



**Cheshire and Warrington Local Enterprise Partnership
Performance and Investment Committee**

Wednesday 24th March 2021 1.30-3.30

By teams meeting:

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Conference ID: 938 266 942#

Attending: Chris Hindley (Chair)
Stewart Brown, Catherine Walker, Paul Goodwin,
Alex, Thompson, Nichola Newton, Joe toward,
Ian Brooks, Rachel Laver

Apologies: Peter Skates

Presentations:
Ged Barlow and team- E-port Net Zero20
Growth Hub – Andy Devaney

AGENDA

Agenda Item		Lead	Timings
1	Welcome, introductions and apologies	Chair	2 mins
2	Conflicts of Interest	Chair	5 mins
3	(i) Minutes from the meeting of 24 th February 21	Chair	5 mins
	(ii) Actions Arising	Chair	5 mins
4	Warrington Bus Depot- ratification of approval Approval to transfer funding to Centre Park Link	RL	5 mins
5	E-Port Net Zero presentation	GB	20 Mins
6	Delivery Plan – Marketing	NS	20 Mins
7	LGF review of projects presentation	RL	20 Mins
8	Programme manager update - Finance - RAG report - Risk	RL	15 mins
9	AOB	All	5 Mins
Dates of next meetings, time 1.30 pm and Venue Wyvern House, unless otherwise specified:			
	28 th April 2021	Delivery Plan update - Strategy	

		Delivery Plan update Quarterly report Life Science Fund GPF bids?
	26 th May 2021	Delivery Plan update – Skills
	23 rd June 2021	Delivery Plan update -
	28 th July 2021	Quarterly Report Delivery Plan update all
	25 th August 2021	
	22 nd September 2021	
	27 th October 2021	Quarterly Report Delivery Plan update all
	24 th November 2021	
	22 nd December 2021	



**Minutes of the Cheshire and Warrington Local Enterprise Partnership
Performance and Investment Committee Meeting
held on 24th February 2021 at 1.30 via Teams**

In attendance: Chris Hindley (Chairman), Catherine Walker, Nichola Newton, Stewart Brown., Alex Thompson, Ian Brooks, Rachel Laver.

Apologies: Joe Toward, Peter Skates

Presentations on Infrastructure Delivery Plan – Roy Newton

Item No.	Item	To be Actioned by	By When
1.	Welcome, Introductions and Apologies Apologies from PS and JT. Due to the Corona Virus meeting held via Teams Growth Hub presentation postponed until budget for 21/22 confirmed.	RL	Feb 21
2	Conflicts of Interest CH asked for any conflicts to be declared. Declarations of interest: SB declared conflict in the Warrington Bus Depot and AT in the NW Crewe scheme, although emphasised he was attending the meeting in his S151 capacity.		
3	Minutes and actions from the last meeting: Actions from the last meeting: RL has issued amendments to offer letters for Ellesmere Port One Public Estate and the WBC sustainable transport schemes. Offer letter issued to CWAC for the Drainage tunnel. CW to chase as not yet received signed copy back. RL to chase up copy of the Accelerate report and circulate. Remaining BEEP money fully committed including £22k for solar panels at the Reaseheath Vertical Farming project. RL reported that CWAC have confirmed all orders have now been placed to ensure funding will be spent on time, after initially asking for an extension to the end of April. No funding yet claimed. CW to chase up.	CW RL CW	Feb 21 Mar 21 Mar 21

	Minutes approved.		
4	<p>Warrington Bus Depot</p> <p>After discussion it was agreed that the project couldn't be considered for approval in the absence of the appraisal which is a requirement of any approval as set out in the Local Assurance Framework. It was agreed that the project would have to be considered by correspondence.</p> <p>SB confirmed that WBC still intend to have an all-electric bus fleet, but at present the new depot will only be future proofed for electric charging to be installed.</p> <p>RL to send paper with proposed conditions by correspondence.</p>	RL	Mar 21
5	<p>Delivery Plan update- Infrastructure</p> <p>RN gave an update on progress with the infrastructure plan.</p> <p>Work ongoing to develop Crewe Hub which is seen a major project that could benefit the whole of Cheshire and Warrington. Needs continued political support.</p> <p>£400k available for business case development. The money to date has been spent on transport projects but applications for business case development can be from any sector. Currently have £900k of bids, so very oversubscribed.</p> <p>Digital infrastructure plan needs developing.</p>		
5	<p>NW Crewe Sustainable Travel Scheme</p> <p>RL explained that while progress had been made with the NW Crewe Sustainable travel scheme it wouldn't be possible to spend all the funding by the end of March, despite the LEP already approving revisions to the scheme to help ensure deliverability. The committee agreed that the approval could be widened to cover the whole of the NW Crewe scheme which the council have approved and already spent over £5m on.</p> <p>RL to issue revised offer letter</p>	RL	Mar 21
6	<p>Programme Manager Update</p> <p>RL ran through the projects by exception.</p> <p>Ellesmere Port continues to make good progress.</p> <p>Concern about lack of progress with sustainable transport schemes, but the recently approved variations to the contracts should help achieve spend on time.</p> <p>The focus from April needs to be on seeing all projects completed and start to achieve the outputs.</p>		

Summary of project status

updated: 01/25/2021

Project Name	Main Recipient	Main Contractor	Project description	Total Cost (£)	LGF Grant (£)	Current RAG Status	Total Paid to date (£)	% of grant paid	Current Position
Getting Building Fund									
Chester Drainage Tunnel	Chester West and Cheshire	Vinci Construction		66,775,000	5,095,000		0	-	Project timeline slipped due to delay with contractor starting on site. Market trader recruitment underway. 140 packs requested showing strong interest in the City Centre.
All Electric Bus Fleet Depot, Warrington	Warrington Borough Council	tbc		7,450,000	5,200,000		0	-	Grant offer now issued. Procurement of contractor underway.
Alderley Park Validation Centre of Excellence	Medicines Discovery Catalyst	tbc		6,200,000	5,050,000		49,372	1	Project progressing Working on design and procurement.
Total				80,425,000	15,345,000		49,372		
LGF									
Live Projects									
GM & Cheshire Life Science Investment Programme	Catapult Ventures	Catapult Ventures	£31m Life sciences Investment Fund.	31,982,000	10,000,000	→	10,000,000	100	Just issued another drawdown to enable further investments to be made. Awaiting a decision from L&G regarding commitment to a new fund.
Centre Park Link (Warrington)	Warrington Borough Council	Balfour Beatty	The Centre Park Link comprises a new highway route into the Town Centre, providing access to developable land. This involves the construction of a new bridge structure and associated highway link.	19,891,000	5,300,000	→	5,300,000	100	Due to complete in March.
Ellesmere Port Central Development Zone	Cheshire West and Chester Council	Vinci	Development of new council offices for use by CWAV staff, DWP and For Housing on old bus station site. Relocation of bus station, demolition of existing council offices to make way for new housing.	17,392,000	8,332,000	↘	7,739,187	93	Main works on site. Project on track to spend funding on time.
Crewe Market Hall	Cheshire East Council	Parkinsons	Refurbishment of the indoor and outdoor market to bring more variety to the markets and create more opportunities for the space to be used in the evenings.	3,900,000	2,290,457	→	2,290,457	100	Project should be completed in March and open in April. Good interest from food and beverage companies.
Unlocking Winsford Industrial expansion Land	Cheshire West and Chester Council	A E Yates	Infrastructure works to open up the site for redevelopment to create new commercial and industrial buildings with associated jobs.	5,000,000	3,800,000	→	3,800,000	100	Grant now fully claimed. Due to complete in April. Heads of terms agreed for sale of one property.
Tarvin Road (Chester)	Cheshire West and Chester Council	Balfour Beatty	Improvement to the highway to help improve traffic flow.	5,427,000	3,663,000	→	2,955,220	81	Construction on site and going well. Forecast to complete by end of quarter.
Warrington West Programme									
Omega Local Highways Schemes phase 1 and 2b	Warrington Borough Council	Not yet appointed contractor	Highway improvements. Preferred option currently being developed.	8,815,000	4,050,000	→	-	-	On site but programme is behind and not likely to complete until early summer.
Warrington West Station cycle access	Warrington Borough Council	Not yet appointed contractor	New cycle and pedestrian access to the station	345,000	250,000	→	-	-	Phase 1 completed. Phase 2 not due on site until May
Burtonwood Omega Path (WBC)	Warrington Borough Council	George Cox and Sons Ltd	This is a new 3.5m wide shared use path alongside Burtonwood Road/Clay Lane in North Warrington which aims to provide a safe, secure and attractive cycling and walking link between the west side of Burtonwood village and the commercial and employment growth areas of Omega, Gemini and Lingley Mere. The length of the proposed path is 2.4km	1,650,000	500,000	→	-	-	Project Complete
WW programme total				10,810,000	4,800,000		10,810,000	100	Payment made against programme of projects
Skills									
C&W Security Training	Youth Federation	Youth Federation	an investment in computers, servers and networking equipment to deliver cyber security training to individual learners and local businesses. The equipment will be based at the Science and Technology Facilities Council, Daresbury. The proposed business model is based on an existing facility in Salford.	297,398	30,898	→	17,398	56	The learning management systems has now been ordered and licences started from the 1st March. This will enable Youthfed to become an e-learning centre. All funding will be spent by the end of the month.
Community Learning Hubs	Warrington and Vale	Warrington and Vale	Project to provide digital equipment for use in the community by adult learners and the workforce of local businesses, situated in 'Community Digital Learning Hubs' at Northwich and Winsford libraries. The college will co-locate some of its adult and community (ACL) provision at the libraries and will augment existing learning opportunities there, primarily focusing upon digital familiarisation and upskilling.	52,525	39,038	→	39,038	100	The project is at a standstill awaiting reopening of the libraries. Agreed that laptops could be lent to students in the meantime.
The digital hub - Digital doorstep	CCSW in collaboration with Forward Futures		an investment in portable, entry level specialist equipment to support the development of additive manufacturing and virtual and augmented reality. The equipment will be based at Cheshire College South and West's Crewe campus.	44,172	18,235	→	18,232	100	Work on developing a college robot led by students who have been able to create moveable body parts. Body parts to be printed using the 3d printer. Project really helping develop both teacher's and student's learning of new technology.
Made Digital (previously Warrington digital)	Culture Warrington	Culture Warrington	an investment in equipment to deliver coding, digital fabrication, physical computing workshops to young people and vulnerable people in schools, central and neighbourhood libraries and businesses within Warrington. The investment would build on pilot work already undertaken by LiveWire Warrington library staff and Spark at Penketh High School.	37,892	28,992	→	19,953	69	All equipment now received and original grant fully spent. Additional funding awarded still to be spent. Over 700 children attended virtual workshops in December. Currently running on skeleton staff.
21st Century Skills Lab	UTC Warrington	UTC Warrington	an investment in specialist equipment to support the development of computer network management and cyber security skills. The equipment would complement the UTC's cyber curriculum. The equipment would be located at Warrington UTC but could be moved and installed at a range of temporary sites.	39,988	19,988	→	16,106	81	Students using kit for BTEC qualifications. Teachers received training in Feb. Remaining kit being acquired this month. Will spend all grant.
Macclesfield Stem Centre	Astra Zeneca	Astra Zeneca	Investment in a STEM Centre at AstraZeneca Macclesfield to allow employees and visitors to experience AR, VR, 3D Printing and Projection Mapping. The STEM Centre will be a dedicated building and use existing underutilised space on the AstraZeneca Macclesfield site whereby employees can go to experience immersive digital content for training in digital and increase their awareness and understanding of advanced manufacturing and research.	402,420	268,420	→	188,457	70	Remaining grant now spent but won't be claimed until April. Unable to get content filming completed at present due to the pandemic, but will complete as soon as restrictions allow.
The Digital Hub - Project 4.0	Cheshire College South and West	Cheshire College South and West	Investment in a digital hub employing cutting edge technology including Virtual Reality, Augmented Reality, Robotics and Additive Manufacturing that would be based in a central and fully accessible Digital Hub on College campuses. A proportion of the equipment that is readily portable will be incorporated into a mobile learning centre that will deliver the opportunity to engage with the technology and the desired reskilling and upskilling.	2,230,749	913,648	→	913,648	100	Training session being run for staff. Employer engagement events scheduled for 17th Match. Virtual tour will showcase the equipment and the benefits of using the equipment to upskill the workforce will be promoted.

Automatic Milking dairy	Reaseheath College		Investment in a new automatic milking dairy to provide training, upskilling and reskilling and education in digitalisation, robotics and data-driven dairy management. A key part of this is the creation of a Centre for Dairy Automation and Robotic Milking.	736,000	656,000	→				New classroom completed. Milking machines on site and installed. Will be commissioned in February. Works for installation of robotic equipment is complete. Cows have moved into the dairy. Project still on track to complete this quarter.
		Lele						636,146	97	
The Controlled environment Food Production Centre	Reaseheath College		Facility to develop precision horticulture through controlled environment food production.	450,000	340,000	→				Structure of the vertical farm now built. Power systems ready for installation.
		Reaseheath College						322,000	95	
Specialist equipment to transform Digital and advanced manufacturing skills	Macclesfield College		New Digital Hub to provide Agile Project Mgt training, cyber security, coding and robotics.	1,124,912	521,615	→				Launch held 15th January. Marketing 3d printing kids to heads of schools. Limited ability to offer facilities to businesses and communities due to Covid.
		Macclesfield College						484,711	93	
High Performance Private cloud	UOC	UOC	Investment in client server computing environment for use by industry and education.	1,968,308	893,005	→				Van now delivered to company for customisation. Issuing interim invoice. On track to spend all funding.
								671,697	75	
IOTA	Carpe Diem	Carpe Diem	skills lab to train participants in their STEM confidence and raise aspirations across new technology and advanced engineering.	398,560	126,300	↗				Orders placed for remaining funds.
								118,800	94	
AMET centres - Warrington Campus and Vale Royal campus	Warrington and Vale Royal	Warrington and Vale Royal	Advanced Manufacturing and Engineering Centres. The Centres will enhance the skills of prospective and current employees through the training is the use of specialist equipment.	1,369,000	656,000	→				Manufacturing cell completion hindered by suppliers being hit with a Covid outbreak. All invoices will be received by the end of March though.
								631,432	96	
Computers for schools	Various schools	Various schools	Funding to provide laptops to schools to lend to students with no access to a computer at home	30,000	30,000	→				All claims now received.
								30,000	100	
specialist equipment to transform digital skills in Construction	Warrington Vale Royal	WVR, CCSW, UTC	The ACT hub and spokes aim to assist the industry to build high quality, smart, green and efficient building infrastructures, faster, cheaper and more sustainably than ever before.	571,500	260,000	→				All kit now ordered. Some kit due to be installed at half term but delayed due to supply issues. Engaged with businesses and promoted project to over 3000 employers
								249,566	96	
specialist equipment to widen access to technology and digital skills (STREAM)	Cheshire College South and West	CCSW, Macclesfield College	To purchase equipment which will support and develop businesses, educational establishments, and communities within the Cheshire & Warrington LEP region in their use of and adoption of digital skills and new technologies.	270,500	152,800	→				Kit being used to make videos including "day in the life of a carer" using the body cameras. 48 more laptops acquired. CCSW has developed a new fast track course digital course ready for delivery. Looking to accelerate community engagement in April.
								152,800	100	
NEETS computers	Cheshire College South and West	CCSW	Computers for young people not in education of employment to help support them into work.	45,000	45,000	→				All kit bought and distributed to colleges and then learners.
								45,000	100	
Energy Innovation										
Business Energy Efficient Programme (BEEP)	Blue Orchid	Various	Energy Audit and Grant programme for SMEs	1,415,030	728,672	→				Agreed to marginally overcommit funding to ensure it will all be spent on time
								650,701	89	
Project Vanguard	Storengy	Logan Energy	Green Hydrogen Generation and refuelling station at Middlewich refuse truck depot. Four vehicles to be converted to Hydrogen. Refuelling services to be made available to NW hydrogen alliance members.	1,035,000	345,000	↘				Photo-volatics now installed. Remaining kit now being manufactured after supplier employed extra staff and started operating again.
								345,000	100	
Netzero Cheshire	EA Technology	EA Technology	Development of a net carbon-zero smart energy building. Including ground sources heat pump, LED lighting, PVs, 20 EV charging points	570,000	300,000	→				Considerable work still underway on site, website still in development. Not likely to be able launch project until the summer.
								300,000	100	
Delivering network visibility in Cheshire's Energy Innovation district	SP energy networks/Ea Tech	EA Technology	Collecting data from 673 sub stations to help understand constraints and trade variable loads	1,364,100	825,084	→				Units continue to be installed at sites, some requiring additional kit which EA are paying for. Won't complete for another 6-8 weeks.
								742,137	90	
E-port Net Zero	Cheshire Energy Hub	Cheshire Energy Hub, EA Technology, SPEN	The project is to complete a detailed study to inform a capital programme of investment for a net zero cluster.	928,600	718,600	→				Project has made excellent progress. Launch event due to be held end of April.
								556,289	77	
Warrington Smart Grid	Pure Leapfrog Lillypad CIC	tbc	The project pilot will involve the installation of 160 energy storage assets (10 electric batteries and 150 heat batteries) and 40 energy optimisation Smart Boxes across Warrington. The majority of these will be into social housing working with the Council for deployment in their existing and newly proposed ECO housing stock but a number also into SMEs.	535,109	353,551	→				Project progressing well. Liverpool John Moores agreed to work them on the deployment of the batteries and will carry out energy audits. Considering leasing model to SMEs. Concerned that they're still developing their thinking at this late stage.
								318,196	90	
Hy-Net	Progressive Energy	tbc	The HyNet project is a major decarbonisation infrastructure scheme in development since 2016 which will deliver the UK's first low carbon industrial cluster. The funding will go towards further development work for the project.	830,316	447,760	→				Good progress being made with the project. Vision document drafted, circulated to stakeholders. Project going very well. 150 units built. National Grid and Cadent have commenced testing. Also providing support to Storengy showing nice cooperation between projects.
								402,984	90	
Aircom and LoraWAN deployment	Westwood Limited	Westwood Limited	The primary goal of the project is to facilitate green energy sources and reduce carbon emission for the natural gas network. The deployed equipment provides a higher density of monitoring and control equipment for injecting Hydrogen and or bio-Methane into the gas grid.	484,240	231,417	→				
								194,810	84	
Canalside EV charging scheme	Cheshire West and Chester Council	tbc	Commercial Electric Vehicle Charging Hub at Canalside Depot in Ellesmere Port which is located on Canalside Industrial Estate within the Cheshire Science Corridor Enterprise Zone.	200,000	200,000	↘				Excavation and cable installation work completed at depot site, boat museum work to follow. Chargers to be installed at depot by 3rd week of march. Expected to be able to spend money on time.
								-	-	
Joint Cheshire and Warrington Sustainable Travel Access Fund										
Chester Road	Warrington Borough Council	George Cox and Sons Ltd	Pedestrian and cycle route along Chester Road. Will link to Centre Park Link (another LGF scheme) and link into the Trans Pennine Way.	900,000	600,000	→				Contractor appointed, but project impacted by delays with Centre Park Link. Starting on town centre end to minimise impact.
								126,643	21	
TPT Upgrade	Warrington Borough Council	Dowhigh Limited	To widen and upgrade the Trans Pennine trail which is a tourist attraction as well as a link between residential and employment sites.	900,000	600,000	→				Contractor appointed. 11 week build time will enable funding to be spend on time. Funding to be moved schemes to ensure spend is achieved.
								41,053	7	
Wilmslow Strategic Cycle and Walking route	Cheshire East Council	Ringway Jacobs	Upgrading of pedestrian and cycle links between Royal London site and Wilmslow. Fill gaps in the off-road route between Wilmslow and key employment sites Inc. Alderley Park, Waters and Manchester Airport Enterprise Zone. Total route length to be upgraded is 2.7km	950,000	900,000	→				Work due to complete end of March
								222,284	25	
Northwest Crewe Cycling and Walking Link	Cheshire East Council	Ringway Jacobs	Extending a cycling and walking path linking Crewe and Nantwich, the Bentley employment site, Leighton Hospital and residential areas. NR widening bridge at Boulderstone Bridge, this project will link into the widened bridge.	1,850,000	700,000	→				Not due to start on site until June. Network Rail has completed the bridge works.
								347,993	50	
A5117 Cycle Route, Ellesmere Port	Cheshire West and Chester Council	Ringway Jacobs	4.5km cycleway linking Ellesmere Port and Chester.	602,000	380,000	→				Construction started on site. Number of issues due to Covid so not expected to complete until April.
								299,502	79	

Ellesmere Port Canal Towpath	Cheshire West and Chester Council	Canals and River Trust	Enhancement of 2.2km of canal towpath between A41, Ellesmere Port and Chester to shared use.	4,379,000	680,000	→	413,777	61	over 3000m of new towpath now completed
Sutton Way Boulevard, Ellesmere Port Management Charge	Cheshire West and Chester Council	Ringway Jacobs	1 mile new shared pathway which will link the town centre with the western fringe and residential areas and provide a link to Chester by joining up with Stony Lane.	1,024,000	640,000	→	540,381	84	Pathway complete. Planting will be finished in Autumn. Some issues with the lighting.
				492,681	492,681	→	482,655	98	
only includes locally held LGF									
Major Transport Schemes									
Poynton Relief Road	Cheshire East Council	Graham construction	Poynton Relief Road is a proposed 3km single carriageway road scheme to the west of Poynton with the primary aims of relieving village centre congestion and regenerating the north of the borough.	50,657,000	5,600,000	→	5,600,000	100	Work started on site. Budget and programme impacted by COVID. Due to Complete in August 22
Congleton Link Road	Cheshire East Council	Graham Construction	A new 5.5km road for Congleton to reduce congestion and support town centre regeneration. The Congleton Link Road would join the AS34 Sandbach Road (to West of Congleton) with the AS36 Macclesfield Road (to the North of the town).	90,743,268	7,709,543	→	7,709,543	100	Work going well on site despite Covid delays. Due to open in February 21.
Completed LGF schemes									
Birchwood Pinch point (Warrington East Phase 1)	Warrington Borough Council	Balfour Beatty	The scheme aims to improve access to Birchwood Park. It includes: Signal improvements at junction of Birchwood Way/Birchwood Park Avenue A bus only link connecting the Birchwood Way/Faraday Street junction with Ordnance Avenue The replacement of the Moss Gate roundabout with a higher capacity junction to eliminate traffic congestion, accessibility and road safety problems	4,986,000	2,140,000		2,140,000		Completed
M62 J8 Junction Improvements	Warrington Borough Council	Balfour Beatty	The scheme involves the remodelling of the current junction to increase capacity and improve traffic flow.	11,690,000	5,000,000	→	5,000,000		Completed June 18
Chester Central (Northgate and Bus Interchange)	Cheshire West and Chester Council	Graham Construction	The project is to create a new Bus Interchange. The old bus station site will then be freed up to form part of the £380m Northgate development which will see new retail and leisure opportunities developed.	21,637,682	13,500,000	→	13,500,000		Completed May 17
Thornton Science Park (Chester)	University of Chester	Wilmot Dixon Construction	The project is to refurbish an existing building to create an energy demonstrator. The aim of the Demonstrator is to provide a flexible platform (with office and laboratory space) for research and development, focusing on testing new and emerging technologies across all aspects of energy systems and smart grids. The initial objective is to concentrate research on emerging energy storage technologies.	17,382,500	6,800,000	→	6,800,000		Completed May 17
Reaseheath Employer Focused Hub	Reaseheath College	John Turner Construction Group Ltd.	Construction of new lecture theatres, teaching and break out study areas of approximately 500m2 connecting the existing HE centre with the centre point building and refurbishment of the existing building approximately 337 m2	1,889,307	674,850	→	674,850		Project complete and operational
Reaseheath Agri Tech Centre	Reaseheath College	Engineering Extension - Novaplus Ltd. Agritech - Pochin Construction Ltd.	The National Centre for Agri-tech and advanced engineering will provide general teaching areas, workshop space, specialised facilities for robotics, tractor simulation, GPS and the most advanced agricultural engineering machines associated with precision farming, meeting current and future skills needs. In addition the project will introduce robotics to the college farm and livestock management improving animal welfare, farm productivity and reducing environmental impacts.	7,457,972	2,475,000	→	2,475,000		Project complete and operational
Reaseheath Sports Science and Performance Academy	Reaseheath College	Sports pitches - Blakedown Sport & Play Ltd. Sports Hall - Pochin Construction Ltd.	The construction of new sports facilities to deliver all year round sports provision, wider range of activities, sports science and performance laboratories, increasing recruitment and delivering higher level skills to all sports and public service learners. It will provide essential recreational facilities for 1200 residential students and the local community. The new facilities to include a sports hall a new MUGA pitch and a new 3G pitch to Sports England specifications.	6,169,154	2,169,750	→	2,169,750		Project complete and operational
Crewe Green Roundabout	Cheshire East Council	Balfour Beatty	Redesign of the existing roundabout to increase capacity and reduce congestion at this pinch point.	7,750,000	3,300,000	→	3,300,000		Completed October 18.
Ellesmere Port and Chester Campus remodelling	South Cheshire College	Wilmott Dixon	The project is to reconfigure the teaching and learning spaces at the Ellesmere Port and Chester Campuses. This is following an Ofsted report which gave the college an Inadequate grading. This was due in part, to the open design and layout of teaching spaces meant that learning is often disrupted by noise from other parts of the building.	3,791,198	3,198,000	→	3,198,000		Project complete and operational
Reaseheath Learning Hub and Accommodation	Reaseheath College	Learning Hub - Novaplus Ltd. Accommodation - Pochin Construction Ltd	The replacement of temporary residential units (180 beds) with a new 200 bed purposed built facility that will provide accommodation for approximately 320 students meeting increased demand. Addressing significant condition issues in central scientific laboratory Hub	11,244,158	3,582,315	→	3,582,315		Project complete and operational
Sydney Road Bridge (Crewe)	Cheshire East Council	Network Rail and J Murphy & Sons	Replacement of the bridge at Sydney Road with a new bridge which take two lanes of traffic, plus a pedestrian path. The new bridge will reduce congestion in the area.	10,452,553	5,850,000	→	5,850,000		Project complete and operational
Chef's Whites Academy	Macclesfield College	no contractor	The LGF grant will be used to buy equipment to enable the college to set up the Chef's Whites Academy and run courses from September 2019. The course is expected to create apprentice opportunities for 40 students.	200,000	25,000	→	25,000		Course started. 11 students enrolled. More expected next year.
Warrington West Station	Warrington Borough Council	Balfour Beatty	New train Station. The new Warrington West railway station will act as a key interchange node and serve residential properties within the north and west of Warrington and improve accessibility to the Omega and Lintley Mere employment sites.	20,524,000	6,530,000	→	-		Project completed. Station opened in December 19
Warrington East Highways Improvements	Warrington Borough Council	Balfour Beatty	A five part scheme of traffic improvements to open up development sites and improve traffic flow.	13,500,000	6,900,000	→	6,900,000		Complete

Total committed and spent

GPF				Total Cost (£)	loan/Grant (£)	Current RAG Status	Total Paid to date (£)	% of loan/grant paid	
Cheshire Green Employment Park	Cheshire Green Employment Park Limited	Jones Bros.	Infrastructure works to open up the site for redevelopment to create new commercial and industrial buildings with associated jobs.	14,000,000	3,650,000		3,200,000	88	Phase 1 and 2 infrastructure works completed. Land revalued. Number of plots now sold.
Glasshouse, Alderley Park	Bruntswood	Workspace and GMI	Refurbishment of a previously owned Astra Zeneca building into new office space.	27,800,000	3,873,000		2,726,498	70	Opened in February
New Bridge Road Sub Station	Peel Investment	LEAP utilities	New 10 Mva Sub station to facilitate £70m of investment in the creation of new cardboard manufacturing plant and open up 5 E2 sites for development premises	1,737,816	590,857		590,857	100	work completed and operational
Aviator	Redsun Developments Ltd	Cadex	125k sqft industrial Unit	10,786,918	1,701,418		803,778	47	Complete
Helix Phase 2	Gaerwen Properties	Portal	3 industrial units totalling 30k sqft	3,728,223	659,347		-	-	Scheme is complete. Awaiting final claim
Newport Rhino	Andrews4 Property	Portal	82k sqft European HQ of Rhino properties	6,187,228	792,670		792,670	100	Complete and occupied

Project	Total project cost (£)	Intention rate (%)	Total grant	Paid 20/21	Paid to date	Remaining to be spent	Left to spend of grant %	Profiled 20/21	Profiled q1 20/21	Actual Q1 20/21	Profiled q2 20/21	Actual Q2 20/21	Profiled q3 20/21	Actual Q3 20/21	Profiled q4 20/21	Actual Q4 20/21	Total	Comment	
LGF1/2																			
BEIS funding Profile								4,712,629									84,452,230		
Balance c/f (defrayed by CEC)								-	170,899										
Total Balance (profile +c/f)								4,541,730											
Completed Projects	253,826				31,237,696							83,543	35,218						
Housing Fund Revenue (CWAC)	7,500,000	100.00	7,500,000		7,500,000												7,500,000		
DfT Tail majors including Crewe Green Link Road	25,747,350	18.64	4,800,000		4,800,000												4,800,000		
Chester Central (part of Northgate)	93,637,682	14.42	13,500,000		13,500,000												13,500,000		
Thornton Science Park	17,382,850	39.12	6,800,000		6,800,000												6,800,000		
Birchwood Pinchpoint	4,986,000	42.92	2,140,000		2,140,000												2,140,000		
M62 J8 Junction Improvements (Omega)	10,921,000	45.78	5,000,000		5,000,000												5,000,000	Complete	
Reaseheath Agri Tech Centre	7,457,972	33.19	2,475,000		2,475,000												2,475,000	Complete	
Reaseheath Employer Focused Hub	1,889,307	35.72	674,850		674,851												674,851	Complete	
Reaseheath Sports Science and Performance Academy (osprey)	6,169,154	35.17	2,169,750		2,169,751												2,169,751	Complete	
Reaseheath Learning Hub and Accommodation	11,244,158	31.86	3,582,315		3,582,316												3,582,316	Complete	
Ellesmere Port and Chester Campus remodelling	3,791,198	84.35	3,198,000		3,198,000												3,198,000	Complete	
Crewe Green Roundabout	7,750,000	42.58	3,300,000		3,300,000												3,300,000	Complete	
Macclesfield College - Chef's Whites Academy	200,000	12.50	25,000		25,000												25,000		
Sydney Road Bridge	10,452,553	55.97	5,850,000		5,850,000												5,850,000	Complete	
Warrington East Highways Improvements	13,355,000	51.67	6,900,000		6,900,000												6,900,000	Complete	
Live Projects																			
GM & Cheshire Life Science Investment Programme	31,982,000	31.27	10,000,000		10,000,000			0									10,000,000	Updated May 19 to show LGF being used to pay CEC's payments including those paid by CEC in 18/19	
Warrington Waterfront (Centre Park Link)	19,891,000	26.65	5,300,000		5,300,000												5,300,000	Updated April 19	
Ellesmere Port Central Development Zone	18,220,000	45.73	8,332,228	5,673,567	7,739,187	593,041	7	6,266,608	1,301,171	347,177	1,914,834	1,595,116	2,800,000	2,716,219	593,041	1,015,055	12,063,502	updated Jan 21	
Poynton Relief Road	50,700,000	11.05	5,600,000	560,000	5,600,000			560,000	560,000	560,000							5,600,000	Final payment pushed into q1 as not required to be spent in 19/20	
Total LGF 1/2 spend	310,029,873	27.37	84,847,143	6,233,567	84,254,104	593,041		6,826,608	1,861,171	907,177	1,914,834	1,595,116	2,800,000	2,716,219	593,041	1,015,055	88,578,419		
Funding defrayed on CEC projects																		12,073,850	
LGF3			Indicative allocation / Profile																
BEIS funding Profile								20,192,577									61,549,115	615,491	
Crewe indoor and outdoor market improvements/	3,900,000	58.73	2,290,457	1,287,133	2,290,457	0	0	1,287,133		1,287,133							2,290,457	project finished ahead of revised profile for 19/20 reducing risk for final year.	
Congleton Link Road	89,600,000	8.60	7,709,543	2,709,543	7,709,543			2,709,543	2,709,543	2,709,543							7,709,543	Congleton Link Road now included so that money can be transferred from CHSRH	
Unlocking Winsford Industrial expansion Land	10,900,000	34.86	3,800,000	1,164,921	3,800,000	0	0	86,884	736,000	86,885	238,920	408,962	190,000	224,985	0	444,090	3,800,000	Updated June 20	
Tarvin Road	7,029,726	52.11	3,663,000	1,360,066	2,955,220	707,780	19	722,462		14,682	260,457	261,819	625,098	1,083,565	707,780		3,401,181	Updated June 20	
Warrington West Programme																			
Omega Local Highways Schemes phase 1	4,100,000	74.76	3,065,000																updated dec 20
Warrington West Station	21,350,000	30.59	6,530,000		5,877,000												5,877,000	Updated April 19	
Warrington West Station cycle access	345,000	72.46	250,000	400,000	400,000			400,000							400,000	400,000	800,000		
Burtonwood Omega Path (WBC)	1,200,000	75.00	900,000																Updated Dec 20
Omega Phase 2b	2,350,000	41.91	985,000																
WW programme payment				1,133,000	5,453,000			1,133,000					1,133,000	1,133,000			6,586,000	updated dec 20	
sub-total	29,345,000		11,730,000	1,533,000	11,730,000			1,533,000					1,133,000	1,133,000			13,263,000		
Skills																			
Macclesfield Stem Centre (Astra Zeneca)	402,420	66.70	268,420	40,961	188,457	79,963	30	120,924	120,924			10,961		30,000	79,963		268,420		
Reaseheath College - automatic dairy	736,000	89.13	656,000	606,901	636,146	19,854	3	626,755	41,000	44,085	205,000	35,232	335,000	385,193	19,854	142,391	656,000	Profile updated June 20 from RH profile	
Livewire Warrington - Made digital	97,022	29.88	28,992	4,879	19,953	9,039	31	4,918	4,918				4,879	9,039			19,992	on profile	
Warrington and Vale Royal college - community digital Hubs	52,463	74.41	39,038		39,038												39,038	£62 underspend which isn't required. Rest now claimed.	
Youthfed - C&W Security Operations Centre (SOC) Training Academy	346,491	8.92	30,898		17,398	13,500	44								13,500		17,398	fully spent as of end of March 21	
UTC Warrington - 21st Century Skills lab	39,988	49.98	19,988	3,106	16,106	3,882	19	6,988	1,300	1,135	4,200	1,971	600		3,882		19,988	updated June 20 from UTC profile	
The Digital Hub - Digital Doorstep (CCSW)	44,172	41.28	18,235	9,870	18,232	3	0	8,606	9,873	18,232	8,606	9,869.62			3		26,838	updated June 20	
Digital Hub - Project 4.0 (CCSW)	2,230,749	40.96	913,648	789,122	913,648			789,122	400,000		389,122	789,122					913,648		
Reaseheath College - Controlled Env. Food production Centre	450,000	75.56	340,000	322,000	322,000	18,000	5	340,000			166,000	64,524	117,000	156,180	18,000	101,296	340,000	Updated June 20 from RH profile	
UOC- High Performance Private Cloud	1,218,005	73.32	893,005	671,697	671,697	221,308	25	893,005	100,000	200,778	370,000	188,243	128,597	282,676	221,308		893,005	Updated July 20	
Carpe Diem - IOTA	413,600	30.54	126,300		118,800	7,500	6	7,500								7,500		126,300	Full claim as can't reclaim vat
AMET Centres - Warrington Campus and Vale Royal Campus	1,369,000	47.92	656,000	631,432	631,432	24,568	4	656,000	106,000	96,583	92,000	45,168	229,000	135,242	24,568	354,438	656,000	Updated June 20	
Macclesfield College - Specialist digital and advanced manufacturing equip	1,124,912	46.37	521,615	484,711	484,711	36,904	7	521,615	321,615	266,289	200,000	218,422			36,904		521,615		
Computers for schools	30,000	100.00	30,000	29,970	29,970	30	0	30,000			30,000			29,970	30		30,000		
Digital Skills in Construction (WVR)	571,500	45.49	260,000	249,566	249,566	10,434	4	260,000						100,916	10,434	148,650	260,000	updated Sept	
specialist equipment to widen access to technology and digital skills (CCSW)	270,500	56.49	152,800		152,800			152,800			125,000	125,000					27,800	152,800	updated Sept
NEETs	45,000	100.00	45,000	45,000	45,000											45,000		45,000	
Sub total	9,441,822	52.96	4,999,939	3,997,014	4,554,954	444,985	9	4,418,233	1,105,630	608,870	1,589,928	1,488,513	810,197	1,125,056	444,985	819,575	4,986,042		
Energy Innovation																			
C&W Business Energy & Efficiency Programme	1,483,460	49.12	728,672	597,093	650,701	77,971	11	675,065	50,000	48,171	150,000	290,458	200,000	258,464	77,971		728,672	Updated February 20	
Storengy - Project Vanguard	1,035,000	33.33	345,000	318,488	345,000			318,488	240,000	242,611	78,488	75,877					345,000	Updated June 20	
EA Technology - Netzero Cheshire	570,000	52.63	300,000	300,000	300,000			300,000	6,000		95,000		199,000	275,277		24,723	300,000	updated Sept 20	
EA Tech - Delivering network visibility in Cheshire's Energy Innovation district	1,364,113	60.49	825,084	825,084	825,084			825,084	30,000	72,320	200,000	168,120	500,000	241,050		343,594	825,084	Updated March 20	
E-port Net Zero	928,600	77.39	718,600	718,600	718,600.00														

Management Charge	492,681		492,681	160,956	482,655	10,026	2	130,921	32,730	50,902	55,027	55,027	55,027	55,027	10,026	-	492,681
Total LGF3 Spend	165,753,945	26	42,885,085	14,247,446	39,269,837	3,615,248	8	15,775,446	6,382,645	2,646,751	3,635,960	3427870.99	5943038	5837905.63	3,615,249	1,979,918	44,142,369
	0.4																
LGF total profile								24,905,206									
Total LGF BEIS profile + CF funding								24,734,307									146,001,345
Total LGF 1/2/3 spend	475,783,818		127,732,228	20,481,013	123,523,940	4,208,289	3	22,602,054	8,243,816	3,553,928	5,550,794	5,022,987	8,743,038	8,554,125	4,208,290	2,994,973	132,720,787
Difference			127,732,228		123,478,934	127,732,230								98		20,126,013	- 4,988,559
Major Transport Schemes																	
Poynton Relief Road	-		16,400,000					16,400,000									16,400,000
Crewe High Growth City – Congleton Link Road	-		45,000,000		3,500,000			5,500,000									45,000,000
Total Retained majors	-	-	61,400,000		3,500,000			21,900,000									61,400,000
Total LGF	475,783,818				127,023,940			44,502,054									194,120,787
LGF Revenue																	

Getting Building Fund			2,830,000															
Chester Drainage Tunnel	7,925,000	64.29	5,095,000	-	-			3,300,000							3,300,000		5,095,000	Updated 01.02.21 from CWAC profile
All Electric Bus Fleet Depot, Warrington	9,963,000	10.04	1,000,000	-	-										-		1,000,000	Guestimate
Centre Park Link			4,200,000	-	-			4,122,000							4,122,000		4,122,000	
Alderley Park Validation Centre of Excellence	6,200,000	81.45	5,050,000	49,372				78,000							78,000	49,372	5,050,000	updated Jan21
Mgt fee	155,000		155,000	77,500				155,000							77,500	77,500		
	24,088,000	156	15,500,000	49,372	-			7,655,000	-	-	-	-	-	-	7,577,500	49,372	15,422,000	

CATEGORY	RISK SCENARIO	IMPACT	FUTURE CONTROLS / MITIGATION MEASURES	Planned actions	Residual risk rating		
					IMPACT {1-5}	LIKELIHOOD {1-5}	TOTAL
Financial	EZ receipts received not in line with forecasts	Unable to undertake the necessary EZ investments, repay loans and develop other areas of LEP activity.	continue to liaise with business rate function staff to improve forecast accuracy and determine contingencies. Establish a reserve within EZ funds. Manage expectations about availability of finance and reduce investment programme accordingly if need be.	Improve forecasting and understanding of cashflow and monitoring of income. Ensuring that we have sufficient levels of reserves to manage short-term variances in EZ income. Ensure sufficient flexibilities to turn on and off commitments.	4	3	12
Economic	Uncertain economic conditions make it difficult for the LEP to support economic development.	It's hard to identify how the LEP can tackle all the issues that are likely to crystallise as a result of the pandemic. The LEP may not have the means to adequately and comprehensively respond. Could impact the reputation of the LEP.	Recovery plan being developed in conjunction with stakeholders which will convey the scope of what the LEP intends to do to aid recovery	Investment in developing business cases and "Place" marketing has been approved by the board and further use of EZ retained business rates is expected to continue creating opportunities and awareness. Committees are tasked with redirecting funding for failing projects in order to prevent loss of funding. Continue Horizon scanning to drive pipeline of appropriate projects.	4	3	12
Operational	Failure to successfully deliver projects and programmes which the LEP is responsible for (in compliance with the funding conditions)	Reputational damage, loss of funding, damage to stakeholder relationships. LEP needs to find funding to underwrite costs, not able to deliver the SEP/LIS	Ensure all bids are reviewed to ensure they're properly costed and all paper's include a FD opinion. Look at delivery options to see if risk can be shared on transferred. Consider contracts and all terms to ensure they are understood and as tight as possible. Independent appraisal then ongoing monitoring and managing of contracts.	Make it a mandatory part of the approval process that FD opinion is given on all bids. Consider writing into the LAF. Carry out a review of all existing funding contracts so that the LEP fully understands and can account for the financial implications of those programmes e.g. Accelerate which requires the LEP to cash flow the delivery costs with the funds only being reimbursed if the targets are met.	4	3	12
Operational	Risk of criticism of COVID response and then subsequent recovery response and resources available for it.	Reduces the scope for the LEP to be able to respond meaningfully to changing economic conditions. Prevents stakeholder meaningfully engaging with recovery plans.	In the process of developing shorter term interventions which could start early next year as we emerge from the pandemic. Pipeline of projects developed. Need sub region wide agreement	Recovery plan is being prepared for approval by end of February 2021	3	4	12
Operational	Funding of the LEP is uncertain both at a core level and programme level. This could impact ongoing economic development and investment in C&W	Makes it difficult to forward plan. The LEP receiving less funding in future, potentially jeopardising key economic projects necessary to deliver the economic targets for the sub-region.	Set budgets at a level which recognise uncertainty. Maintain close links with funding departments, including MHCLG, BEIS, DfE, DIT, DCMS and be aware of funding programmes and opportunities	'Pursue and align to areas of economic development associated with new funding streams made available by Government.	3	4	12
Operational	LEP's response to COVID is challenged and or cannot be resourced properly in terms of funding, staff and or time.	reputational damage. Impacts future funding awards.	The LEP is concentrating on providing support in areas it is already established such as Business Growth Support	Continue to look at securing additional funding to help address emerging issues.	3	3	9
Financial	LEP review and spending review will create change, ambiguity and need to change LEPs objectives and internal structure.	Will make it more difficult for the LEP to plan it's resources and deliver objectives which will need to be realigned to meet new objectives which might not be entirely clear. Board and committee members might become disengaged, not seeing the value in committing their time to the LEP given revised priorities.	Work with ministers and officials to help reduce ambiguity to help better inform LEP structures and objectives. Work with LAs and LEP network to help shape those discussions and understand what ministers really want to achieve. Make sure that the views of C&W LEP are heard. Ensure mgt of internal structure and finances maintain max flexibility to respond to changing priorities	Continue to review position and align response accordingly. Continue to brief staff and board as the position evolves. Work to actively keep board and committee members committed to supporting the LEP.	4	3	12