



**Cheshire and Warrington Local Enterprise Partnership  
Performance and Investment Committee**

Wednesday 26<sup>th</sup> May 2021 1.30-3.30

**By teams meeting:**

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Conference ID: 938 266 942#

Attending: Chris Hindley (Chair)  
Stewart Brown, Catherine Walker, Alex Thompson,  
Nichola Newton, Peter Skates, Ian Traynor,  
Loren Jones, Ian Brooks, Rachel Laver

Apologies: Joe toward

Presentations: Growth Hub update - Andy Devaney  
Warrington Smart Grid – Steve Hassall  
Jobs Portal and Careers Fair, Pat Jackson  
Local Growth Fund Programme, Rachel Laver

**AGENDA**

Agenda Item		Lead	Timings
1	Welcome, introductions for new members, and apologies	Chair	10 mins
2	Conflicts of Interest	Chair	5 mins
3	(i) Minutes from the meeting of 28 <sup>th</sup> April 21	Chair	5 mins
	(ii) Actions Arising	Chair	5 mins
4	Growth Hub update	AD	15 mins
5	Warrington Smart Grid update	SH	15 mins
6	LGF and GBF quarterly reports	RL	10 mins
7	LGF review of projects presentation	RL	25 Mins
8	Programme manager update - Project update - Local Growth Fund and Getting Building Fund report - Risk	RL	15 mins
9	AOB - next meeting in person?	All	5 Mins
Dates of next meetings, time 1.30 pm and by Teams, unless otherwise specified:			
23 <sup>rd</sup> June 2021	Delivery Plan update – Strategy		

		Life Science Fund GPF bid?
	28 <sup>th</sup> July 2021	Quarterly Report Delivery Plan update Jobs portal funding consideration
	25 <sup>th</sup> August 2021	
	22 <sup>nd</sup> September 2021	
	27 <sup>th</sup> October 2021	Quarterly Report Delivery Plan update
	24 <sup>th</sup> November 2021	
	22 <sup>nd</sup> December 2021	



**Minutes of the Cheshire and Warrington Local Enterprise Partnership  
Performance and Investment Committee Meeting  
held on 28<sup>th</sup> April 2021 at 1.30 via Teams**

**In attendance:** Chris Hindley (Chairman), Loren Jones, Paul Jackson, Ian Traynor, Alex Thompson, Joe Toward, Nichola Newton, Peter Skates, Ian Brooks, Rachel Laver.

**Apologies:** Stewart Brown, Catherine Walker

**Presentations on:** Recovery Plan – Ian Brooks  
Jobs Portal and Careers Fair – Pat Jackson

Item No.	Item	To be Actioned by	By When
1.	<p><b>Welcome, Introductions and Apologies</b></p> <p>Apologies from SB and CW Due to the Corona Virus meeting held via Teams</p>		
2	<p><b>Conflicts of Interest</b></p> <p>CH asked for any conflicts to be declared.</p> <p>Declarations of interest: IB discussed potential conflict with the Jobs portal and careers fair proposal, as it was being proposed by the LEP.</p>		
3	<p><b>Minutes and actions from the last meeting:</b></p> <p>Actions from the last meeting: Marketing Cheshire will look at completing a map showing LEP interventions.</p> <p>RL spoke to Will Johnson at MHCLG about whether there was any additional funding available for the Development Fund (Evergreen). No funding currently available.</p> <p>Minutes approved.</p>		
4	<p><b>Recovery Plan Presentation</b></p> <p>IB gave a presentation on the recovery plan. He explained that this would also serve as the LEP's 21/22 delivery plan.</p>		

	<p>The recovery plan details the roadmap to restarting the Cheshire and Warrington Economy and is broken down between the key strategic themes of; Healthy, Sustainable, Inclusive and Fast Growing.</p> <p>Difficult balance between strategy and recovery. PS stated that the Councils were progressing their own recovery plans. <b>PS will feedback on how the CEC and LEP one can work together.</b></p> <p>Copy of the Recovery Plan available on the LEP website.</p>	PS	May 21
5	<p><b>Jobs Portal and Careers Fair</b></p> <p>PJ detailed progress with the current Cheshire and Warrington Jobs portal. The portal pulls jobs details from Adzuna, and also details training and apprentice opportunities. 14k jobs currently on the website. Job centre Plus has been using the link to the site to refer job seekers. Only data available so far is from March following a social media campaign to drive jobs seekers to the site which resulted in a high number of visits.</p> <p>The portal was originally created as a pilot by the Northern LEPs. The proposal is to run the site for another 11 months, until the end of March 22 but just for Cheshire and Warrington. Not all LEPs are continuing with the site with LEPs making their own local arrangements.</p> <p>PDMS, the company that run the portal plan to collect analytical data and hopefully the LEP might be able gain support at a national level if a sustainable model can be developed.</p> <p>PDMS originally delivered the site at a deeply discounted cost as it was running it across a number of LEP areas. If the portal is to be continued the opportunity to run the site will be openly procured. If PDMS bid it is likely to be on a more commercial basis.</p> <p>Discussion about the added value of the website and whether a landing page would be more beneficial or a website which just focussed on the Apprentice and training opportunities as there are national job sites which invest heavily in the user experience and are the more likely sites job seekers will go to.</p> <p>The funding would have to come from LEP reserves as there is no funding programme to pay for the portal.</p> <p>The Committee discussed the value for money and sustainability of the website, the benefits, how the benefits could be measured and the strategic fit of the proposal. The committee felt that there wasn't sufficient evidence in the paper to support the project at this time. The majority of the committee voted against supporting the proposal including the s151 officer. It was suggested that the portal is supported for a further three-month period to gather more evidence to help establish the value of the site.</p>		

	<p><b>PJ to speak to PDMS about the cost to extend the contract for 3 months and how to best capture the user data and experience.</b></p> <p><b>Careers Fair</b></p> <p>The committee discussed whether to endorse the support for the Careers fairs. The numbers that had attended past events were very impressive and therefore the committee could see the clear value for money and strategic fit for this proposal and unanimously supported the proposal.</p>	PJ	May 21
5	<p><b>LGF Presentation</b></p> <p>It as agreed to postpone this until the next meeting</p> <p><b>RL to present at the May meeting</b></p>		
6	<p><b>Programmes Update</b></p> <p>RL ran through the LGF year end position. Many of the claims had come in late and many with errors, but it appeared almost all projects had fully spent their grants. Only two projects had a significant underspend which were Macclesfield College and the Business Energy Efficiency Programme (BEEP).</p> <p>Macclesfield college bought everything they planned to, but it cost £12k less than expected which they only informed the LEP of at the end of the month. They were encouraged to spend the remaining kit on any other kit they might need such as laptops which could have been invoiced before the end of the year but declined.</p> <p>The BEEP project suffered from a couple of companies pulling out at the last minute, the impact was mitigated by the over commitment of the fund that the committee had previously agreed.</p> <p>The total of underspend of £32k on a £127.7m programme can be managed by transferring the amount to mgt fees as agreed previously with BEIS. The total management fees for the whole programme amount to 0.41% well within the eligible amount.</p> <p>Ran through RAG report by exception. RL mentioned the positive progress that the Warrington Smart Grid project had made, including securing additional funding and plans to install some batteries in Warrington Town Hall. Ellesmere Port One Public Estate was also making huge progress with a significant amount of the building frame now completed.</p> <p>Congleton Link Road has now opened and has unlocked land for development as well as easing congestion.</p>	RL	May

	<p>As the fund has been successfully spent on time, a press release will be drafted to celebrate and highlight some of the achievements over the last five years of the programme.</p> <p><b>RL to provide outputs update at the next meeting when all the finalised claims are in.</b></p> <p>Getting Building Fund – the Chester Drainage tunnel project underspent due to the tunnelling equipment arriving on site over three weeks later than expected, however in anticipation of potential issues the agreement to allow a £4m claim on Centre Park Link, meant that the LEP was still able to spend the full £7.5m of GBF by the end of March as required.</p> <p>MDC continuing with the procurement of contractors but have highlighted that there may be long lead times with some of the kit. They were reminded that the funding has to be spent this year. <b>RL will continue to work closely with them to review progress.</b></p> <p>RL explained the RAG ratings and that the quarterly report has a more detailed RAG rating and this will be sent over the next month for review.</p> <p>Reviewed risk register. Board to review risk register. <b>Separate meeting to be held to discuss the register in more detail. CH, RL and IB to attend.</b></p>	<p>RL</p> <p>RL</p> <p>CH/IB/RL</p>	<p>May 21</p> <p>Ongoing</p> <p>May 21</p>
7	<p><b>AOB</b></p> <p>Next meeting 26<sup>th</sup> May 2021</p> <p>JT gave his apologies for the next meeting</p>		

Summary of project status

updated: April 2021

Project Name	Main Recipient	Main Contractor	Project description	Total Cost (£)	LGF Grant (£)	Current RAG Status	Total Paid to date (£)	% of grant paid	Current Position
<b>LGF</b>									
<b>Live Projects</b>									
GM & Cheshire Life Science Investment Programme	Catapult Ventures	Catapult Ventures	£31m Life sciences Investment Fund.	31,982,000	10,000,000	→	10,000,000	100	Fund closes to new investments at the end of May. Some of the investments are struggling due to not being able to run clinical trials through the pandemic. Portfolio valued at 108% of cost.
Centre Park Link (Warrington)	Warrington Borough Council	Balfour Beatty	The Centre Park Link comprises a new highway route into the Town Centre, providing access to developable land. This involves the construction of a new bridge structure and associated highway link.	19,891,000	5,300,000	→	5,300,000	100	Planning permission for 513 dwellings granted on site unlocked as part of project.
Ellesmere Port Central Development Zone	Cheshire West and Chester Council	Vinci	Development of new council offices for use by CWAV staff, DWP and For Housing on old bus station site. Relocation of bus station, demolition of existing council offices to make way for new housing.	17,392,000	8,332,000	→	8,332,000	100	Work progressing well. Project 2 weeks ahead of schedule. Steel frame now completed.
Crewe Market Hall	Cheshire East Council	Parkinsons	Refurbishment of the indoor and outdoor market to bring more variety to the markets and create more opportunities for the space to be used in the evenings.	3,900,000	2,290,457	→	2,290,457	100	Works complete. Now due to open in May. Not all units yet let, but venue has already been used for music rehearsals which have been livestreamed. Wider regeneration of Crewe progressing.
Unlocking Winsford Industrial expansion Land	Cheshire West and Chester Council	A E Yates	Infrastructure works to open up the site for redevelopment to create new commercial and industrial buildings with associated jobs.	5,000,000	3,800,000	→	3,800,000	100	Grant now fully claimed. Completion delayed but expected to complete in May. Heads of terms agreed for sale of one property.
Tarvin Road (Chester)	Cheshire West and Chester Council	Balfour Beatty	Improvement to the highway to help improve traffic flow.	5,427,000	3,663,000	→	3,663,000	100	work significantly progressed and due to complete by the end of June.
<b>Warrington West Programme</b>									
Omega Local Highways Schemes phase 1 and 2b	Warrington Borough Council	Not yet appointed contractor	Highway improvements. Preferred option currently being developed.	6,450,000	4,050,000	→	-	-	Scheduled to complete in July
Warrington West Station cycle access	Warrington Borough Council	Not yet appointed contractor	New cycle and pedestrian access to the station	345,000	250,000	→	-	-	Phase 1 completed. Phase 2 not due on site until May
<b>Skills</b>									
C&W Security Training	Youth Federation	Youth Federation	an investment in computers, servers and networking equipment to deliver cyber security training to individual learners and local businesses. The equipment will be based at the Science and Technology Facilities Council, Daresbury. The proposed business model is based on an existing facility in Salford.	297,398	30,898	→	30,898	100	continuing to work on the development of the online offer. Ran a digital workshop in early April. Currently trying to recruit for delivery support but struggling due to demand for IT skills in market.
The Digital Hub - Project 4.0	Cheshire College South and West	Cheshire College South and West	Investment in a digital hub employing cutting edge technology including Virtual Reality, Augmented Reality, Robotics and Additive Manufacturing that would be based in a central and fully accessible Digital Hub on College campuses. A proportion of the equipment that is readily portable will be incorporated into a mobile learning centre that will deliver the opportunity to engage with the technology and the desired reskilling and upskilling.	2,230,749	913,648	→	913,648	100	Project making good delivery progress. The 3d printer has been used to make kit for the COVID testing centre.
High Performance Private cloud	UOC	UOC	Investment in client server computing environment for use by industry and education.	1,968,308	893,005	↘	893,005	100	Grant fully spent. Secured internal staff time to configure kit and complete installation. Hoping to engage with schools to trial some of the kit.
IOTA	Carpe Diem	Carpe Diem	skills lab to train participants in their STEM confidence and raise aspirations across new technology and advanced engineering.	398,560	126,300	→	126,300	100	All funding now spent. Waiting for progress report.
AMET centres - Warrington Campus and Vale Royal campus	Warrington and Vale Royal	Warrington and Vale Royal	Advanced manufacturing and Engineering Centres. The Centres will enhance the skills of prospective and current employees through the training is the use of specialist equipment.	1,369,000	656,000	→	656,000	100	All kit delivered, some installation still required. Expected to be completed during April.
specialist equipment to transform digital skills in Construction	Warrington Vale Royal	WVR, CCSW, UTC	The ACT hub and spokes aim to assist the industry to build high quality, smart, green and efficient building infrastructures, faster, cheaper and more sustainably than ever before.	571,500	260,000	→	260,000	100	All kit acquired, some still to be installed. Marketing campaign underway. WVR struggling to get update from some partners.
specialist equipment to widen access to technology and digital skills (STREAM)	Cheshire College South and West	CCSW, Macclesfield College	To purchase equipment which will support and develop businesses, educational establishments, and communities within the Cheshire & Warrington LEP region in their use of and adoption of digital skills and new technologies.	270,500	152,800	→	152,800	100	Scheme being marketed to the public with community learning happening on college sites where restrictions allow.
<b>Energy Innovation</b>									
Business Energy Efficient Programme (BEEP)	Blue Orchid	Various	Energy Audit and Grant programme for SMEs	1,415,030	728,672	→	713,228	98	awarded grants to 41 businesses and carried out surveys at a total of 54. Underspent by £15k due to projects falling away at last moment. Solar PV and LED lighting were most popular use of grant with 8 business also installing car charging. Over 1000 tonnes of Co2 expected to be saved through the projects. Still waiting for final claim
Project Vanguard	Storengy	Logan Energy	Green Hydrogen Generation and refuelling station at Middlewich refuse truck depot. Four vehicles to be converted to Hydrogen. Refuelling services to be made available to NW hydrogen alliance members.	1,035,000	345,000	→	345,000	100	Project continues to suffer delays due to delays with manufacture of kit. Not expected to be operational until mid June.
Netzero Cheshire	EA Technology	EA Technology	Development of a net carbon-zero smart energy building. Including ground sources heat pump, LED lighting, PVs, 20 EV charging points	570,000	300,000	→	300,000	100	Still elements left to complete such as the monitoring system and EV charging points. Expect to spend £280k during q1.
Delivering network visibility in Cheshire's Energy Innovation district	SP energy networks/Ea. Tech	EA Technology	Collecting data from 673 sub stations to help understand constraints and trade variable loads	1,364,100	825,084	→	825,084	100	633/673 units now installed across Cheshire and Warrington. Benefits of projects will be more clear over the next 12 months
E-port Net Zero	Cheshire Energy Hub	Cheshire Energy Hub, EA Technology, SPEN	The project is to complete a detailed study to inform a capital programme of investment for a net zero cluster.	928,600	718,600	→	718,600	100	Project is complete. Launch event 27th April. Next steps are to secure funding to deliver the schemes identified. Website now live.
Warrington Smart Grid	Pure Leapfrog Lillypad CIC	tbc	The project pilot will involve the installation of 160 energy storage assets (10 electric batteries and 150 heat batteries) and 40 energy optimisation Smart Boxes across Warrington. The majority of these will be into social housing working with the Council for deployment in their existing and newly proposed ECO housing stock but a number also into SMEs.	535,109	353,551	→	353,551	100	Project gaining momentum. May put batteries in Warrington town hall to trial. Also been successful in securing additional funding.

Hy-Net	Progressive Energy	tbc	The HyNet project is a major decarbonisation infrastructure scheme in development since 2016 which will deliver the UK's first low carbon industrial cluster. The funding will go towards further development work for the project.	830,316	447,760	→	447,760	100	This phase of the project complete. Now secured £72m UKRI funding to continue development.
Aircom and LoraWAN deployment	Westwood Limited	Westwood Limited	The primary goal of the project is to facilitate green energy sources and reduce carbon emission for the natural gas network. The deployed equipment provides a higher density of monitoring and control equipment for injecting Hydrogen and or bio-Methane into the gas grid.	484,240	231,417	→	231,417	100	200 units built and shipped, testing and reporting continues. The company which is an SME has received a lot of interest from international companies as a result of the project with TOTAL placing orders in addition to the relationship they already have with Cadent who have been amazed with the simplicity but effectiveness of the kit.

**Joint Cheshire and Warrington Sustainable Travel Access Fund**

Chester Road	Warrington Borough Council	George Cox and Sons Ltd	Pedestrian and cycle route along Chester Road. Will link to Centre Park Link (another LGF scheme) and link into the Trans Pennine Way.	900,000	400,000	→	400,000	100	Work started on site in February and is due to complete in June
Northwest Crewe Cycling and Walking Link	Cheshire East Council	Ringway Jacobs	Extending a cycling and walking path linking Crewe and Nantwich, the Bentley employment site, Leighton Hospital and residential areas. NR widening bridge at Boulderstone Bridge, this project will link into the widened bridge.	1,850,000	700,000	→	700,000	100	Looking to finalise land acquisitions by the end of July. Work on final design continuing.
A5117 Cycle Route, Ellesmere Port	Cheshire West and Chester Council	Ringway Jacobs	4.5km cycleway linking Ellesmere Port and Chester.	602,000	380,000	→	380,000	100	Works behind schedule due to covid and having to redeploy staff to deal with floods. Expected to completed May/June
Ellesmere Port Canal Towpath	Cheshire West and Chester Council	Canals and River Trust	Enhancement of 2.2km of canal towpath between A41, Ellesmere Port and Chester to shared use.	4,379,000	680,000	→	680,000	100	mainly complete, just need to complete some top dressing
Poynton Relief Road	Cheshire East Council	Graham construction	Poynton Relief Road is a proposed 3km single carriageway road scheme to the west of Poynton with the primary aims of relieving village centre congestion and regenerating the north of the borough.	50,657,000	5,600,000	→	5,600,000	100	Work started on site. Budget and programme impacted by COVID. Due to Complete in August 22

				Total Cost (£)	Grant (£)	Current RAG Status	Total Paid to date (£)	% of grant paid	
<b>Getting Building Fund</b>									
Chester Drainage Tunnel	Cheshire West and Chester Council	Vinci Construction		66,775,000	5,095,000	↘	3470523	68	Tunnelling machine arrived on site 3.5 weeks late which has had an impact on spend, but work now progressing well.
All Electric Bus Fleet Depot, Warrington	Warrington Borough Council	tbc		7,450,000	5,200,000	→	4000000	77	Waiting for update
Alderley Park Validation Centre of Excellence	Medicines Discovery Catalyst Centre	tbc		6,200,000	5,050,000	↘	87,212	2	Design and procurement continuing. Flagged that there may be delays to completion due to long lead times on kit.
<b>Total</b>				80,425,000	15,345,000		7,557,735		

				Total Cost (£)	loan/Grant (£)	Current RAG Status	Total Paid to date (£)	% of loan/grant paid	
<b>GPF</b>									
Cheshire Green Employment Park	Cheshire Green Employment Park Limited	Jones Bros.	Infrastructure works to open up the site for redevelopment to create new commercial and industrial buildings with associated jobs.	14,000,000	3,650,000	↘	confidential	n/a	Phase 1 and 2 infrastructure works completed. Land revalued. Plots continue to be sold. Loan due to be repaid in September 22
Blue Orchid Capital Grants	Blue Orchid		Covid recovery grants	1,150,000	1,150,000	↘	1,150,000	100	Project put on hold. Looking to have some funding repaid from Blue Orchid.

**Completed LGF schemes**

Birchwood Pinch point (Warrington East Phase 1)	Warrington Borough Council	Balfour Beatty	The scheme aims to improve access to Birchwood Park. It includes: Signal improvements at junction of Birchwood Way/Birchwood Park Avenue A bus only link connecting the Birchwood Way/Faraday Street junction with Ordnance Avenue The replacement of the Moss Gate roundabout with a higher capacity junction to eliminate traffic congestion, accessibility and road safety problems	4,986,000	2,140,000		2,140,000		Completed
M62 J8 Junction Improvements	Warrington Borough Council	Balfour Beatty	The scheme involves the remodelling of the current junction to increase capacity and improve traffic flow.	11,690,000	5,000,000	→	5,000,000		Completed June 18
Chester Central (Northgate and Bus Interchange)	Cheshire West and Chester Council	Graham Construction	The project is to create a new Bus Interchange. The old bus station site will then be freed up to form part of the £380m Northgate development which will see new retail and leisure opportunities developed.	21,637,682	13,500,000	→	13,500,000		Completed May 17
Thornton Science Park (Chester)	University of Chester	Wilmot Dixon Construction	The project is to refurbish an existing building to create an energy demonstrator. The aim of the Demonstrator is to provide a flexible platform (with office and laboratory space) for research and development, focusing on testing new and emerging technologies across all aspects of energy systems and smart grids. The initial objective is to concentrate research on emerging energy storage technologies.	17,382,500	6,800,000	→	6,800,000		Completed May 17
Reaseheath Employer Focused Hub	Reaseheath College	John Turner Construction Group Ltd.	Construction of new lecture theatres, teaching and break out study areas of approximately 500m2 connecting the existing HE centre with the centre point building and refurbishment of the existing building approximately 337 m2	1,889,307	674,850	→	674,850		Project complete and operational
Reaseheath Agri Tech Centre	Reaseheath College	Engineering Extension - Novaplus Ltd. Agritech - Pochin Construction Ltd.	The National Centre for Agri-tech and advanced engineering will provide general teaching areas, workshop space, specialised facilities for robotics, tractor simulation, GPS and the most advanced agricultural engineering machines associated with precision farming, meeting current and future skills needs. In addition the project will introduce robotics to the college farm and livestock management improving animal welfare, farm productivity and reducing environmental impacts.	7,457,972	2,475,000	→	2,475,000		Project complete and operational
Reaseheath Sports Science and Performance Academy	Reaseheath College	Sports pitches - Blakedown Sport & Play Ltd. Sports Hall - Pochin Construction Ltd.	The construction of new sports facilities to deliver all year round sports provision, wider range of activities, sports science and performance laboratories, increasing recruitment and delivering higher level skills to all sports and public service learners. It will provide essential recreational facilities for 1200 residential students and the local community. The new facilities to include a sports hall a new MUGA pitch and a new 3G pitch to Sports England specifications.	6,169,154	2,169,750	→	2,169,750		Project complete and operational
Crewe Green Roundabout	Cheshire East Council	Balfour Beatty	Redesign of the existing roundabout to increase capacity and reduce congestion at this pinch point.	7,750,000	3,300,000	→	3,300,000		Completed October 18.

Ellesmere Port and Chester Campus remodelling	South Cheshire College	Wilmott Dixon	The project is to reconfigure the teaching and learning spaces at the Ellesmere Port and Chester Campuses. This is following an Ofsted report which gave the college an inadequate grading. This was due in part, to the open design and layout of teaching spaces meant that learning is often disrupted by noise from other parts of the building.	3,791,198	3,198,000	→	3,198,000		Project complete and operational
Reaseheath Learning Hub and Accommodation	Reaseheath College	Learning Hub - Novaplus Ltd. Accommodation - Pochin Construction Ltd	The replacement of temporary residential units (180 beds) with a new 200 bed purpose built facility that will provide accommodation for approximately 320 students meeting increased demand. Addressing significant condition issues in central scientific laboratory Hub	11,244,158	3,582,315	→	3,582,315		Project complete and operational
Sydney Road Bridge (Crewe)	Cheshire East Council	Network Rail and J Murphy & Sons	Replacement of the bridge at Sydney Road with a new bridge which take two lanes of traffic, plus a pedestrian path. The new bridge will reduce congestion in the area.	10,452,553	5,850,000	→	5,850,000		Project complete and operational
Chef's Whites Academy	Macclesfield College	no contractor	The LGF grant will be used to buy equipment to enable the college to set up the Chef's Whites Academy and run courses from September 2019. The course is expected to create apprentice opportunities for 40 students.	200,000	25,000	→	25,000		Course started. 11 students enrolled. More expected next year.
Warrington West Station	Warrington Borough Council	Balfour Beatty	New train Station. The new Warrington West railway station will act as a key interchange node and serve residential properties within the north and west of Warrington and improve accessibility to the Omega and Lingley Mere employment sites.	20,524,000	6,530,000	→	-		Project completed. Station opened in December 19
Warrington East Highways Improvements	Warrington Borough Council	Balfour Beatty	A five part scheme of traffic improvements to open up development sites and improve traffic flow. This is a new 3.5m wide shared use path alongside Burtonwood Road/Clay Lane in North Warrington which aims to provide a safe, secure and attractive cycling and walking link between the west side of Burtonwood village and the commercial and employment growth areas of Omega, Gemini and Lingley Mere. The length of the proposed path is 2.4km	13,500,000	6,900,000	→	6,900,000		Complete
Burtonwood Omega Path (WBC)	Warrington Borough Council	George Cox and Sons Ltd		1,200,000	900,000	→	-	-	complete
Community Learning Hubs	Warrington and Vale	Warrington and Vale	Project to provide digital equipment for use in the community by adult learners and the workforce of local businesses, situated in 'Community Digital Learning Hubs' at Northwich and Winsford libraries. The college will co-locate some of its adult and community (ACL) provision at the libraries and will augment existing learning opportunities there, primarily focusing upon digital familiarisation and upskilling	52,525	39,038	→	39,038	100	The project is at a standstill awaiting reopening of the libraries. Agreed that laptops could be lent to students in the meantime.
The digital hub - Digital doorstep	CCSW in collaboration with Forward Futures	CCSW in collaboration with	an investment in portable, entry level specialist equipment to support the development of additive manufacturing and virtual and augmented reality. The equipment will be based at Cheshire College South and West's Crewe campus.	44,172	18,235	→	18,232	100	All kit acquired. College in process of engaging with schools to showcase equipment.
Made Digital (previously Warrington digital)	Culture Warrington	Culture Warrington	an investment in equipment to deliver coding, digital fabrication, physical computing workshops to young people and vulnerable people in schools, central and neighbourhood libraries and businesses within Warrington. The investment would build on pilot work already undertaken by LiveWire Warrington library staff and Spark at Penketh High School.	37,892	28,992	→	28,992	100	acquired additional equipment to boost online offer. Achieving some good output numbers.
21st Century Skills Lab	UTC Warrington	UTC Warrington	an investment in specialist equipment to support the development of computer network management and cyber security skills. The equipment would complement the UTC's cyber curriculum. The equipment would be located at Warrington UTC but could be moved and installed at a range of temporary sites.	39,988	19,988	→	19,988	100	All kit acquired and configured. Already being used by different schools
Macclesfield Stem Centre	Astra Zeneca	Astra Zeneca	Investment in a STEM Centre at AstraZeneca Macclesfield to allow employees and visitors to experience AR, VR, 3D Printing and Projection Mapping. The STEM Centre will be a dedicated building and use existing underutilised space on the AstraZeneca Macclesfield site whereby employees can go to experience immersive digital content for training in digital and increase their awareness and understanding of advanced manufacturing and research.	402,420	268,420	→	188,457	70	First virtual training session run at the end of April. Feedback is helping to shape future sessions.
Automatic Milking dairy	Reaseheath College	Lele	Investment in a new automatic milking dairy to provide training, upskilling and reskilling and education in digitalisation, robotics and data-driven dairy management. A key part of this is the creation of a Centre for Dairy Automation and Robotic Milking.	736,000	656,000	→	656,000	100	project complete and operational
The Controlled environment Food Production Centre	Reaseheath College	Reaseheath College	Facility to develop precision horticulture through controlled environment food production.	450,000	340,000	→	340,000	100	complete. Now ready for use by students
Specialist equipment to transform Digital and advanced manufacturing skills	Macclesfield College	Macclesfield College	New Digital Hub to provide Agile Project Mgt training, cyber security, coding and robotics.	1,124,912	521,615	→	508,785	98	All kit acquired. Member of staff recruited to develop short courses utilising kit. Project underspent by £12k as was able to buy the kit more cheaply than they expected
Computers for schools	Various schools	Various schools	Funding to provide laptops to schools to lend to students with no access to a computer at home	30,000	30,000	→	30,000	100	All claims now received
NEETS computers	Cheshire College South and West	CCSW	Computers for young people not in education of employment to help support them into work.	45,000	45,000	→	45,000	100	All kit bought and distributed to colleges and then learners.
Computers for schools	Various schools	Various schools	Funding to provide laptops to schools to lend to students with no access to a computer at home	30,000	30,000	→	30,000	100	All claims now received and laptops distributed.
Canalside EV charging scheme	Cheshire West and Chester Council	tbc	Commercial Electric Vehicle Charging Hub at Canalside Depot in Ellesmere Port which is located on Canalside Industrial Estate within the Cheshire Science Corridor Enterprise Zone.	200,000	200,000	↘	199,499	100	Project complete. Charging points have been installed at both the National Waterways Museum and Canalside Depot.
Congleton Link Road	Cheshire East Council	Graham Construction	A new 5.5km road for Congleton to reduce congestion and support town centre regeneration. The Congleton Link Road would join the A534 Sandbach Road (to West of Congleton) with the A536 Macclesfield Road (to the North of the town).	90,743,268	7,709,543	↘	7,709,543	100	Road now open!
Sutton Way Boulevard, Ellesmere Port	Cheshire West and Chester Council	Ringway Jacobs	1 mile new shared pathway which will link the town centre with the western fringe and residential areas and provide a link to Chester by joining up with Stoney Lane.	1,024,000	640,000	→	640,000	100	Complete
TPT Upgrade	Warrington Borough Council	Dowhigh Limited	To widen and upgrade the Trans Pennine trail which is a tourist attraction as well as a link between residential and employment sites.	900,000	350,000	→	350,000	100	Completed
Wilmslow Strategic Cycle and Walking route	Cheshire East Council	Ringway Jacobs	Upgrading of pedestrian and cycle links between Royal London site and Wilmslow. Fill gaps in the off-road route between Wilmslow and key employment sites Inc. Alderley Park, Waters and Manchester Airport Enterprise Zone. Total route length to be upgraded is 2.7km	950,000	900,000	↘	900,000	100	Completed

**Top 5 Corporate risks**

CATE GORY	RISK SCENARIO	IMPACT	FUTURE CONTROLS / MITIGATION MEASURES	Planned actions	Residual risk rating			Direction of travel
					IMPACT {1-5}	LIKELIHOOD {1-5}	TOTAL	
Financial	EZ receipts received not in line with forecasts	Unable to undertake the necessary EZ investments, repay loans and develop other areas of LEP activity.	continue to liaise with business rate function staff to improve forecast accuracy and determine contingencies. Establish a reserve within EZ funds. Manage expectations about availability of finance and reduce investment programme accordingly if need be.	Improve forecasting and understanding of cashflow and monitoring of income. Ensuring that we have sufficient levels of reserves to manage short-term variances in EZ income. Ensure sufficient flexibilities to turn on and off commitments.	4	3	12	→
Economic	Uncertain economic conditions make it difficult for the LEP to support economic development.	It's hard to identify how the LEP can tackle all the issues that are likely to crystallise as a result of the pandemic. The LEP may not have the means to adequately and comprehensively respond. Could impact the reputation of the LEP.	Recovery plan being developed in conjunction with stakeholders which will convey the scope of what the LEP intends to do to aid recovery	Investment in developing business cases and "Place" marketing has been approved by the board and further use of EZ retained business rates is expected to continue creating opportunities and awareness. Committees are tasked with redirecting funding for failing projects in order to prevent loss of funding. Continue Horizon scanning to drive pipeline of appropriate projects.	4	3	12	→
Operational	Failure to successfully deliver projects and programmes which the LEP is responsible for [in compliance with the funding conditions]	Reputational damage, loss of funding, damage to stakeholder relationships, LEP needs to find funding to underwrite costs, not able to deliver the SEP/LIS	Ensure all bids are reviewed to ensure they're properly costed and all paper's include a FD opinion. Look at delivery options to see if risk can be shared on transferred. Consider contracts and all terms to ensure they are understood and as tight as possible. Independent appraisal then ongoing monitoring and	Make it a mandatory part of the approval process that FD opinion is given on all bids. Consider writing into the LAF. Carry out a review of all existing funding contracts so that the LEP fully understands and can account for the financial implications of those programmes e.g. Accelerate which requires the LEP	4	3	12	→
Operational	Risk of criticism of COVID response and then subsequent recovery response and resources available for it.	Reduces the scope for the LEP to be able to respond meaningfully to changing economic conditions. Prevents stakeholder meaningfully engaging with recovery plans.	In the process of developing shorter term interventions which could start early next year as we emerge from the pandemic. Pipeline of projects developed. Need sub region wide agreement to initiatives to get buy-in/support	Recovery plan has been developed in conjunction with stakeholders and is due to be ratified by the LEP board in May. Ensure that the policies that the LEP is pursuing makes the best value of the resources available to us and achieve maximum impact and that the LEP stakeholders fully understand the role that the LEP is and is capable of doing.	3	4	12	→
Financial	LEP review and spending review will create change, ambiguity and need to change LEPs objectives and internal structure.	LEP review may mean that staffing structure of the LEP needs to change to meet new priorities to ensure LEP has the right skills and expertise. May cause staff motivation and uncertainty. issues Board and committee members might become disengaged, not seeing the value in committing their time to the LEP given revised priorities.	Work with ministers and officials to help reduce ambiguity to help better inform LEP structures and objectives. Work with LAs and LEP network to help shape those discussions and understand what ministers really want to achieve. Make sure that the views of C&W LEP are heard. Ensure mgt of internal structure and finances maintain max flexibility to respond to changing priorities. Work to reassure staff and that the LEP is expected to grow. Budget setting will need to account of budget uncertainty.	Continue to review position and align response accordingly. Continue to brief staff and board as the position evolves. Work to actively keep board and committee members committed to supporting the LEP. Working on review of LEP within C&W.	4	3	12	→