



Cheshire and Warrington
Local Enterprise Partnership

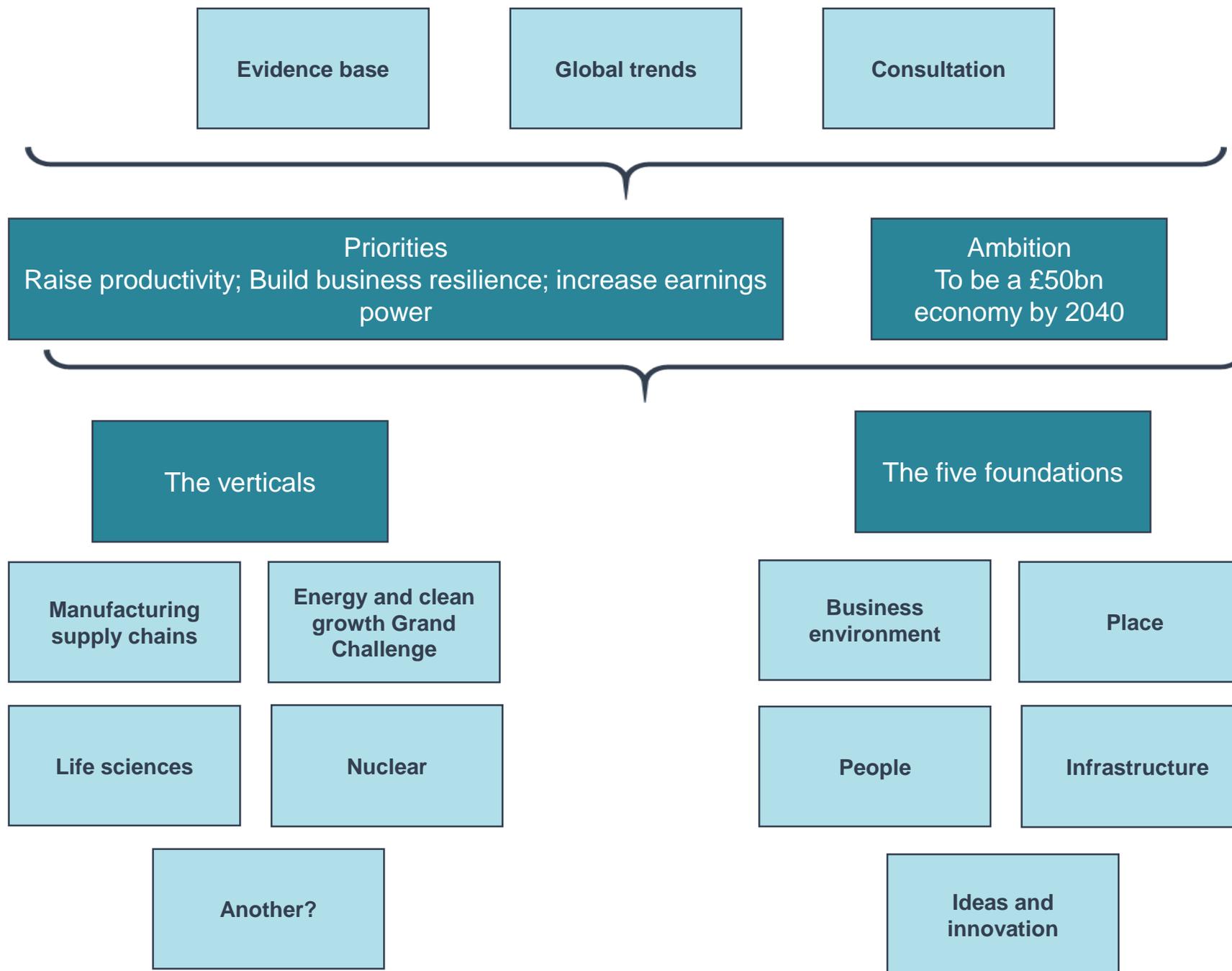
Cheshire and Warrington Local Industrial Strategy

Workstreams overview & process

DRAFT 1.0

Metro — Dynamics

The LIS on a page



Early priority workstreams

The verticals	Energy & clean growth Grand Challenge	Manufacturing supply chains	Life sciences	Nuclear	
	Ged Barlow	Andy Hulme	John Adlen / Graeme Bristow	Liz Demaison	
	Green Gas Catapult Energy Innovation District SMR / MMR	NMCL Made smarter NW2 Automotive	Medicines manufacturing centre Corridor Enterprise Zone	Cluster development Nuclear skills academy	
LIS LEP lead					
Early priority projects					
The five foundations	Ideas & innovation	People	Business environment	Infrastructure	Place
	John Adlen	Mark Palethorpe / Pat Jackson	Andy Devaney	Roy Newton	John Adlen / Mark Livesey / Local authorities
	R&D tax credits Grow on space SIA	Digital skills partnership Virtual IoT; SAP Health & work	Repurposing the growth hub	Transport strategy Digital implementation plan; HS2 & NPR	Local area IS Place/ design propositions; Quality of place
LIS LEP lead					
Early priority projects					

Process for workstream development

- Between February and May 2019 CWLEP will develop propositions and activity to deliver the LIS priorities.
- CWLEP has divided the LIS development into workstreams, focusing either on one of the evidence base specialisms or one of the Industrial Strategy's five foundations of productivity.
- Each will take a different approach. In some cases they are building on activity already in train (e.g. skills / transport) but for others these will be completely new area of exploration (e.g. Ageing).
- Metro Dynamics and CWLEP met to discuss the potential content of the workstreams, confirm the project leads and the expected outputs from the process.
- It was agreed that most of the workstreams are in a good position, with a starting set of initiatives to draw on for the content. There remain a few which require further work to shape potential proposals.

When	Actions
February	<ul style="list-style-type: none"> • Notify and brief each workstream lead on proposed process and milestones • Stocktake of starting point of each workstream – advanced / new etc - and what support each will need • Ageing Well GC roundtable • Agree workstream process with steering group • Identify any gaps and additional workstreams (eg grand challenges)
MILESTONES - end of February <ul style="list-style-type: none"> • A process in place to develop workstreams • Project leads briefed and leading their workstreams • Local area industrial strategies started 	
March	<ul style="list-style-type: none"> • Data & AI and Future of Mobility GC roundtables • Arrange workshop this week with all workstream leads to share work and look for cross cutting priorities • Individual updates with each workstream lead to assess progress and where extra support needed • Develop flow charts / logic chains to show rationale for proposals
MILESTONES - end of March: <ul style="list-style-type: none"> • Workstreams to have scoped potential LIS activity • LIS Storyboard planned out 	
April	<ul style="list-style-type: none"> • Strategy drafting • Create full LIS storyboard • Review workstream progress • Review local area industrial strategy progress • Provide additional meetings with leads as necessary • Second workshop with all leads to go through LIS storyboard
MILESTONES - end of April: <ul style="list-style-type: none"> • Full story board – circulated to LEP Strategy committee? • LIS drafting in progress • Share local area industrial strategy progress 	
MILESTONES - end of May: <ul style="list-style-type: none"> • LIS drafting complete • Draft local area industrial strategies [to be finalised in Summer 2019] • Work be circulated to LEP Board 	

Role of the Steering Group

- To monitor and review progress
- Three important questions which we must keep returning to are:
 - Is anything missing or does another workstream need adding?
 - Is a workstream stalling / needs taking out of the LIS?
 - What are the quick wins or emerging priorities to discuss with Government?

Workstream Output

Focus and outcome

In this section, the CWLEP workstream leads will describe the ambition and objective through the Local Industrial Strategy.

Key players and existing initiatives

This section is where the leads can outline relevant CWLEP assets, businesses and linked government and industry initiatives.

Current projects

Any projects which are currently underway and which should be promoted/expanded within the Local Industrial Strategy.

Government asks

The propositions which the LEP should make to Government through the Local Industrial Strategy to achieve the objective.

Energy & Clean Growth

(Lead: Ged Barlow; **work in progress**)

The objective is to lead the 2nd clean growth GC mission and position CWLEP at the heart of the UK's first zero carbon industrial cluster. There is a specific opportunity for collaboration with Merseyside on this.

- Create a Green-Gas Catapult as a spoke of the Energy Systems Catapult.
- Deploy the £4.15m LGF monies strategically to support work on hydrogen and link to ERDF North West hydrogen alliance funding.
- Push ahead with the Energy Innovation District at Ellesmere Port – goal to be successful in future calls through the Industrial Strategy Challenge funds.
- Promote the region's nuclear expertise and opportunity to be home to SMR/MMRs (potentially at Capenhurst). Potential to collaborate across borders, particularly with North Wales.

Manufacturing Supply Chains

(Lead: Andy Hulme; **work in progress**)

Seek to maintain and grow the broad manufacturing base in the region, focusing on areas of identified need, including automotive and supply chains and creating the optimum environment for post-Brexit industry to thrive. Work across borders on this with North Wales, Lancashire and the wider region.

- Develop and launch NM2, promoting the broader region as a major automotive centre of excellence and building a globally marketed brand identity for trade missions etc.
- Continue the Made Smarter pilot – this should be promoted, potential for expansion.
- Offer for C&W to be early adopter of the National Manufacturing Competitiveness Levels (NCML) rollout.
- Use industry backing to push New Product Launch Excellence (NPLX) scheme in the region, helping small manufacturers bring viable products to market.

Life Sciences

(Leads: John Adlen/Graeme Bristow; **work in progress**)

Opportunity to build on the world class medicines discovery and manufacturing offer with an end-to-end value chain of medicine discovery, formulation and manufacturing and support transitions to personalised medicine and next generation manufacturing.

- Create a new facility to test and manufacture small runs of new discoveries. Link this to the Medicines discovery catapult.
- Promote Hurdsfield as a medical manufacturing centre - 'with interaction/mentoring between large and small firms, and a hub for medical innovation in the North West.
- Shape an investment programme, using EZ business rates.

Nuclear

(Lead: Liz Demaison; **work in progress**)

Grow, consolidate and raise the profile of the region's nuclear cluster, ensuring the region has all the ingredients to support the sector

- Maximise role of CWLEP in the roll out of the nuclear sector deal, especially around supply chain development.
- Focus on growing skills pipeline (build on the UTC) in a Nuclear Skills Academy - this could be linked to training sites in North Wales.
- Potential to re-site the Gosport nuclear engineering facility? There could be scope to site it at Birchwood.
- Potential to develop new sector deal around decommissioning – link to draft business case currently under consideration by BEIS for nuclear manufacturing development and skills.

Ideas & Innovation

(Lead: John Adlen; **work to be developed**)

- Implement the SIA & grow the science corridor
- Promote R&D tax credits for business [question as to if they are appropriate for all businesses].
- Expand grow-on space available across the region.
- Increase A2F with clear pathway from idea to investment – role of business angels, private equity etc.

People

(Leads: Mark Palethorpe/Pat Jackson; inclusive growth - **work to be developed** skills - **work in progress**)

[Need to clarify role of the LIS in tackling deprivation, inclusive growth and PSR]

- Implement the Digital Skills Partnership and virtual IoT.
- Deliver the employer skills board priorities.
- Create the SAP and deep dive skills research.
- Deliver 'In to Work' sub regional programme.
- [Links to the PSR Board work?].
- Deliver the Prospectus for Inclusive Growth.
- Explore a living-wage pledge for public sector procurement.

Business Environment

(Lead: Andy Devaney; **work in progress**)

- Continue to implement the existing plans to repurpose the Growth Hub
- Use the LIS to make businesses aware of business support offer.

Infrastructure

(Lead: Roy Newton; **work in progress**)

- Deliver the Transport Strategy
- Prepare for and capitalise on HS2 and NPR
- Develop and implement the digital infrastructure plan.
- Link to C&W energy strategy.

Place

(Leads: John Adlen/Mark Livesey; **work to be developed**)

- Deliver the 100,000 planned new homes (and investment to unlock developments)
- Deliver the spatial propositions
- Proposals for new investment to revitalise and grow town centres & high streets
- Unlocking investment for employment land
- Local area industrial strategies to offer specific place based interventions and propositions.
- Role of design in place making - how can places be designed to make them work better? Focus on accessibility, sustainability and green improvements to places in C&W.
- Links to the Quality of Place Strategy