



**Cheshire and Warrington Local Enterprise Partnership
Performance and Investment Committee**

Wednesday 23rd September 2020 1.30-3.00

By teams meeting:

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Conference ID: 938 266 942#

Attending: Chris Hindley (Chair)
Stewart Brown, Sean Traynor, Paul Goodwin,
Peter Skates, Alex Thompson
Rachel Laver, Joe Toward

Apologies: Ian Brooks, Nichola Newton (only able to attend for item 4)

Presentations:
Sarah Williams, CWLEP – Skills funding

AGENDA

Agenda Item		Lead	Timings
1	Welcome, introductions and apologies	Chair	2 mins
2	Conflicts of Interest	Chair	5 mins
3	(i) Minutes from the meeting of 19 th August 2020	Chair	5 mins
	(ii) Actions Arising	Chair	5 mins
4	Update on WVR projects	NN	10 mins
5	Delivery Plan update- Marketing	NS	15 mins
6	Skills Funding allocation	SW	20 Mins
7	Programmes update - NW Crewe Cycling scheme - Risk review - RAG report	RL	15 mins
8	Local Assurance Framework	RL	10 mins
	AOB - October meeting date	All	5 Mins
Dates of next meetings, time 1.30 pm and Venue Wyvern House, unless otherwise specified:			
	28 th October 2020	Delivery Plan update - Skills with focus on Accelerate programme	
	25 th November 2020	Delivery Plan update - Infrastructure Getting Building Fund bids	

	16 th December 2020	Delivery Plan update - EZ
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**Minutes of the Cheshire and Warrington Local Enterprise Partnership
Performance and Investment Committee Meeting
held on 19th August 2020 at 1.30 via Teams**

In attendance: Chris Hindley (Chairman), Paul Goodwin, Sean Traynor, Alex Thompson, Peter Skates, Nichola Newton, Joe Toward (part), Ian Brooks, Rachel Laver

Apologies: Stewart Brown

Presentations on Digital 4.0 by Dheshi and Helen Nellist from CCSW
AMET centres – Nichola Newton and Cath Brierley
Strategy Delivery Plan update- Andy Hulme

Item No.	Item	To be Actioned by	By When
1.	Welcome, Introductions and Apologies Apologies from SB. JT to join later in the meeting Due to the Corona Virus meeting held via Teams		
2	Conflicts of Interest CH asked for any conflicts to be declared. Declarations of interest: NN- AMET centres		
3	Minutes and actions from the last meeting: RL to follow up with Computers for School projects as no claims have been submitted yet. Junior Board is now called the Engagement Board. Offer letters for new skills projects have been issued. Committee members agreed to continue to help ensure reports and claims are submitted on time. Netzero have responded to information request. Item discussed more fully later in the meeting. Programme risk register updated. Minutes approved.	RL	Sept
4	Skills presentations		

	<p>DG and HH from CCSW gave a presentation on their skills projects concentrating on Digital 4.0.</p> <p>Covid has impacted ability to deliver as focus has been on delivering online learning. The College has also suffered a significant reduction in income but remain committed to delivering this project.</p> <p>HH confirmed that tenders were due to be awarded on the 25th August and that the full grant will be spent by the end of September 20. £270k has been allocated for a 3d printer but again confident that it can be procured by the end of September.</p> <p>HH to send revised milestones.</p> <p>NN and CB an update on progress with the AMET centres project and Digital Skills project</p> <p>AMET Centres:</p> <p>Total remaining spend for Winsford to be invoiced by the end of October (£458k total cost).</p> <p>Warrington Kit (£526k total cost) is in the second phase and has been tendered yet but the list of kit required has been agreed. It won't be tendered until after October half term but the final claim will be submitted before Christmas.</p> <p>NN gave personal guarantee that the October date would be met.</p> <p>Digital Skills</p> <p>Project management plan will be submitted by the 18th September.</p> <p>CB commented on how good it has been to work with other colleges and see the potential benefits of the collaboration.</p> <p>The project could be seen as seed funding for the Stronger Towns bid which if successful will provide an amazing opportunity for the area nationally as a place of excellence for digital skills in construction.</p> <p>Meeting training needs are now more important than ever.</p> <p>WVR are leading on the procurement for the whole project. Due to some issues with Hub and spoke model NN would like a bit of contingency.</p> <p>NN confirmed that she is confident spend can be achieved by the end of December.</p>	HH	Aug 20
5	<p>Strategy Delivery Plan update</p> <p>Andy Hulme gave an update on the strategy delivery plan actions:</p> <p>Local Industrial Strategy not likely to be published in it's current form. Government is changing tack.</p> <p>White paper due covering recovery plans. Part of the LIS are more or less relevant than others.</p> <p>Need to develop a short term action plan.</p>		

	<p>Sustainability and inclusivity likely to become more central. Digital infrastructure Interim work received. Development investment plan due Sept this will feed into the sub-regional investment plan.</p> <p>Skill strategy is currently being reviewed. Pat Jackson is leading on this .</p> <p>Post Brexit work also being developed.</p> <p>Government asking for pipeline of projects as part of the comprehensive spending review. not yet clear what the scale or future programmes will be.</p> <p>SPF still likely to provide some funding to replace ESIF funds but again the quantum is as yet unknown.</p> <p>Natural capital - opportunities to secure funding will be informed by the natural capital audit and subsequent investment plan .</p> <p>AT- Future funding needs flexibility and autonomy to enable LEPs/local authorities to respond to needs in a timely and effective manner. RL confirmed that at every opportunity we have asked for greater flexibility especially between capital and revenue and to have discretionary funding which would enable us to respond to economic changes over programme periods rather than pre-empt what the funding will need to be spent on at the beginning of programmes.</p> <p>AH confirmed that he wasn't aware of any border control issues yet.</p>		
6	<p>Programme Manager Update</p> <p>Concern remains every ability of the Ellesmere Port project to spend all the ground funding by the end of March . RL confirmed that she had spoken with ST who is confident it is just a reporting issue and the funding will be spent on time. ST confirmed that he didn't think it was necessary To widen the approval for the project but that we can review the situation In September. He also confirmed that the accuracy of the forecasts on spend will be looked at in future reports and claims .</p> <p>RL Highlighted the improvement to outputs the slowly starting to creep up now that a number of projects are completed . As part of developing best practise it will be better if on your re forecasts of output were requested from project leads as at present they never updated from those included in the contracts. RL to follow up.</p> <p>NetZero</p> <p>RL ran through the update from EA technology. The project why not presenting such high carbon savings I'll see original version We're still supporting Environmental Protection and priorities an could still be used to</p>	ST	Sept
		RL	Sept

	<p>highlight to businesses what technologies they could install to reduce their carbon footprint.</p> <p>The committee agreed to ratify the approval of the project.</p> <p>GPF - There has been some interest in Funding but no funding is currently available until the enterprise zone loan facility is agreed . This is currently with CEC's legal team.</p> <p>Evergreen - no investment is yet to be made but it is understood but MHCLG will be writing to confirm some flexibility in the investment criteria.</p> <p>Business restructuring grants has seen huge demand almost fully committed within six days .</p> <p>Risk - RL ran through the corporate and programme risks, highlighting EZ Income uncertainty and uncertainty around crew hub on the high growth corridor.</p>		
7	<p>LGF quarterly report</p> <p>RL Run through the quarterly report . The committee agreed the report AT to arrange for a signed copy to be sent to RL.</p>	AT	August
8	<p>AOB – CH said that the Engagement Board were looking for tasks and asked P&I members to think about areas to add to their agenda.</p> <p>NN send apologies for next meeting.</p>	All	Sept



Cheshire & Warrington Local Enterprise Partnership

Title: Proposed Allocation of Remaining Local Growth Fund Skills Funding

Prepared by Pat Jackson and Sarah Williams

Date: 10th September 2020

1. Executive Summary

The purpose of this paper is to seek approval for the proposed allocation of the remaining £102k unallocated Local Growth Fund for Skills. The proposal is in direct response to issues arising from the current Covid-19 crisis, including the key issues below:

- There is a growing reliance on online and remote learning. There are four Local Growth Fund skills investments that were approved prior to Covid-19, which have a high BCR and which are already delivering in line with their business plans. In the light of Covid-19 these four investments have been able to make some shift to remote and online delivery but would benefit from some relatively small additional investments that would enable them to move to more online delivery, thereby widening access and extending the scope of the project.
- The investment that was approved in July to support widening access to new technologies and digital skills was in direct response to Covid-19 but when it was approved, the Performance and Investment Committee expressed some concern that there was insufficient engagement with communities to the north and east of Crewe - in particular Macclesfield. More recently there has been a report on young people in Cheshire and Warrington which has highlighted major disparities in numbers of females studying digital skills and engineering (Annex Ai). Local authorities have also expressed concerns about the need to provide access digital technologies to enable job search and other online activity via small local community based programmes.
- In Cheshire and Warrington survey evidence suggests that 13% of young people don't have access to a laptop to enable them work remotely when not in school or college. As they transition from school to further education some of the most disadvantaged of these students are at risk of dropping out. Our local colleges are working with local authorities to identify the most vulnerable students and provide additional support – access to devices for online and remote learning would enhance the packages of support already being developed.

The remaining unallocated £102,861 is a result of the decision by a previously approved project (the Blue Beck Games Hub) not to proceed due to the difficulties of delivering the project under the current Covid-19 restrictions.

2. Proposal for the Allocation of the Remaining Local Growth Fund Skills Funding

The proposed use of funds is to:

- Use £30k of the remaining funds to support 4 of the 15 already contracted LGF skills projects that are performing well and have a cost benefit ratio (BCR) of between £16 : 1 and £36 : 1, to assist them in moving some of their delivery online as a response to Covid-19 restrictions. The projects would be invited to submit proposals for the additional funding and will be required to increase their outputs.
- Use £27,800 of the investment to extend the Widening Access to Technology and Digital Skills project to additional communities north and east of Crewe, to support learners on smaller programmes and those applying for jobs online.
- Use £45k of the remaining funds to provide laptops to a targeted group of 16-19 year olds who are transitioning from school to FE college and in danger of becoming NEET over the next few months. The laptops would be part of a wider package of support provided by our colleges to encourage our most disadvantaged students to stay in education. The £50k would provide up to 180 laptops. The investment would be led by one of our local colleges on behalf of the other colleges. The funding will be allocated based on the number of students who live in areas with the highest Income Deprivation Affecting Children Index (IDACI). Annex Aii provides key local labour market intelligence used to inform this need.

3. Rationale for the Allocation of Funding

The sections below provide a rationale for each of the above proposed allocations.

3.1 Proposal to Allocate £30k for Equipment to Support Local Growth Fund Skills Projects in their Response to Covid-19

In response to Covid-19 and the requirements for social distancing there is need for education and skills delivery training programmes to adapt to online and blended models of delivery.

With the exception of two projects (the digitalisation of construction project and widening access to technology and digital skills), the other 13 Local Growth Fund Skills projects already contracted were approved prior to Covid-19. Some of the investments have been delayed because of the Covid-19 crisis but are now taking steps to enable them to start delivery as soon as possible and most are making some adjustments to their delivery models to enable more remote access and online learning.

The additional funding will support further development of 4 of the 13 projects by enabling more online delivery. This will include purchasing equipment to make and deliver podcasts and video tutorials. The 4 projects identified are delivering in line with their business plans and further funding will enable them to widen the scope of their projects by increasing access to as many people as possible as quickly as possible. The projects to be invited to benefit from this additional funding are:

- Carpe Diem – Innovation Open to All (IOTA)
- Youth Federation – Yocto.Digital
- Live Wire and Culture Warrington – Made.Digital
- Warrington Vale Royal – Community Libraries

To ensure that the funds are spent within this current financial year, it is proposed that funding is allocated to projects that are already performing well. However because these projects were approved prior to Covid-19 and they need to adjust their delivery model due to Covid-19, which was an unknown risk at the time of application.

The 4 projects will be invited to bid for additional funding from the £30k available. The projects will be asked to submit proposals for the additional funding, with details of how they will widen the scope of their project, increase their outputs and any further matched funding opportunities. The additional investments will be facilitated through change control and contract variation.

We would expect these projects to be able to order equipment quickly, spend by the end of November and claim in December 2020.

Summaries of each of the projects and their outputs are included at Annex B.

3.2 Proposal to Allocate an Additional £27,800 of Funds to Extend the Widening Access to Technology and Digital Skills Project to Additional Community Settings

This project was approved and ratified at the LEP's Employers' Skills and Education Board and Performance and Investment Committee in July 2020. The project is a partnership between Cheshire College South and West, UTC Warrington and Warrington and Vale Royal College. This project has provided assurances that the £125k allocated will be spent by 05/10/2020 and has a high BCR of £5.4 : 1. The outputs include:

- Learners benefitting – 16,900
- Businesses benefitting – 500
- Jobs created - 100

Annex C provides a summary of this project including outputs.

The proposal is to provide a further £27,800 to extend the reach of the project - geographically to include areas north and east of Crewe, in particular Macclesfield which was not fully covered in the initial application and in terms of gender for example engaging more females in digital technologies.

The project has already indicated that they would be keen to extend their partnership working to smaller programmes of delivery in local clubs and community settings.

The additional £27,800 is a result of one approved project not proceeding, this has enabled us to offer funding to a project that is in direct response to covid-19, which was originally limited because of the level of funding available. The additional funding is an opportunity to further extend the scope of this project. In developing the proposal, the project partners will be asked to work closely with other local skills and employment programmes that have been established in response to Covid-19 including Kickstart. This could include provision for support to enable those applying for jobs to have access to a laptop.

The project will be invited to submit a proposal for the additional funding and will be required increase project outputs. The investment will enable addition laptops or chromebooks to be purchased. This will increase the numbers of individuals able to access learning in multiple locations.

Cheshire College South and West have made great progress in moving on all three of their current projects which they expect to have spent all the LGF by the end of the September. If approved the project have confirmed they will be able to order equipment quickly, with spend by the end of November and a claim in December 2020, hopefully sooner subject to availability of equipment.

3.3 Proposal to Invest £45k in Equipment to Support Resourcing a Programme Aimed at 16-25 Year Olds at Risk of becoming NEET due to Covid-19

Local partners are very concerned that during the current economic downturn some of our most vulnerable young people will be at a higher risk of becoming not in education, employment or training (NEET). The proposal is to develop a discreet support programme for these young people through their post-16 colleges.

Covid-19 is forecast to impact greatly on apprenticeship and job opportunities for young people. In addition to the increased risk of apprentices being made redundant, new apprenticeship starts are forecast to decrease significantly. The Young People's Commissioner for England has forecast that 120,000 young people are risk of becoming NEET (Not in Education, Employment or Training) this autumn. The situation is further exacerbated that those in Year 11 in 2019-20 are likely to have been out of formal education for six months.

There are many complex reasons why a young person may be at risk of becoming NEET. Accepting that there is an increased risk in Autumn 2020, the sub-group of the Employers' Skills and Education Board met in July 2020 and identified 3 core groups that require specific focus this year. These groups are listed below:

- Learners leaving Year 11 in August 2020 and not engaged with Colleges, Schools or Training Providers by 30 October 2020
- Learners leaving Year 13 in August 2020 who would normally have progressed to apprenticeship, employment or University
- Learners enrolling on a College course but in danger of early drop-out (pre-42 day)

All colleges have been asked to open fully whilst maintaining social distances rules and infection control measures. This alongside the impact for staff and learners to isolate for 14 days from a positive Covid-19 test within a social bubble will mean an increased emphasis on blended learning and potentially remote learning.

The proposal is to provide Local Growth Funding to support the colleges listed below by providing laptops to counter digital poverty and reduce a barrier to learning that may prevent young people to engage or remain engaged in education and training. Funding for laptops would be allocated based on the number of students who have started college courses and who live in areas with the highest Income Deprivation affecting Children Index (IDACI) and historically relatively high level of young people not in education, employment or training (NEET).

- Cheshire College South & West
- Macclesfield College
- Priestley College
- Reaseheath College
- Warrington & Vale Royal College

If approved a lead College will be identified and will purchase the equipment on behalf of the others in the same way as the #GettingStudentsOnline project. The Colleges will be required to confirm that they will, if necessary, provide WiFi dongles or SIM cards to enable internet access for the student and all necessary software licences.

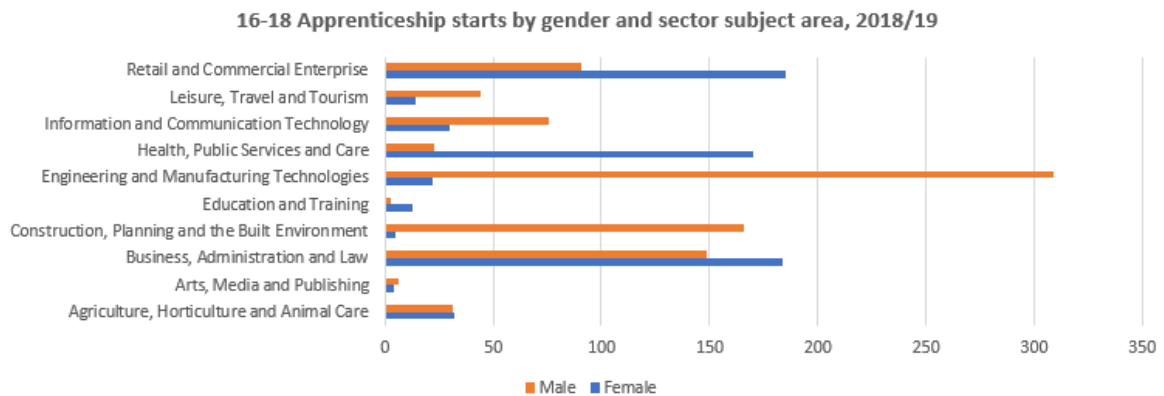
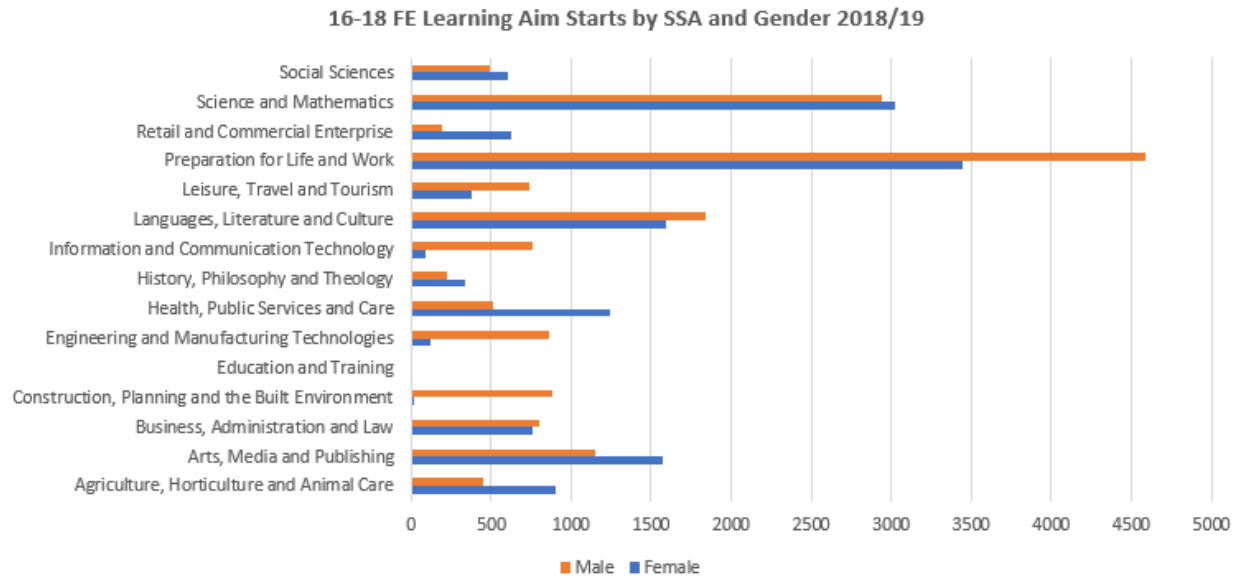
We acknowledge there is a risk associated with allocating this funding to the Colleges without going to an open call, however College working with local authorities in Cheshire and Warrington have already demonstrated a significantly above average knowledge of the young people at risk of becoming NEET and will therefore be able to target this funding to the most vulnerable students.

All colleges will need to demonstrate that they are working with other key stakeholders (in particular local authorities) to limit an increase in NEETS. A project evaluation return will need to be submitted by each College in January 2021 and September 2021, providing information on how the resource provided has been deployed and the impact, including data on number of young people supported, gender, age, attendance, residential postcode, disability status, ethnicity and destination/progression.

We would expect this project to be able to order equipment quickly, spend by the end of November and claim in December 2020.

Annex A – Local Data and LMI informing the areas

Annex Ai - Subject sector areas (SSAs) with significant gender disparities in levels of participation in FE and apprenticeships



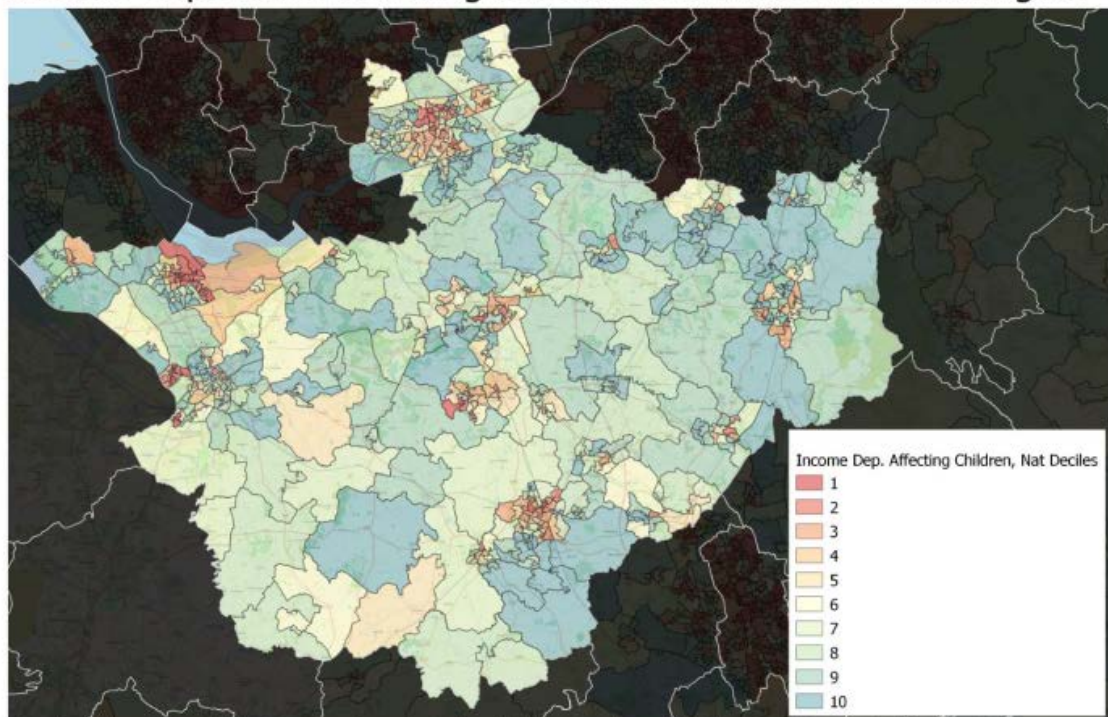
Annex Aii - Areas of Deprivation

The Income Deprivation affecting Children Index (IDACI) measures the proportion of all children aged 0 to 15 living in income deprived families. The highest levels of deprivation on this measure occur in Ellesmere Port, areas to the north west of Chester, parts of Warrington, parts of Winsford and areas of Crewe.

The map below shows the Lower Super Output Areas of Cheshire and Warrington categorised according to their IDACI scores. Areas shaded dark red are in the most deprived decile nationally. Areas shaded blue are in the least deprived decile nationally.

The highest levels of deprivation occur in Ellesmere Port, areas to the north West of Chester, parts of Warrington, parts of Winsford and areas of Crewe.

Income Deprivation Affecting Children in Cheshire and Warrington



Map by Brennan Wilson Ltd in QGIS. Data from the Index of Multiple Deprivation (2019). OS and OpenStreetMap

Annex B – Details of Projects Identified to Benefit from the Investment in Equipment to their Response to Covid-19

The tables below provide a summary of the projects who will be invited to submit proposals on how they can further extend access to their projects. overview of the projects and

Carpe Diem – Innovation Open to All (IOTA)

Summary	Original Allocation	Outputs
<p>IOTA will provide world class STEAM training for the local and regional economy; bringing together students, teachers, job seekers, the existing workforce and businesses to deliver an unrivalled programme of STEAM education, open to all, with clear pathways to thousands of exciting jobs and careers.</p> <p>The skills developed include coding/AI, AR/VR, robotics, advanced engineering and prototyping, programming computing hardware and AV resources to deliver exceptional STEAM training programmes.</p>	£118,800	<p>Learners benefitting – 5,016 Businesses benefitting – 590 Jobs created - 39</p>

Youth Federation – Yocto.Digital

Summary	Original Allocation	Outputs
<p>Yocto Digital project operates to achieve the following two main Goals:</p> <ul style="list-style-type: none"> • Cyber Skills: Inspire potential talents and bridge the gaps to create a pipeline for cybersecurity. • Cyber Safety: Make people safe in the digital world. <p>The programme is aimed at people who are interested in gaining cyber and digital skills or simply wish to know more about cybersecurity - even with no related background or prior knowledge. At the Security Operations Centre (SOC), our operatives run a series of workshops starting with the Cyber Security Taster Session. During these workshops, participants have the chance to do some threat hunting and cybersecurity simulations on 'real-time' cyberattacks. Participants will then engage in a series of exercises designed to get them thinking like cybersecurity professionals.</p>	£17,398	<p>Learners benefitting – 2,700 Businesses benefitting – 325 Jobs created - 0</p>

Live Wire and Culture Warrington – Made.Digital

Summary	Original Allocation	Outputs
<p>Digital creative skills outreach programme targeting:</p> <ul style="list-style-type: none"> • Young people will learn how to use technology to their benefit and understand how it works, and rather than being passive consumers of tablets or smart phones they will be able to create and design apps themselves. They will make friends and connections and learn how to work in teams, all the time developing • Small businesses with bespoke training ranging from simple word press and social media training to AR and coding designed to upskill local business and develop artists creativity. • Library staff – upskilling staff to be able to deliver digital programmes. <p>The equipment will be based in Warrington Central Library, all equipment will be mobile and will be transported to community centre's, education and learning buildings and libraries. This also includes businesses in Birchwood Park, Omega Park, Daresbury SciPark.</p>	£19,992	Learners benefitting – 7,000 Businesses benefiting – 300 Jobs created - 40

Warrington Vale Royal – Community Libraries *

Summary	Original Allocation	Outputs
<p>Digital skills delivery in the community for adult learners and the workforce of local businesses, with training provided through 'Community Digital Learning Hubs' at Northwich and Winsford libraries.</p> <p>As well as engaging a range of learners with this technology, the college will upskill a range of volunteers, currently engaged in work with the libraries, to add to their skill-set and experience. There is already an existing 'IT buddy' volunteer offer in CW&C libraries and this would allow for expansion of this, further inspiring residents, especially those progressing into employment, to engage with digital learning and upskilling.</p>	£39,100	Learners benefitting – 400 Businesses benefiting – 0 Jobs created - 0

* Please note there are concerns about spend on the other larger Warrington Vale Royal Advanced Manufacturing and Engineering Training (AMET) project. These have been raised by the LEP's Performance and Investment Committee and the project has provided assurance that spend will be completed by the end of December 2020.

Annex C - Details of the Widening Access to Technology and Digital Skills Project

Project Summary	Original Allocation	Outputs
<p>The investment of £125k is being used to purchase equipment which will support and develop businesses, educational establishments, and communities within the Cheshire & Warrington LEP region in their use of and adoption of digital skills and new technologies.</p> <p>The equipment will enable the Partnership to build capacity of available training venues so that delivery is not restricted to college campus locations. The project will support businesses and individual residents across Cheshire and Warrington. College campuses at Warrington, Winsford, Crewe, Ellesmere Port and Chester will provide fixed bases access to technologies and skills development. Extended reach will be enabled through co-operation with community learning centres and libraries who will offer access points for equipment and learning. These links will provide valuable resource to identified deprived neighbourhoods or particularly rural locations. Additionally, access in rural districts will be covered through utilisation of mobile units purchased under other LGF skills projects.</p> <p>The Partnership will work closely with the Accelerate Cheshire and Warrington Training Programme to enable participants to access the full range of training opportunities. The investment will also share equipment and facilitate online delivery for the other skills programmes across Cheshire and Warrington including the LGF skills projects and the Pledge.</p>	<p>£125,000</p>	<p>Learners benefitting – 16,900 Businesses benefitting – 500 Jobs created - 100</p>



**Cheshire & Warrington Local Enterprise Partnership
Performance and Investment Committee**

Title: Programme Manager Update Report

Agenda item:7

Prepared by Rachel Laver

Date of Report: 23rd September 2020

1. Executive Summary

With just over six months to go of the investment period for the Local Growth Fund programme, there are 52 live projects. Overall, the majority are delivering well despite setbacks due to COVID related issues and should complete on time. Some have just suffered minor delays and will complete before Christmas, others are forecasting to complete in late q4, giving very little scope for slippage or to deal with issues as they arise. So as we move through the next six months it is recommended that there is a focus on these projects or any others showing significant delays so that every effort can be made to ensure the funding is spent by the end of March and not lost to the LEP and sub-region.

We should expect payment of 50% of the Getting building fund monies in the next few weeks and further details of the spend and reporting requirements. The three projects put forward for funding will develop their businesses cases and have the independently appraised in line with the LEP's Local Assurance Framework, for consideration at the November P&I meeting.

The attached RAG report shows the status of all projects. Projects are only reported by exception below.

1.1. Energy Fund.

1.1.1. Net Zero

EA technology has had four quotes for the Variable Refrigeration System (VRF). The programme has slipped and is dependent on much of the work being carried out in q4. A meeting has been scheduled to discuss the programme to see if any elements can be bought forward.

1.2. Skills Funding

1.2.1. Digital Hub- Project 4.0 (CCSW)

The college has made great progress since the last meeting and while they won't be able to claim the full grant by the end of September as stated at the last meeting, they will have spent the majority and the delays are down to supply issues.

1.2.2. AMET Centres (WVR) and Digital Skills in Construction

Nichola Newton due to update the meeting on the revised timescales as those agreed at the last meeting cannot now be met. An offer letter for the Digital Skills in Construction project cannot be issued until revised conditions are agreed. The Employer and Skills board have approved the revised timescales.

The equipment for one of the AMET centres will be in place by the end of November, the second centre will not

1.2.3. UOC- High Performance Private Cloud

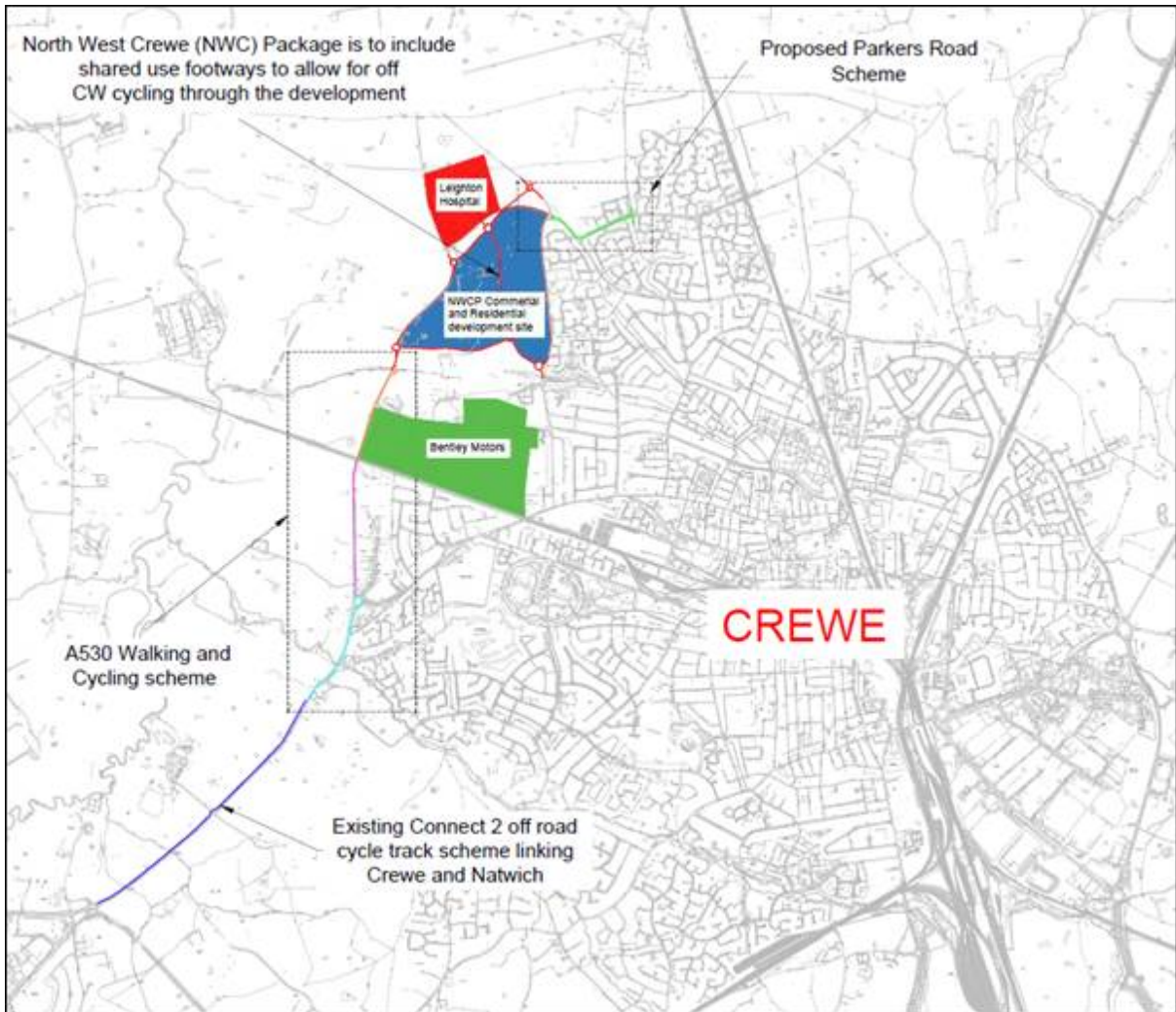
Most of the kit to be used within UOC has been acquired but they continue to face delays with acquiring a van and kitting it out but hope to have completed the capital spend by the end of the next quarter.

1.3. NW Crewe Sustainable Transport Scheme

CEC is having difficulty acquiring a small area of land required for the scheme. The LEP has already reallocated money from this scheme to CEC's other Sustainable travel scheme, and already approved the splitting of this project into phases to allow for spend as there were other land issues further up the proposed route. CEC is in the process of delivering a wider North West Crewe Package of improvements as shown on the map below. The total value of these works is £36.5m which the council has secured funding for. They have spent £5m to date. Enabling works are due to start on site in the spring.

It is recommended that the NW Crewe Sustainable travel scheme is wrapped up with this package of works for funding purposes so that the risk of the funding being lost while the land issues are resolved is moved.

The council would be issued with a revised offer letter obligating them to still complete the scheme, but it wouldn't need the funding wouldn't need to be spent by March as the Council could claim against the costs to date incurred on the wider programme. There is the additional benefit that the LEP may be able to claim some of the outputs associated with the wider scheme.



1.4. Ellesmere Port One Public Estate

Work on relocating the bus station is continuing and has been subject to a two week delay due to issues with a sewer. The start on site of the main works has been pushed back a month to October. The latest monthly report also shows that spend is continuing to run behind profile and so there is a high risk that the LGF won't be spent by the end of March unless mitigation measures are put in place. The project is also running over cost. Given that the project is responsible for a quarter of the LGF spend required this year, they have been asked to move to monthly claims.

Recommendation

It seems prudent that as in the project above CWAC consider requesting the wider Ellesmere Port Development programme is approved to reduce the risk of the funding not all being spent by March especially give the issues with COVID and the prospect of further lockdowns affecting supply and ability to work on site.

1.5. Business Energy Efficient Programme (BEEP)

The BEEP project is going so well that it is fully committed and has a waiting list of projects requiring funding, with 43 businesses set to receive funding to help them become more energy efficient following their surveys.

2. LGF Finance

There are only a few projects that claim monthly, but to help show a more positive picture at the mid-year review meeting, the actual spend figures reported for July and August for key projects show a further £2m has been spent towards a profile of £5.5m for the quarter. Tarvin road which is now on site is showing spend significantly ahead of profile which is great.

3. Evergreen Fund

CBRE has issued heads of terms to one investment which they hope to complete by the end of the year. Deal flow has been slow. Committee members are asked to continue to promote this fund to potential interested parties.

Corporate Risks:

RISK SCENARIO	IMPACT	FUTURE CONTROLS / MITIGATION MEASURES	Planned actions	Residual risk rating		
				IMPACT {1-5}	LIKELIHOOD {1-5}	TOTAL
As a result of the high degree of volatility with regard to EZ income arising from forecast accuracy, potential VOA revaluations, there is a risk of failure to exceed baseline on EZ sites meaning less or no income would be due to the LEP. Also, future changes to Business rates may impact funding available. EZ loan brings repayment risks.	Unable to undertake the necessary EZ investments, repay loans and develop other areas of LEP activity.	Meet with business rate function staff to improve forecast accuracy and determine contingencies. Establish a reserve within EZ funds. Manage expectations about availability of finance and reduce investment programme accordingly if need be.	Improve forecasting and monitoring of cashflow and ensuring that we have sufficient levels of reserves to manage short-term variances in EZ income. Ensure sufficient flexibilities to turn on and off commitments.	3	4	12
As a result of uncertain economic conditions, or onerous programme deliverables, there is a risk of a lack of match funding or challenging outputs which make achievement of projects almost impossible.	Failure to deliver economic growth, skills or the quality of place aspired to in the Strategic Economic Plan and Local Industrial Strategy. Failure to deliver outcomes and outputs within prescribed timescales leading to failure to meet the LEP's economic objectives leading to a downgrading of the LEPs Delivery and Governance ratings.	The LEP continues to market support to local authorities, businesses and colleges for programmes committed with the various programme funds initiated by Government departments. Understanding what we can do with the businesses which are investing	Investment in developing business cases and "Place" marketing has been approved by the board and further use of EZ retained business rates is expected to continue creating opportunities and awareness. Committees are tasked with redirecting funding for failing projects in order to prevent loss of funding. Continue Horizon scanning to drive pipeline of appropriate projects.	4	3	12

Not appropriately costing new funding bids and programmes and the potential for under delivering on programmes such as Accelerate	The LEP may have to find the funding to underwrite underperforming projects and programmes and or to provide additional funding to ensure adequate resources are in place to deliver what has been contracted. There is also reputational damage to the LEP if projects and programmes underperform as well as loss of funding	All new bids for funding to be reviewed by Finance to check the delivery is affordable and appropriately costed. All financial implications for non-delivery need to be risk assessed so that the LEP can make the necessary provisions if need be.,	Carry out a review of all existing funding contracts so that the LEP fully understands and can account for the financial implications of those programmes e.g. Accelerate which requires the LEP to cash flow the delivery costs with the funds only being reimbursed if the targets are met.	4	3	12
Corona Virus: internal staffing internal delivery External delivery Local economy	projects may have to be scaled back. Regeneration is delayed, economic improvement is hampered. LEP may be criticised for level of support offered	Lobby for extra funding and flexibilities in funding programmes. Work with partners and stakeholder to increase impact of what can be done collectively.		5	2	10

Programme Risks

RISK SCENARIO		EXISTING CONTROLS / MITIGATION MEASURES	FUTURE RISK RATING		
RISK	IMPACT		IMPACT {1-5}	LIKELIHOOD {1-5}	TOTAL
Crewe Hub - Risk that project may not happen due to national political uncertainty and or that the funding isn't fully spent due to the delays with the project	Reputational risk. If govt decide not to go ahead then there the economic benefits won't be realised. Not achieving the maximum connectivity to the Hub and thereby reducing the economic benefits of the Hub and VfM.	Working closely with new govt/, CEC, DfT and the rail industry to deliver a scheme which supports the wider economic growth of the region.	5	3	15
Failure to deliver Accelerate in line with SLA	Reputational damage, loss of funding, funding could be reclaimed/ fines imposed and lost opportunity.	Recruited 2 staff with one to be appointed. Changing focus of third role to bring range of expertise. Regular monitoring using CRM, Weekly meetings with all staff inc. UOC. Delivery board and mgt board established to give adequate oversight.	4	3	12

Projected retained business rates not being fully realised.	Reduction in retained business rates and delay in investment projects paying back. The VOA value our investment projects lower than projected as part of the business case. We don't capture all the business rate growth in the EZ. Revaluation reduces overall business rate income	Projected business rates assessed by property advisers as part of the appraisal of business rates, based on previous business rates. Cushman and Wakefiled commissioned to assess historic and future business rate retention on each EZ site to help give confidence in projections. Only investing a proportion of business rates from any one scheme so that there is cover if an investment fails/defaults.	3	3	9
It may be difficult to invest Evergreen due to the priorities it is being drawn from	Loss of funding and reputational damage	Work with partners to develop a strong pipeline of projects. Appoint fund manager with strong history of investment	3	3	9
Middlewich rail study isn't supported or doesn't meet expectations. Middlewich study raises expectations of delivery which will need funding.	Reputational damage, potential loss of opportunity to secure govt. funding. Doesn't support the SEP or doesn't take account of cross boundary issues. Potential rail and infrastructure improvements are not delivered in a timeframe that meets people's expectations. Reputational impact, accusations of waste of money for study to be completed if no capital available.	Completed Feasibility study and started dev. Of SOBC. Stakeholder closely engaged with SOBC dev. Initial BCR is poor but figures being reviewed by consultants. Revisit by end of Feb.	3	3	9
Failure to deliver a HS2 station at Manchester Airport will constrain access to the airport and restrict its growth potential.	inhibits our ability to deliver the SEP through insufficient connectivity of the airport.	Working grp est to look at these issues and will feedback recommendation to relevant authorities	3	3	9
Bus Strategy not agreed, or could raise expectations, or causes tensions between bus companies/LAs and the LEP.	reputational risk to the LEP. Busses will continue to underperform which would impact of the regions ability to fulfil it's potential. Ie.it will hinder economic growth if people are unable to effectively move around the region. Environmental impact of less people using buses (2-5% of people use busses.)	Collaborative working with the interested parties. The vice president of the confederation of the passenger transport in the NW is now an advisor to the LTB.	3	3	9

Summary of project status

updated: Nov-19

Project Name	Main Recipient	Main Contractor	Project description	Total Cost (£)	LGF Grant (£)	Current RAG Status	Total Paid to date (£)	% of grant paid	Current Position
LGF									
Live Projects									
GM & Cheshire Life Science Investment Programme	Catapult Ventures	Catapult Ventures	£31m Life sciences Investment Fund.	31,982,000	10,000,000	→	10,000,000	100	Invested £18.4m into 29 investments. 16 of which are in Cheshire. Full grant paid. Extension to investment period agreed.
Centre Park Link (Warrington)	Warrington Borough Council	Balfour Beatty	The Centre Park Link comprises a new highway route into the Town Centre, providing access to developable land. This involves the construction of a new bridge structure and associated highway link.	19,891,000	5,300,000	→	5,300,000	100	Works due to be completed in January 21, delayed due to need to divert a water main that wasn't deemed necessary previously.
Ellesmere Port Central Development Zone	Cheshire West and Chester Council	Vinci	Development of new council offices for use by CWAV staff, DWP and For Housing on old bus station site. Relocation of bus station, demolition of existing council offices to make way for new housing.	17,392,000	8,332,000	→	2,412,797	29	Work progressing on site. Main works due to start on site next month. Some slippage during quarter due to sewer issues.
Crewe Market Hall	Cheshire East Council	Parkinsons	Refurbishment of the indoor and outdoor market to bring more variety to the markets and create more opportunities for the space to be used in the evenings.	3,900,000	2,209,457	↗	2,209,457	100	Completion of market hall works delayed due to COVID. Now expected to complete in December. Full grant paid. Formal launch of new market expected Easter 21. Uncertainty in the market might mean there is a slow take up of units.
Unlocking Winsford Industrial expansion Land	Cheshire West and Chester Council	A E Yates	Infrastructure works to open up the site for redevelopment to create new commercial and industrial buildings with associated jobs.	5,000,000	3,800,000	→	2,721,964	72	£278 works due to start at the end of September. Project due to complete in March. Spend is beginning to look very tight within timescales.
Tarvin Road (Chester)	Cheshire West and Chester Council	Balfour Beatty	Improvement to the highway to help improve traffic flow.	5,427,000	3,663,000	→	1,603,273	44	Site compound established and works started in August.
Warrington West Programme									
Omega Local Highways Schemes phase 1 and 2b	Warrington Borough Council	Not yet appointed contractor	Highway improvements. Preferred option currently being developed.	8,815,000	4,050,000	↗	-	-	Phase 1 works delays due to overrun with phase 3b works. Looking at project plan to see where time savings could be made Phase 2b expected to start on site in October.
Warrington West Station cycle access	Warrington Borough Council	Not yet appointed contractor	New cycle and pedestrian access to the station	345,000	250,000	→	-	-	Issues acquiring the land from Network Rail likely to lead to delays, however NR are supportive and the delays is a result of them saying WBC need to take more land.
Burtonwood Omega Path (WBC)	Warrington Borough Council	Not yet appointed contractor	This is a new 3.5m wide shared use path alongside Burtonwood Road/Clay Lane in North Warrington which aims to provide a safe, secure and attractive cycling and walking link between the west side of Burtonwood village and the commercial and employment growth areas of Omega, Gemini and Lingley Mere. The length of the proposed path is 2.4km	1,650,000	500,000	→	-	-	Started on site in July. Due to complete in January 21.
WW programme total				10,810,000	4,800,000		10,197,000	94	Payment made against programme of projects
Skills									
C&W Security Training	Youth Federation	Youth Federation	an investment in computers, servers and networking equipment to deliver cyber security training to individual learners and local businesses. The equipment will be based at the Science and Technology Facilities Council, Daresbury. The proposed business model is based on an existing facility in Salford.	297,398	17,398	→	17,398	100	The centre is now fully equipped and ready to go. E-Platform being developed to deliver on line learning
Community Learning Hubs	Warrington and Vale	Warrington and Vale	Project to provide digital equipment for use in the community by adult learners and the workforce of local businesses, situated in "Community Digital Learning Hubs" at Northwich and Winsford libraries. The college will co-locate some of its adult and community (ACL) provision at the libraries and will augment existing learning opportunities there, primarily focusing upon digital familiarisation and upskilling.	52,525	39,038	→	39,038	100	Continuing to develop community offer. Working towards libraries opening in Sept. Project particularly important given help people will require applying for jobs.
The digital hub - Digital doorstep	CCSW in collaboration with Forward Futures	CCSW in collaboration with	an investment in portable, entry level specialist equipment to support the development of additive manufacturing and virtual and augmented reality. The equipment will be based at Cheshire College South and West's Crewe campus.	44,172	18,235	→	9,629	53	Most of the equipment now acquired. Looking at options to work with schools and businesses.
Made Digital (previously Warrington digital)	Culture Warrington	Culture Warrington	an investment in equipment to deliver coding, digital fabrication, physical computing workshops to young people and vulnerable people in schools, central and neighbourhood libraries and businesses within Warrington. The investment would build on pilot work already undertaken by LiveWire Warrington library staff and Spark at Penketh High School.	37,892	19,992	→	15,074	75	project has been successfully established and already run 4 sessions with a total of 46 participants.
21st Century Skills Lab	UTC Warrington	UTC Warrington	an investment in specialist equipment to support the development of computer network management and cyber security skills. The equipment would complement the UTC's cyber curriculum. The equipment would be located at Warrington UTC but could be moved and installed at a range of temporary sites.	39,988	19,988	↘	14,135	71	Kit still being acquired. Work on setting up lab continuing. Researching online delivery options.
Macclesfield Stem Centre	AstraZeneca	AstraZeneca	Investment in a STEM Centre at AstraZeneca Macclesfield to allow employees and visitors to experience AR, VR, 3D Printing and Projection Mapping. The STEM Centre will be a dedicated building and use existing underutilised space on the AstraZeneca Macclesfield site whereby employees can go to experience immersive digital content for training in digital and increase their awareness and understanding of advanced manufacturing and research.	402,420	268,420	↗	147,496	55	Revised kit requirements to improve online offer. May have £40k left which they don't require. Awaiting a response.
The Digital Hub - Project 4.0	Cheshire College South and West	Cheshire College South and West	Investment in a digital hub employing cutting edge technology including Virtual Reality, Augmented Reality, Robotics and Additive Manufacturing that would be based in a central and fully accessible Digital Hub on College campuses. A proportion of the equipment that is readily portable will be incorporated into a mobile learning centre that will deliver the opportunity to engage with the technology and the desired reskilling and upskilling.	2,230,749	913,648	→	124,526	14	some equipment acquired. Project being impacted by COVID. Remaining equipment to be acquired during q2 subject to supplier availability. Nil claim for q1
Automatic Milking dairy	Reaseheath College	Lele	Investment in a new automatic milking dairy to provide training, upskilling and reskilling and education in digitalisation, robotics and data-driven dairy management. A key part of this is the creation of a Centre for Dairy Automation and Robotic Milking.	736,000	656,000	→	73,330	11	Tender process completed. Capital works progressing very well. Robotic milking machines due to be installed in November.
The Controlled environment Food Production Centre	Reaseheath College	Reaseheath College	Facility to develop precision horticulture through controlled environment food production.	450,000	340,000	→	-	-	Tenders returned. Project not expected to complete until March so very little scope for slippage

Specialist equipment to transform Digital and advanced manufacturing skills	Macclesfield College	Macclesfield College	New Digital Hub to provide Agile Project Mgt training, cyber security, coding and robotics.	1,124,912	521,615	→	278,062	53	Capital Works completed. Formal launch still expected in September but large kit delayed and not expected to arrive until October. Will impact spend profile.
High Performance Private cloud	UOC	UOC	Investment in client server computing environment for use by industry and education.	1,968,308	893,005	→	147,204	16	Servers ordered. Looking at working with Reaseheath and WVR. Not bought van yet as dealers have been closed. Now appears to be focussing more on schools rather than businesses. Have confirmed that they should be able to acquire all kit in the next qtr.
IOTA	Carpe Diem	Carpe Diem	skills lab to train participants in their STEM confidence and raise aspirations across new technology and advanced engineering.	398,560	118,800	→	118,800	100	Kit acquired but returning some as not easy to clean and looking at replacing with more appropriate kit. Delivery to move to online until Lockdown eases.
AMET centres - Warrington Campus and Vale Royal campus	Warrington and Vale Royal	Warrington and Vale Royal	Advanced manufacturing and Engineering Centres. The Centres will enhance the skills of prospective and current employees through the training is the use of specialist equipment.	1,369,000	656,000	↗	96,583	15	Launch date postponed partly due to COVID. Kit being acquired for campuses separately. Project completion slipped to Feb 21.
Computers for schools	Various schools	Various schools	Funding to provide laptops to schools to lend to students with no access to a computer at home	30,000	30,000	↗	-	-	Still not had a claim from any project or a monitoring report despite request.
specialist equipment to transform digital skills in Construction	Warrington Vale Royal	WVR, CCSW, UTC	The ACT hub and spokes aim to assist the industry to build high quality, smart, green and efficient building infrastructures, faster, cheaper and more sustainably than ever before.	571,500	260,000	→	-	-	Offer letter issued. Stated cannot sign based on current terms and don't expect project to complete until Jan 21
specialist equipment to widen access to technology and digital skills	Cheshire College South and West	CCSW, Macclesfield College	To purchase equipment which will support and develop businesses, educational establishments, and communities within the Cheshire & Warrington LEP region in their use of and adoption of digital skills and new technologies.	270,500	125,000	→	-	-	Offer letter issued
Energy Innovation									
Low carbon Energy Efficient grant	Blue Orchid	Various	Energy Audit and Grant programme for SMEs	1,415,030	695,000	→	101,778	15	All funding now committed to SMEs showing that there is high demand for this time of initiative. £15k worth of projects un-funded which could take slippage from elsewhere in the programme if need be.
Project Vanguard	Storengy	Logan Energy	Green Hydrogen Generation and refuelling station at Middlewich refuse truck depot. Four vehicles to be converted to Hydrogen. Refuelling services to be made available to NW hydrogen alliance members.	1,035,000	345,000	→	269,123	78	Design and layout has been finalised and licence to operate agreed. PV array still being costed to see if it can be delivered within budget. Main parties have both increased their budget for the programme.
Netzero Cheshire	EA Technology	EA Technology	Development of a net carbon-zero smart energy building. Including ground sources heat pump, LED lighting, PVs, 20 EV charging points	753,000	335,000	→	-	-	Profile of project has slipped considerably. Planning on achieving most of the spend in Q4 which presents risk of non delivery within timescales.
Delivering network visibility in Cheshire's Energy Innovation district	SP energy networks/Ea Tech	EA Technology	Collecting data from 673 sub stations to help understand constraints and trade variable loads	1,364,100	825,084	→	43,754	5	First 70 units built. First will be installed by end of month, with 10% expected to be installed by August. Will then be able to start using data and disseminate information to energy community.
E-port Net Zero	Cheshire Energy Hub	Cheshire Energy Hub, EA Technology, SPEN	The project is to complete a detailed study to inform a capital programme of investment for a net zero cluster.	928,600	718,600	→	11,900	2	Project steering group established.
Warrington Smart Grid	Pure Leapfrog Lillypad CIC	tbc	The project pilot will involve the installation of 160 energy storage assets (10 electric batteries and 150 heat batteries) and 40 energy optimisation Smart Boxes across Warrington. The majority of these will be into social housing working with the Council for deployment in their existing and newly proposed ECO housing stock but a number also into SMEs.	535,109	353,551	↗	-	-	Kick off meeting to be held this month. Then consultation with businesses and residents to commence. Timescales appear tight.
Hy-Net	Progressive Energy	tbc	The HyNet project is a major decarbonisation infrastructure scheme in development since 2016 which will deliver the UK's first low carbon industrial cluster. The funding will go towards further development work for the project.	830,316	447,760	→	-	-	Project team established.
Aircorn and LoraWAN deployment	Westwood Limited	Westwood Limited	The primary goal of the project is to facilitate green energy sources and reduce carbon emission for the natural gas network. The deployed equipment provides a higher density of monitoring and control equipment for injecting Hydrogen and or bio-Methane into the gas grid.	484,240	231,417	→	22,029	10	First units currently being built. CADENT confirmed participation in project.
Canalside EV charging scheme	Cheshire West and Chester Council	tbc	Commercial Electric Vehicle Charging Hub at Canalside Depot in Ellesmere Port which is located on Canalside Industrial Estate within the Cheshire Science Corridor Enterprise Zone.	200,000	200,000	→	-	-	offer letter now issued. Installation of chargers not expected until February so concern about potential for slippage.
Joint Cheshire and Warrington Sustainable Travel Access Fund									
Chester Road	Warrington Borough Council	tbc	Pedestrian and cycle route along Chester Road. Will link to Centre Park Link (another LGF scheme) and link into the Trans Pennine Way.	900,000	600,000	→	67,990	11	Due to appoint contractor in September.
TPT Upgrade	Warrington Borough Council	tbc	To widen and upgrade the Trans Pennine trail which is a tourist attraction as well as a link between residential and employment sites.	900,000	600,000	↘	27,697	5	Tender package being put together. Access issue resolved.
Wilmslow Strategic Cycle and Walking route	Cheshire East Council	tbc	Upgrading of pedestrian and cycle links between Royal London site and Wilmslow. Fill gaps in the off-road route between Wilmslow and key employment sites Inc. Alderley Park, Waters and Manchester Airport Enterprise Zone. Total route length to be upgraded is 2.7km	950,000	900,000	→	94,657	11	Detailed design progressing. Public consultation carried out. Likely to be impacted by COVID.
Northwest Crewe Cycling and Walking Link	Cheshire East Council	tbc	Extending a cycling and walking path linking Crewe and Nantwich, the Bentley employment site, Leighton Hospital and residential areas. NR widening bridge at Boulderstone Bridge, this project will link into the widened bridge.	1,850,000	700,000	↗	175,059	25	Issues acquiring land required for scheme from Bentley. May not be able to spend the grant on time.
A5117 Cycle Route, Ellesmere Port	Cheshire West and Chester Council	Ringway Jacobs	4.5km cycleway linking Ellesmere Port and Chester.	602,000	380,000	→	35,187	9	Drainage surveys undertaken. Detailed design expected to complete in July. Continuing to engage with the public. Direct award to Ringway. Should be on site in August.
Ellesmere Port Canal Towpath	Cheshire West and Chester Council	Canals and River Trust	Enhancement of 2.2km of canal towpath between A41, Ellesmere Port and Chester to shared use.	4,379,000	680,000	→	182,760	27	Price agreed. CRT awarded contract. Kier to deliver on their behalf. Vegetation clearance work starting this month.
Sutton Way Boulevard, Ellesmere Port	Cheshire West and Chester Council	Ringway Jacobs	1 mile new shared pathway which will link the town centre with the western fringe and residential areas and provide a link to Chester by joining up with Stoney Lane.	1,024,000	640,000	→	543,672	85	Pathway complete. Planting will be finished in Autumn. Some issues with the lighting.

Major Transport Schemes			only includes locally held LGF						
Poynton Relief Road	Cheshire East Council	Grahams construction	Poynton Relief Road is a proposed 3km single carriageway road scheme to the west of Poynton with the primary aims of relieving village centre congestion and regenerating the north of the borough.	50,657,000	5,600,000	→	5,600,000	100	Project start delayed due to COVID. All approvals now in place.
Congleton Link Road	Cheshire East Council	Graham Construction	A new 5.5km road for Congleton to reduce congestion and support town centre regeneration. The Congleton Link Road would join the A534 Sandbach Road (to West of Congleton) with the A536 Macclesfield Road (to the North of the town).	90,743,268	7,709,543	↘	7,709,543	100	All trades now mobilised and back on site with additional COVID safety measures in place.
Completed LGF schemes									
Birchwood Pinch point (Warrington East Phase 1)	Warrington Borough Council	Balfour Beatty	The scheme aims to improve access to Birchwood Park. It includes: Signal improvements at junction of Birchwood Way/Birchwood Park Avenue A bus only link connecting the Birchwood Way/Faraday Street junction with Ordnance Avenue The replacement of the Moss Gate roundabout with a higher capacity junction to eliminate traffic congestion, accessibility and road safety problems	4,986,000	2,140,000		2,140,000		Completed
M62 J8 Junction Improvements	Warrington Borough Council	Balfour Beatty	The scheme involves the remodelling of the current junction to increase capacity and improve traffic flow.	11,690,000	5,000,000	→	5,000,000		Completed June 18
Chester Central (Northgate and Bus Interchange)	Cheshire West and Chester Council	Graham Construction	The project is to create a new Bus Interchange. The old bus station site will then be freed up to form part of the £380m Northgate development which will see new retail and leisure opportunities developed.	21,637,682	13,500,000	→	13,500,000		Completed May 17
Thornton Science Park (Chester)	University of Chester	Wilmot Dixon Construction	The project is to refurbish an existing building to create an energy demonstrator. The aim of the Demonstrator is to provide a flexible platform (with office and laboratory space) for research and development, focusing on testing new and emerging technologies across all aspects of energy systems and smart grids. The initial objective is to concentrate research on emerging energy storage technologies.	17,382,500	6,800,000	→	6,800,000		Completed May 17
Reaseheath Employer Focused Hub	Reaseheath College	John Turner Construction Group Ltd.	Construction of new lecture theatres, teaching and break out study areas of approximately 500m2 connecting the existing HE centre with the centre point building and refurbishment of the existing building approximately 337 m2	1,889,307	674,850	→	674,850		Project complete and operational
Reaseheath Agri Tech Centre	Reaseheath College	Engineering Extension - Novaplus Ltd. Agritech - Pochin Construction Ltd.	The National Centre for Agri-tech and advanced engineering will provide general teaching areas, workshop space, specialised facilities for robotics, tractor simulation, GPS and the most advanced agricultural engineering machines associated with precision farming, meeting current and future skills needs. In addition the project will introduce robotics to the college farm and livestock management improving animal welfare, farm productivity and reducing environmental impacts.	7,457,972	2,475,000	→	2,475,000		Project complete and operational
Reaseheath Sports Science and Performance Academy	Reaseheath College	Sports pitches - Blakedown Sport & Play Ltd. Sports Hall - Pochin Construction Ltd.	The construction of new sports facilities to deliver all year round sports provision, wider range of activities, sports science and performance laboratories, increasing recruitment and delivering higher level skills to all sports and public service learners. It will provide essential recreational facilities for 1200 residential students and the local community. The new facilities to include a sports hall a new MUGA pitch and a new 3G pitch to Sports England specifications.	6,169,154	2,169,750	→	2,169,750		Project complete and operational
Crewe Green Roundabout	Cheshire East Council	Balfour Beatty	Redesign of the existing roundabout to increase capacity and reduce congestion at this pinch point.	7,750,000	3,300,000	→	3,300,000		Completed October 18.
Ellesmere Port and Chester Campus remodelling	South Cheshire College	Wilmot Dixon	The project is to reconfigure the teaching and learning spaces at the Ellesmere Port and Chester Campuses. This is following an Ofsted report which gave the college an Inadequate grading. This was due in part, to the open design and layout of teaching spaces meant that learning is often disrupted by noise from other parts of the building.	3,791,198	3,198,000	→	3,198,000		Project complete and operational
Reaseheath Learning Hub and Accommodation	Reaseheath College	Learning Hub - Novaplus Ltd. Accommodation - Pochin Construction Ltd	The replacement of temporary residential units (180 beds) with a new 200 bed purpose built facility that will provide accommodation for approximately 320 students meeting increased demand. Addressing significant condition issues in central scientific laboratory Hub	11,244,158	3,582,315	→	3,582,315		Project complete and operational
Sydney Road Bridge (Crewe)	Cheshire East Council	Network Rail and J Murphy & Sons	Replacement of the bridge at Sydney Road with a new bridge which take two lanes of traffic, plus a pedestrian path. The new bridge will reduce congestion in the area.	10,452,553	5,850,000	↘	5,850,000		Project complete and operational
Chef's Whites Academy	Macclesfield College	no contractor	The LGF grant will be used to buy equipment to enable the college to set up the Chef's Whites Academy and run courses from September 2019. The course is expected to create apprentice opportunities for 40 students.	200,000	25,000		25,000		Course started. 11 students enrolled. More expected next year.
Warrington West Station	Warrington Borough Council	Balfour Beatty	New train Station. The new Warrington West railway station will act as a key interchange node and serve residential properties within the north and west of Warrington and improve accessibility to the Omega and Lingley Mere employment sites.	20,524,000	6,530,000		-		Project completed. Station opened in December 19
Warrington East Highways Improvements	Warrington Borough Council	Balfour Beatty	A five part scheme of traffic improvements to open up development sites and improve traffic flow.	13,500,000	6,900,000	→	6,900,000		Complete
Total committed and spent				402,651,111.00	127,107,466.00		106,025,829.97		

GPF			Loan (£)						
Cheshire Green Employment Park	Cheshire Green Employment Park Limited	Jones Bros.	Infrastructure works to open up the site for redevelopment to create new commercial and industrial buildings with associated jobs.	14,000,000	3,650,000		3,200,000		Phase 1 and 2 Infrastructure works completed. Land revalued. Number of plots now sold.
Glasshouse, Alderley Park	Bruntwood	Workspace and GMI	Refurbishment of a previously owned Astra Zeneca building into new office space.	27,800,000	3,873,000		2,726,498		Opened in February
New Bridge Road Sub Station	Peel Investment	LEAP utilities	New 10 Mva Sub station to facilitate £70m of investment in the creation of new cardboard manufacturing plant and open up 5 E2 sites for development premises	1,737,816	590,857		590,857		work completed and operational
Aviator	Redsun Developments Ltd	Cadex	125k sqft industrial Unit	10,786,918	1,701,418		803,778		Complete
Helix Phase 2	Gaerwen Properties	Portal	3 industrial units totalling 30k sqft	3,728,223	659,347		-		Scheme is complete. Awaiting final claim
Newport Rhino	Andrews4 Property	Portal	82k sqft. European HQ of Rhino properties	6,187,228	792,670		792,670		Complete and occupied

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