expected. A grant was received (more detail below) and used to reduce borrowings. By virtue of carrying funds available for investment projects, the unexpected sharp rise in interest rates generated considerably higher levels of income on the idle balances than was planned. Coupled with careful cost management, the group achieved an operating result of £1.9M.

Investing activities

The LEP continues to administer a Growing Places Fund and a balance of retained business rates both of which can be deployed in various ways to support economic development priorities. As has been mentioned, the unexpectedly sharp rise in interest rates meant that those balances generated a higher return and supplementary revenue grant from Cheshire East Borough Council, the fund holding authority.

The development of the Cheshire Science Corridor Enterprise Zone and the associated retained business rates remains an important area of growth for the LEP. In 2022-23, new borrowing of £1.8M was drawn to finance an investment in Birchwood and agreement was reached to draw down £2.7M to support a development in Ellesmere Port.

Receipt of grant

During the financial years 2020-21 and 2021-22, the LEP administered a capital grants programme, the Getting Building Fund, on behalf of BEIS (now Department for Business and Trade). Grants were awarded to specific projects in the region with a requirement that the funds were utilised by 31 March 2022. One of the projects awarded funding closed early in January 2022 making available approximately £4.4M that, with BEIS agreement, was re-purposed towards an alternative scheme in the sub-region. That project was being funded through LEP borrowing which was replaced by grant received in July 2022 substituting the borrowing already drawn and meeting the remaining commitments to the project.

Life Sciences Funds

The Life Sciences Fund 1 has been operating for seven years and has moved to the stage where only follow on investments into the existing portfolio are permitted. Some divestments are also possible, although most realisations are expected after year 10. During the year, the LEP increased its investment in the fund by £668k. The first two distributions totalling £258k (of which £42k was in FY 2021-22) have already been received and earmarked for re-investment. Further distributions are expected over the next few years.

In the meantime, the valuation of the portfolio fluctuates depending on the achievement of, for example, development or commercial milestones. For 2022-23, there was a quite steep reduction of £1.8M in the carrying value of the investments.

GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2023

On 26th May 2022, in partnership with the Greater Manchester Combined Authority and Bruntwood SciTech, the LEP entered a binding commitment to invest £5M into a £20M GMC Life Sciences Fund by Praetura (Life Sciences Fund 2). The commitment is expected to be funded over several years by distributions arising from the LEP investment in the GM&C Life Science Fund (Life Sciences Fund 1). Because the value and timing of calls for funding into LSF2 and of distributions from LSF1 are uncertain, the board agreed to meet commitments into LSF2 from resources held in Growing Places Fund, which will be repaid when distributions are received. During the year £1.3M has been invested into LSF2.

Marketing Cheshire

Marketing Cheshire turnover in the year decreased in the year compared to 2021-22 by approximately £300k because the grants provided by Government to support recovery of the visitor economy after the pandemic, including £400k of Welcome Back funding, were not repeated. The LEP programmes which had received additional funding in the prior year had less resource to channel into marketing activities. Set against those reductions, Marketing Cheshire experienced a recovery in partnership and commercial income, albeit not quite to pre-pandemic levels and a particularly strong performance from the Visitor Information Centre retail and commission business.

GOING CONCERN

While there is work underway to develop the LEP's functions and transition them to Local Authority control, the LEP remains in a financially strong position and has shown over past years its ability to adjust and flex resources according to the funding it receives. The combination of reserves from operating and investing activities amount to approximately £9.4M and the directors are assured of the LEP's solvency for the foreseeable future.

ON BEHALF OF THE BOARD:

•••••

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2023

The directors present their report with the financial statements of the company and the group for the year ended 31 March 2023.

DIVIDENDS

As the company is limited by guarantee it makes no distributions by dividends or any other means.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2022 to the date of this report.

C E Havward

J A Downes

C J Hindley

R L Bowden

T J Brocklebank

C J Browne

Dr P Broxton

L C Gittins

N C Newton

Professor E A Simmons

R W N Collis

Dr K P MacKay

A McDonald

Other changes in directors holding office are as follows:

S A Kinsey - resigned 14 April 2022

N J Dunbar - resigned 21 October 2022

Dr A Choi - resigned 31 March 2023

L M Jones - resigned 31 March 2023

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Group Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the surplus or deficit of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2023

AUDITORS

The auditors, Murray Smith LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF CHESHIRE & WARRINGTON LOCAL ENTERPRISE PARTNERSHIP

Opinion

We have audited the financial statements of Cheshire & Warrington Local Enterprise Partnership (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 March 2023 which comprise the Consolidated Income Statement, Consolidated Other Comprehensive Income, Consolidated Balance Sheet, Company Balance Sheet, Consolidated Statement of Changes in Equity, Consolidated Cash Flow Statement and Notes to the Consolidated Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company affairs as at 31 March 2023 and of the group's deficit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and the parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information in the Group Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF CHESHIRE & WARRINGTON LOCAL ENTERPRISE PARTNERSHIP

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page five, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

The audit procedures designed to identify irregularities included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims
- Enquiry of company staff with responsibilities for compliance matters to identify any instances of non-compliance with laws and regulations
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations
- Auditing the risk of management override of controls, including through testing journal entries and other
 adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the
 normal course of business.

There are inherent limitations in the audit procedures described above and, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, intentional misrepresentations or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF CHESHIRE & WARRINGTON LOCAL ENTERPRISE PARTNERSHIP

Use of our report

DocuSigned by:

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Michael Benson
Michael Benson (Senior Statutory Auditor)
for and on behalf of Murray Smith LLP
Chartered Accountants
Statutory Auditor

Darland House 44 Winnington Hill Northwich Cheshire

CW8 1AU

15-09-2023

Date:

CONSOLIDATED INCOME STATEMENT FOR THE YEAR ENDED 31 MARCH 2023

	Notes	2023 £	2022 £
TURNOVER		6,947,433	4,743,251
Cost of sales		520,896	760,331
GROSS SURPLUS		6,426,537	3,982,920
Administrative expenses		4,564,351	4,036,557
OPERATING SURPLUS/(DEFICIT)	4	1,862,186	(53,637)
Gain/loss on revaluation of investments		(1,954,125)	(424,338)
		(91,939)	(477,975)
Interest payable and similar expenses	5	339,551	278,265
DEFICIT BEFORE TAXATION		(431,490)	(756,240)
Tax on deficit	6	1,116	
DEFICIT FOR THE FINANCIAL YE	AR	(432,606)	(756,240)
Deficit attributable to: Owners of the parent		(432,606)	(756,240)

CONSOLIDATED OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2023

	Notes	2023 £	2022 £
DEFICIT FOR THE YEAR		(432,606)	(756,240)
OTHER COMPREHENSIVE IN	COME	<u>-</u> _	
TOTAL COMPREHENSIVE INC FOR THE YEAR	COME	<u>(432,606)</u>	(756,240)
Total comprehensive income attribut Owners of the parent	table to:	(432,606)	(756,240)

CHESHIRE & WARRINGTON LOCAL ENTERPRISE PARTNERSHIP (REGISTERED NUMBER: 04453576)

CONSOLIDATED BALANCE SHEET 31 MARCH 2023

		202	2023		2
	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	8		8,321,889		8,419,556
Tangible assets	9		8,806		47,978
Investments	10		8,045,004		8,250,437
			16,375,699		16,717,971
CURRENT ASSETS					
Stocks	11	34,082		31,535	
Debtors	12	2,221,109		4,576,489	
Cash at bank and in hand		1,622,609		996,131	
		3,877,800	•	5,604,155	
CREDITORS					
Amounts falling due within one year	13	3,556,509	_	1,665,154	
NET CURRENT ASSETS			321,291		3,939,001
TOTAL ASSETS LESS CURRENT LIABILITIES			16,696,990		20,656,972
CREDITORS Amounts falling due after more than one					
year	14		7,266,740		10,794,116
NET ASSETS			9,430,250		9,862,856
RESERVES					
Fair value reserve	17		(2,834,455)		(880,330)
Income and expenditure account	17		12,264,705		10,743,186
			9,430,250		9,862,856

The financial statements were approved by the Board of Directors and authorised for issue on .14-09-2023...... and were signed on its behalf by:

DocuSigned by:

____D12589A872444B7....

C E Hayward - Director

—Docusigned by: Trevor Brocklebank

____CEB77882A0724C1...

T J Brocklebank - Director

CHESHIRE & WARRINGTON LOCAL ENTERPRISE PARTNERSHIP (REGISTERED NUMBER: 04453576)

COMPANY BALANCE SHEET 31 MARCH 2023

		202	2023		2022	
	Notes	£	£	£	£	
FIXED ASSETS						
Intangible assets	8		8,321,889		8,419,556	
Tangible assets	9		5,244		19,877	
Investments	10		8,045,005		8,250,438	
			16,372,138		16,689,871	
CURRENT ASSETS						
Debtors	12	2,134,605		4,226,338		
Cash at bank		1,358,914	_	837,910		
CDEDITION		3,493,519		5,064,248		
CREDITORS Amounts falling due within one year	13	3,429,967		1,402,006		
					2 662 242	
NET CURRENT ASSETS			63,552		3,662,242	
TOTAL ASSETS LESS CURRENT LIABILITIES			16,435,690		20,352,113	
CREDITORS Amounts falling due after more than one	1.4		7.266.740		10.704.116	
year	14		7,266,740		10,794,116	
NET ASSETS			9,168,950		9,557,997	
RESERVES	17		(2.024.455)		(000 220)	
Fair value reserve	17		(2,834,455)		(880,330)	
Income and expenditure account	17		12,003,405		10,438,327	
			9,168,950		9,557,997	
Company's loss for the financial year			(380 047)		(81/, 227)	
Company's loss for the financial year			(389,047)		(814,327)	

The financial statements were approved by the Board of Directors and authorised for issue on 14-09-2023...... and were signed on its behalf by:

DocuSigned by:

D12589A872444B7...

C E Hayward - Director

-DocuSigned by:

Trwor Brocklebank
— CEB77882A0724C1...

T J Brocklebank - Director

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2023

	Retained earnings £	Fair value reserve £	Total equity £
Balance at 1 April 2021	11,065,967	(446,871)	10,619,096
Changes in equity Total comprehensive income Balance at 31 March 2022	(322,781)	(433,459)	(756,240) 9,862,856
Changes in equity Total comprehensive income	1,521,519	(1,954,125)	(432,606)
Balance at 31 March 2023	12,264,705	(2,834,455)	9,430,250

COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2023

	Retained earnings £	Fair value reserve £	Total equity £
Balance at 1 April 2021	10,819,195	(446,871)	10,372,324
Changes in equity Total comprehensive income Balance at 31 March 2022	(380,868)	(433,459)	(814,327)
Changes in equity Total comprehensive income	1,565,078	(1,954,125)	(389,047)
Balance at 31 March 2023	12,003,405	(2,834,455)	9,168,950

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2023

	2023	2022
Notes	£	£
1	5,408,365	1,070,285
	(294,301)	(278,265)
	(1,116)	
	5,112,948	792,020
		(3,455,849)
	(12,376)	(32,164)
	(1,964,627)	(749,186)
	24,987	-
	216,827	41,694
	(2,517,852)	(4,195,505)
	3,079,538	3,391,287
	(5,048,156)	-
	(1,968,618)	3,391,287
lents	626.478	(12,198)
icites	020,170	(12,170)
2	996,131	1,008,329
2	1,622,609	996,131
	1 llents 2	1 5,408,365 (294,301) (1,116) 5,112,948 (782,663) (12,376) (1,964,627) 24,987 216,827 (2,517,852) (2,517,852) (1,968,618) (1,968,618) (1,968,618) (1,968,618) (1,968,618)

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2023

1. RECONCILIATION OF DEFICIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

	2023	2022
	£	£
Deficit before taxation	(431,490)	(756,240)
Depreciation charges	29,310	26,583
Profit on disposal of fixed assets	(3,641)	-
Loss on revaluation of fixed assets	1,954,125	424,338
Amortisation charges	880,330	40,608
Finance costs	339,551	278,265
	2,768,185	13,554
(Increase)/decrease in stocks	(2,547)	5,627
Decrease in trade and other debtors	2,355,380	1,205,978
Increase/(decrease) in trade and other creditors	287,347	(154,874)
Cash generated from operations	5,408,365	1,070,285

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 March 2023

	31.3.23 £	1.4.22 £
Cash and cash equivalents	1,622,609	996,131
Year ended 31 March 2022		
	31.3.22	1.4.21
	£	£
Cash and cash equivalents	996,131	1,008,329

3. ANALYSIS OF CHANGES IN NET DEBT

	At 1.4.22 ₤	Cash flow £	At 31.3.23 £
Net cash			
Cash at bank and in hand	996,131	626,478	1,622,609
	996,131	626,478	1,622,609
Debt			
Debts falling due within 1 year	(597,172)	(1,604,008)	(2,201,180)
Debts falling due after 1 year	(10,794,116)	3,527,376	(7,266,740)
	(11,391,288)	1,923,368	(9,467,920)
Total	(10,395,157)	2,549,846	(7,845,311)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

1. STATUTORY INFORMATION

Cheshire & Warrington Local Enterprise Partnership is a private company, limited by guarantee, registered in England and Wales. The company's registered number and registered office address can be found on the General Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain assets.

Basis of consolidation

The Group financial statements consolidate the results of the Company and its subsidiary undertakings. The results of subsidiaries acquired are consolidated for the periods from which control passes to the Group. Acquisitions are accounted for under the acquisition method.

Significant judgements and estimates

The group continually reviews its approach to estimations and judgements within the financial statements with a view to mitigate material misstatements. Historical experience along with other factors are used to create prudent accounting policies. Combining these policies with informed forecasts of the group's future, enables fair and consistent assumptions and estimates to be concluded.

Significant provisions are monitored by management and best estimates are maintained in accordance with any legal or contractual requirements.

Where material fair value estimates have been made in relation to intangible assets, the group has appointed external advisors to sanction the appropriateness of the figures included within the financial statements.

Turnover

Turnover is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Intangible assets

Intangible assets represents costs incurred by the company on development of the Enterprise Zone and funding provided to companies within the Enterprise Zone. The expenditure will generate increased business rates which will accrue to CWLEP.

The Enterprise Zone asset is being amortised over periods that match those over which income will be received. These range between 6 and 17 years.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Plant and machinery - 33% on cost

Fixtures and fittings - 33% on cost and 20% on cost

Computer equipment - 33% on cost

Government grants

Grants are included in the income statement on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

Page 18 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

2. ACCOUNTING POLICIES - continued

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The company and its subsidiaries are grant aided local agency organisations and their economic advisory activities are wholly maintained by contributions from altruistic member organisations. As a result the net surplus arising from these activities is treated as non-trading by virtue of Section 79 of the Income and Corporation Taxes Act 1988. The company and its subsidiaries are liable to corporation tax on bank interest and other investment income.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Investments in subsidiaries

Investments in subsidiaries are accounted for at cost less, where appropriate, allowances for impairment.

Cash and cash equivalents

Cash in the statement of financial position comprises cash at banks and on hand less bank overdrafts.

Interest-bearing loans and borrowings

All interest-bearing loans and borrowings which are basic financial instruments are initially recognised at the present value of cash payable (including interest). After initial recognition they are measured at amortised cost using the effective interest rate method, less impairment. The effective interest rate amortisation is included in finance revenue in the income statement.

Financial liabilities

A financial liability is recorded at transaction price and is derecognised when the obligation under the liability is discharged or cancelled or expires.

Trade debtors

Trade debtors are recognised at cost less provision for doubtful debts. The recoverability of trade debtors is reviewed on an ongoing basis. A provision for doubtful debtors is established when collection of the full nominal amount is no longer probable. Bad debts are written off as incurred.

Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses. Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period, and are discounted to present value where the effect is material.

Employee benefits

(a) Wages and salaries and annual leave

Liabilities for wages and salaries and annual leave are recognised and are measured as the amount unpaid at the reporting date at current pay rates in respect of employees' services up to that date. They are expected to be settled within one year.

Page 19 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

2. ACCOUNTING POLICIES - continued

(b) Pensions

The Group makes contributions to employees' pension schemes. Contributions to this scheme are recognised in profit or loss in the period in which they become payable.

3. EMPLOYEES AND DIRECTORS

	2023	2022
	£	£
Wages	2,054,576	2,038,773
Social security costs	236,908	219,509
Other pension costs	62,911	69,507
	2,354,395	2,327,790

Of the above salary expense a total of £1,162,765 (2022: £1,039,623) was recharged for work on the delivery of projects.

The average monthly number of employees during the year was as follows:

	2023	2022
Senior leadership	3	5
Policy and strategy	7	7
Operations	33	35
Corporate services	5	5
	48	52

Senior Employees

The LEP has chosen to disclose the remuneration of senior employees. These include the statutory officers and any person having responsibility for the management of the LEP, to the extent that the person has power to direct or control the major activities of the LEP. The figures below relate to 2022/23:

Job Title	Salary, Fees, Allowances & Bonuses	Employer's Pension Contributions	Evnongog Allowonoog	Total
Job Title			Expenses Allowances	
	£	£	£	£
Chief Executive	156,914	2,067	-	158,981
Deputy Chief Executive	114,332	4,573	-	118,905
Finance Director	97,682	3,907	-	101,589
Chair	26,000	-	-	26,000
Deputy Chair	10,000	<u> </u>		10,000
	404,928	10,547	_	415,475

The directors' remuneration shown below represents the combined amount paid to the chair and deputy chair of the LEP.

Page 20 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

	Directors' remuneration	2023 £ 36,000	2022 £ 36,000
	Directors remaineration	====	====
4.	OPERATING DEFICIT		
	The operating deficit is stated after charging/(crediting):		
		2023 £	2022 £
	Depreciation - owned assets	29,310	26,583
	Profit on disposal of fixed assets	(3,641)	-
	Enterprise Zone amortisation	880,330	40,608
	Auditors' remuneration - audit services	13,615	9,100
	Auditors' remuneration - accounting services	3,020	2,520
5.	INTEREST PAYABLE AND SIMILAR EXPENSES		
		2023	2022
		£	£
	Loan interest	339,551	278,265
6.	TAXATION		
	Analysis of the tax charge		
	The tax charge on the deficit for the year was as follows:		
		2023	2022
		£	£
	Current tax:	1 116	
	Under provision in prior year	1,116	
	Tax on deficit	1,116	
	Reconciliation of total tax charge included in profit and loss The tax assessed for the year is higher than the standard rate of corporation explained below:	ax in the UK. Th	ne difference
		2023 £	2022 £
	Deficit before tax	(431,490)	(756,240)
	Deficit multiplied by the standard rate of corporation tax in the UK of 19% (2022 - 19%)	(81,983)	(143,686)
	Effects of:		
	Adjustments to tax charge in respect of previous periods	1,116	-
	Income not charged	81,983	143,686
	Total tay aharga	1 116	
	Total tax charge	1,116	

is

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

7. INDIVIDUAL INCOME STATEMENT

As permitted by Section 408 of the Companies Act 2006, the Income Statement of the parent company is not presented as part of these financial statements.

Enterprise

8. INTANGIBLE FIXED ASSETS

Grou	n

	Zone £
COST At 1 April 2022 Additions	8,581,991 782,663
At 31 March 2023	9,364,654
AMORTISATION At 1 April 2022 Amortisation for year	162,435 880,330
At 31 March 2023	1,042,765
NET BOOK VALUE At 31 March 2023	8,321,889
At 31 March 2022	8,419,556
Company	Enterprise Zone £
COST At 1 April 2022 Additions	8,581,991 782,663
At 31 March 2023	9,364,654
AMORTISATION At 1 April 2022 Amortisation for year	162,435 880,330
At 31 March 2023	1,042,765
NET BOOK VALUE At 31 March 2023	8,321,889
At 31 March 2022	0.440.
At 31 Watch 2022	8,419,556

The amount capitalised in respect of the Enterprise Zone represents costs incurred by the company on investment, marketing and development and funding provided to companies within the Enterprise Zone. The company is benefitting from an income stream derived from a proportion of the zone's business rates. The directors anticipate that the present value of the future income will significantly exceed the capitalised costs.

Page 22 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

9. TANGIBLE FIXED ASSETS

C	
CTOIL	n

At 31 March 2023 - 10,824 127,512 138,336 DEPRECIATION At 1 April 2022 2,749 9,082 91,138 102,969 Charge for year - 1,742 27,568 29,310	Group		Fixtures	_	
COST		machinery	fittings	equipment	
At 31 March 2023 - 10,824 127,512 138,336 DEPRECIATION At 1 April 2022 2,749 9,082 91,138 102,969 Charge for year - 1,742 27,568 29,310 Eliminated on disposal (2,749) (2,749) At 31 March 2023 - 10,824 118,706 129,530 NET BOOK VALUE At 31 March 2023 8,806 8,806 At 31 March 2022 22,238 1,742 23,998 47,978 Company Fixtures and Computer fittings equipment fittings equipment fittings equipment fittings equipment fittings and fittings 10,805 10,895 COST At 1 April 2022 10,824 91,239 102,063 Additions - 10,895 10,895 At 31 March 2023 10,824 102,134 112,958 DEPRECIATION At 1 April 2022 9,082 73,104 82,186 Charge for year 1,742 23,786 25,528 At 31 March 2023 10,824 96,890 107,714 NET BOOK VALUE At 31 March 2023 - 5,244 5,244	At 1 April 2022 Additions	24,987		115,136	150,947
At 1 April 2022 2,749 9,082 91,138 102,969 Charge for year - 1,742 27,568 29,310 Eliminated on disposal (2,749) (2,749) At 31 March 2023 - 10,824 118,706 129,530 NET BOOK VALUE At 31 March 2023 8,806 8,806 At 31 March 2022 22,238 1,742 23,998 47,978 Company Fixtures and fittings equipment fittings equipment fittings equipment fittings equipment fittings and Additions - 10,824 91,239 102,063 Additions - 10,895 10,895 At 31 March 2023 10,824 102,134 112,958 DEPRECIATION At 1 April 2022 9,082 73,104 82,186 Charge for year 1,742 23,786 25,528 At 31 March 2023 10,824 96,890 107,714 NET BOOK VALUE At 31 March 2023 - 5,244 5,244	-	<u></u> ; -	10,824	127,512	
NET BOOK VALUE At 31 March 2023 - - 8,806 8,806 At 31 March 2022 22,238 1,742 23,998 47,978 Company Fixtures and fittings equipment fittings equipment equipment fittings Totals £	At 1 April 2022 Charge for year Eliminated on disposal	-	1,742	27,568	29,310 (2,749)
Company Fixtures and Computer fittings equipment £ £ COST At 1 April 2022 10,824 91,239 102,063 Additions - 10,895 10,895 At 31 March 2023 10,824 102,134 112,958 DEPRECIATION At 1 April 2022 9,082 73,104 82,186 Charge for year 1,742 23,786 25,528 At 31 March 2023 10,824 96,890 107,714 NET BOOK VALUE At 31 March 2023 - 5,244 5,244	NET BOOK VALUE		-		
Fixtures and Computer fittings equipment £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £	At 31 March 2022	22,238	1,742	23,998	47,978
COST At 1 April 2022 10,824 91,239 102,063 Additions - 10,895 10,895 At 31 March 2023 10,824 102,134 112,958 DEPRECIATION At 1 April 2022 9,082 73,104 82,186 Charge for year 1,742 23,786 25,528 At 31 March 2023 10,824 96,890 107,714 NET BOOK VALUE At 31 March 2023 - 5,244 5,244	Company		and fittings	equipment	
DEPRECIATION At 1 April 2022 9,082 73,104 82,186 Charge for year 1,742 23,786 25,528 At 31 March 2023 10,824 96,890 107,714 NET BOOK VALUE At 31 March 2023 - 5,244 5,244	At 1 April 2022			91,239	102,063
At 1 April 2022 9,082 73,104 82,186 Charge for year 1,742 23,786 25,528 At 31 March 2023 10,824 96,890 107,714 NET BOOK VALUE At 31 March 2023 - 5,244 5,244	At 31 March 2023		10,824	102,134	112,958
NET BOOK VALUE At 31 March 2023 - 5,244 5,244	At 1 April 2022		9,082	73,104	82,186
At 31 March 2023 - 5,244 5,244 = 5	Charge for year			23,786	25,528
At 31 March 2022 1,742 18,135 19,877	- '		1,742	<u> </u>	
	At 31 March 2023 NET BOOK VALUE		1,742	96,890	107,714

Page 23 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

10. FIXED ASSET INVESTMENTS

Group

	GM &
	Cheshire
	LSF
	Investment
	£
COST OR VALUATION	
At 1 April 2022	8,250,437
Additions	1,964,627
Disposals	(215,935)
Revaluations	(1,954,125)
At 31 March 2023	8,045,004
NET BOOK VALUE	
At 31 March 2023	8,045,004
At 31 March 2022	8,250,437

The above investment represents the group's share of the investments held by the Greater Manchester & Cheshire Life Science Fund Limited Partnership and the G M C Life Sciences Fund L.P.

Company

		GM &	
	Shares in	Cheshire	
	group	LSF	
	undertakings	Investment	Totals
	£	£	£
COST OR VALUATION			
At 1 April 2022	1	8,250,437	8,250,438
Additions	-	1,964,627	1,964,627
Disposals	-	(215,935)	(215,935)
Revaluations	-	(1,954,125)	(1,954,125)
		-	
At 31 March 2023	1	8,045,004	8,045,005
NET BOOK VALUE			
At 31 March 2023	1	8,045,004	8,045,005
At 31 March 2022	1	8,250,437	8,250,438

The shares in group undertakings represent the company's 100% control of CWTB, which is registered in England and Wales and is a Destination Management Organisation for Tourist Information and Visitor services.

The above investment represents that company's share of the investments held by the Greater Manchester & Cheshire Life Sciences Fund Limited Partnership and the G M C Life Sciences Fund L.P.

Page 24 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

11. STOCKS

		Group	
	2023	2022	
	£	£	
Stocks	34,082	31,535	

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2023	2022	2023	2022
	£	£	£	£
Trade debtors	718,815	496,925	682,238	414,493
Other debtors	1,168,907	3,500,058	1,168,907	3,500,058
Amounts due from group undertakings	-	-	-	105,704
Prepayments and accrued income	333,387	579,506	283,460	206,083
	2,221,109	4,576,489	2,134,605	4,226,338

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2023	2022	2023	2022
	£	£	£	£
Other loans (see note 15)	2,201,180	597,172	2,201,180	597,172
Trade creditors	119,121	209,149	80,799	134,397
Social security and other taxes	194,271	153,310	171,335	136,595
Other creditors	7,247	64,862	1,813	-
Amounts due from group undertakings	-	-	25,039	-
Amounts due to related undertakings	9,321	6,774	-	-
Accruals and deferred income	1,025,369	633,887	949,801	533,842
	3,556,509	1,665,154	3,429,967	1,402,006

14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	G	roup	Cor	npany
	2023	2022	2023	2022
	£	£	£	£
Other loans (see note 15)	7,266,740	10,794,116	7,266,740	10,794,116

Page 25 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

15. LOANS

An analysis of the maturity of loans is given below:

	\mathbf{G}_{1}	roup	Con	npany
	2023	2022	2023	2022
	£	£	£	£
Amounts falling due within one year or on				
demand:				
Other loans	904,305	597,172	904,305	597,172
No description	1,296,875	-	1,296,875	-
	2,201,180	597,172	2,201,180	597,172
Amounts falling due between one and two years:				
Other loans - 1-2 years	1,457,352	817,483	1,457,352	817,483
Amounts falling due between two and five years:				
Other loans - 2-5 years	1,777,320	2,623,174	1,777,320	2,623,174
Amounts falling due in more than five years: Repayable by instalments				
Other loans more 5yrs instal	4,032,068	7,353,459	4,032,068	7,353,459

Page 26 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

16. SECURED DEBTS

The following secured debts are included within creditors:

	Grou	ıp
	2023	2022
	£	£
Other loans	8,171,045	-

At 31 March 2023, the facilities with Cheshire East Council, Cheshire West and Chester Council and Warrington Borough Council total £8,171,045 (2022: £11,391,288). Of the six projects, the first two facilities are with Cheshire East Council, the next three are with Cheshire West and Chester Council and the sixth is with Warrington Borough Council.

The loans are without recourse above the business rates received by the LEP.

There are six parts to this loan, the first drawdown was the Glasshouse project for £3,986,983, the termination date is 31 October 2032. The interest rate on the loan is 3.13%. The balance at 31 March 2023, including accrued interest, is £3,825,222.

The second drawdown was the Blocks 22-24 project for £4,013,018, the termination date is 31 October 2036. The interest rate on the loan is 3.26%. The balance at 31 March 2023, including accrued interest, is £0. This loan was fully repaid during the year.

The third drawdown was the Helix Phase 2 project for £700,039, the termination date is 31 October 2038. The interest rate on the loan is 4.05%. The balance at 31 March 2023, including accrued interest, is £674,052.

The fourth drawdown was the Aviator Phase 1 project for £1,495,428, the termination date is 31 October 2033. The interest rate on the loan is 4.05%. The balance at 31 March 2023, including accrued interest, is £1,396,693.

The fifth drawdown was the Newport Rhino project for £844,722, the termination date is 31 October 2031. The interest rate on the loan is 4.05%. The balance at 31 March 2023, including accrued interest, is £770,677.

The sixth drawdown was the Quadrant Phase 2 project for £1,782,663, the termination date is 31 October 2028. The interest rate on the loan is 4.70%. The balance at 31 March 2023, including accrued interest, is £1,504,401.

17. **RESERVES**

Group

	Income		
	and	Fair	
	expenditure	value	
	account	reserve	Totals
	£	£	£
At 1 April 2022	10,743,186	(880,330)	9,862,856
Deficit for the year	(432,606)		(432,606)
Fair value transfer	1,954,125	(1,954,125)	-
At 31 March 2023	12,264,705	(2,834,455)	9,430,250
			

Page 27 continued...

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

17. **RESERVES - continued**

Company

	Income and expenditure account £	Fair value reserve £	Totals £
At 1 April 2022 Deficit for the year Fair value transfer	10,438,327 (389,047) 1,954,125	(880,330) (1,954,125)	9,557,997 (389,047)
At 31 March 2023	12,003,405	(2,834,455)	9,168,950

18. FUNDING COMMITMENTS

The LEP has committed to providing funding totalling £5m to G M C Life Sciences Fund L.P. Prior to the year end £1,296,875 of the £5m has been paid over.

19. RELATED PARTY DISCLOSURES

During the year the company entered into transactions in the normal course of business with the following member organisations, in which common directors have non financial interests, to deliver the economic development services in the Cheshire and Warrington sub region.

Contributions received towards operating costs:

Warrington Borough Council	£50,250
Cheshire East Borough Council	£81,250
Cheshire West and Chester Borough Council	£201,250

Amounts paid for projects in year:

Warrington Borough Council	£473
Cheshire East Borough Council	£28,573
Cheshire West and Chester Borough Council	£37,000

The amounts outstanding from/(to) member organisations by the company are summarised as follows:

Warrington Borough Council	£0	(2022 - £52,880)
Cheshire East Borough Council	£1,658,028	(2022 - £3,698,027)
Cheshire West & Chester Borough Council	£7,698	(2022 - £49,689)

Other loan balances outstanding at the year end, which have been provided by member organisations:

Warrington Borough Council	£1,504,401	(2022 - £0)
Cheshire East Borough Council	£3,825,222	(2022 - £8,330,858)
Cheshire West & Chester Borough Council	£2,841,421	(2022 - £3,060,430)

20. LIMITED LIABILITY

Liability is limited by guarantee to £1 per member. The number of members at the period end was five.

COMPANY DETAILED INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2023

$\begin{array}{cccccccccccccccccccccccccccccccccccc$	£
$oldsymbol{\omega}$	T.
Turnover	
Local Authority Grants 595,490 261,003	
Central Government or Agency Grants	
(Core) 375,000 503,599	
Central Government or Agency Grants	
(Programme) 593,514 946,138	
Sundry income 1,559,952 -	
Other funding 219,344 180,103	
Enterprise Zone Retained Business Rates 1,165,066 1,107,991	
Northern Powerhouse 11 348,292 416,220	
EZ Retained business rates 1,121,263	
Management fee recovered 186,776 257,911	
6,164,697	3,672,965
Expenditure	
Office costs 34,683 41,727	
Directors' salaries 36,000 36,000	
Directors' social security 2,527 2,527	
Wages 600,688 673,325	
Social security 105,169 90,131	
Pensions 22,618 21,796	
Recruitment costs 7,880 1,666	
Telephone 2,894 5,011	
Consultancy and third party support 96,991 97,740	
Travel and subsistence 6,335 2,025	
IT support 69,041 58,535	
Subscriptions 33,578 35,000	
Training and development 7,506 15,219	
Bank charges 260 284	
Programme costs 1,581,992 1,786,730	
Local industrial strategy 126,406 194,816	
Legal and professional 83,185 25,069	
Communications, PR and website 147,404 165,113	
Northern Powerhouse 11 323,736 415,392	
Auditors' remuneration 9,495 9,491	
Other expenditure 55,598 46,535	
± :	3,724,132
2,810,711	(51,167)
Finance costs Loan interest 339,551	278,265
2,471,160	(329,432)
Depreciation	
Enterprise Zone 880,330 40,609	
Fixtures and fittings 1,742 1,901	
Computer equipment 23,786 18,047	
905,858	60,557
Carried forward 1,565,302	(389,989)

COMPANY DETAILED INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2023

	2023		2022	
Brought forward	£	£ 1,565,302	£	£ (389,989)
C .		1,505,502		(30),70)
Profit on disposal of fixed assets Profit on disposal of investments		892		_
		1,566,194		(389,989)
Gain/loss on revaluation of assets				
Gain/loss on revaluation of investments		(1,954,125)		(424,338)
NET DEFICIT		(387,931)		(814,327)